

Fresh Meat Performance



NielsenIQ



Agenda



Retailer performance



Protein Performance



Fresh Meat Demographic Performance Opportunities



HML Opportunities for Beef and Lamb



Q&A

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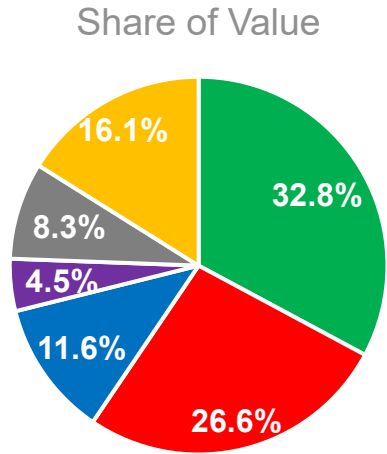
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Retailer Performance

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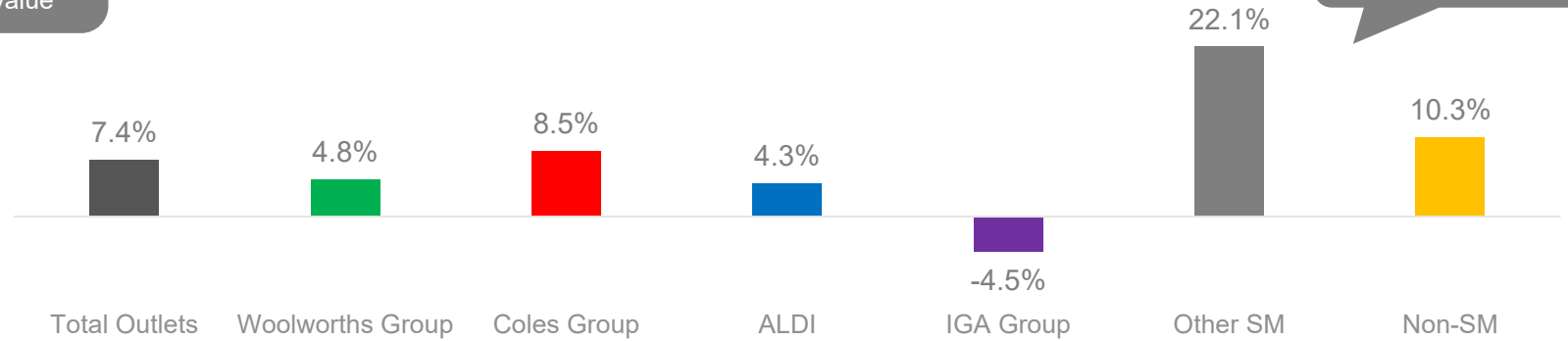


Costco and Butcher have the highest value growth in Fresh Meat followed by Coles

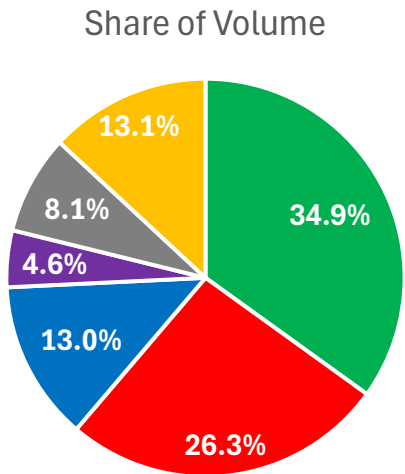


Costco accounts for half of Other SM value, Butchers account for 2/3 of Non SM value

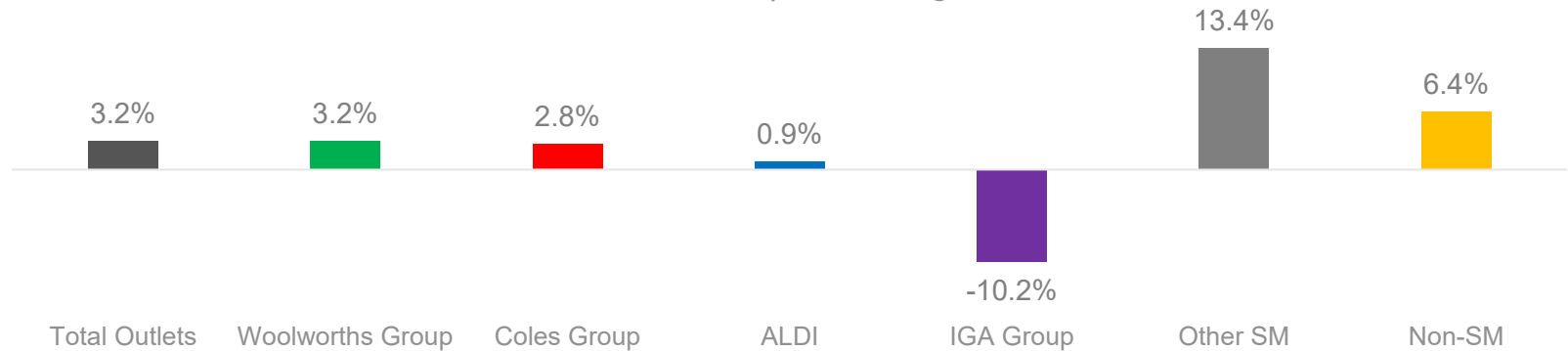
Fresh Meat | Value % Chg YA



Costco growth 28.5%
Butcher growth 9.5%

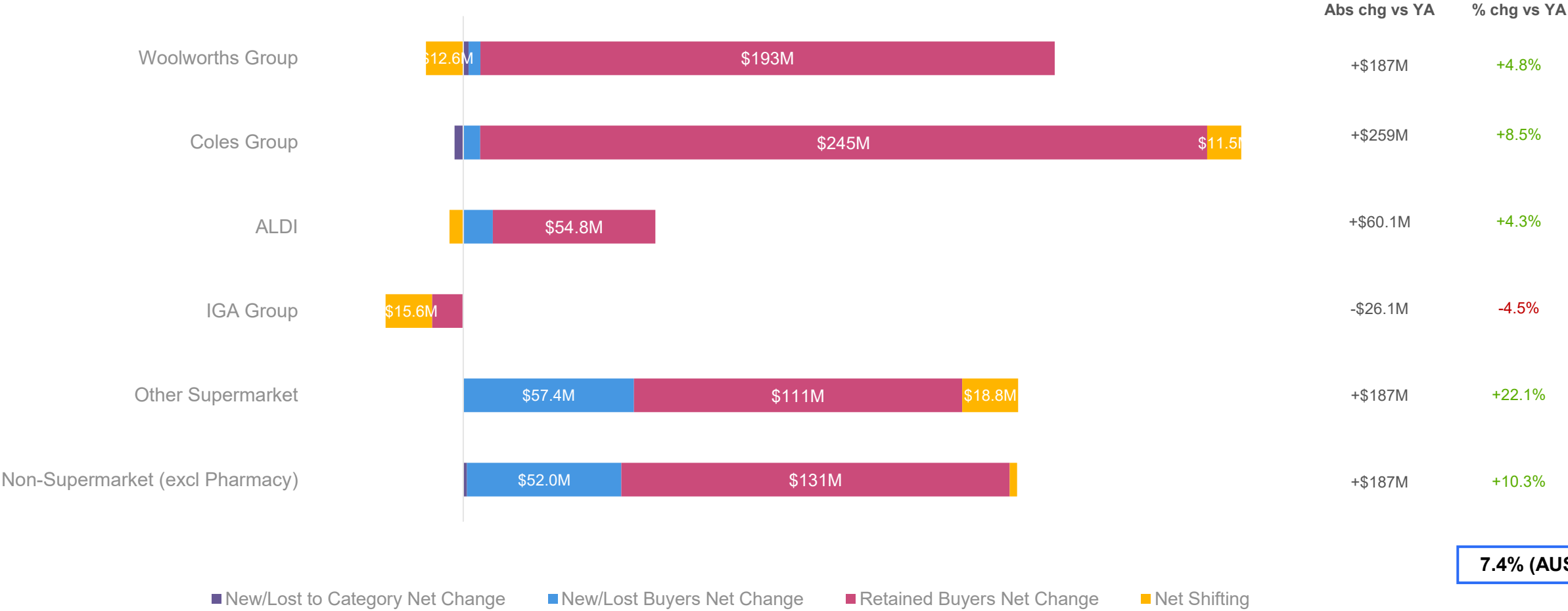


Fresh Meat | KG % Chg YA



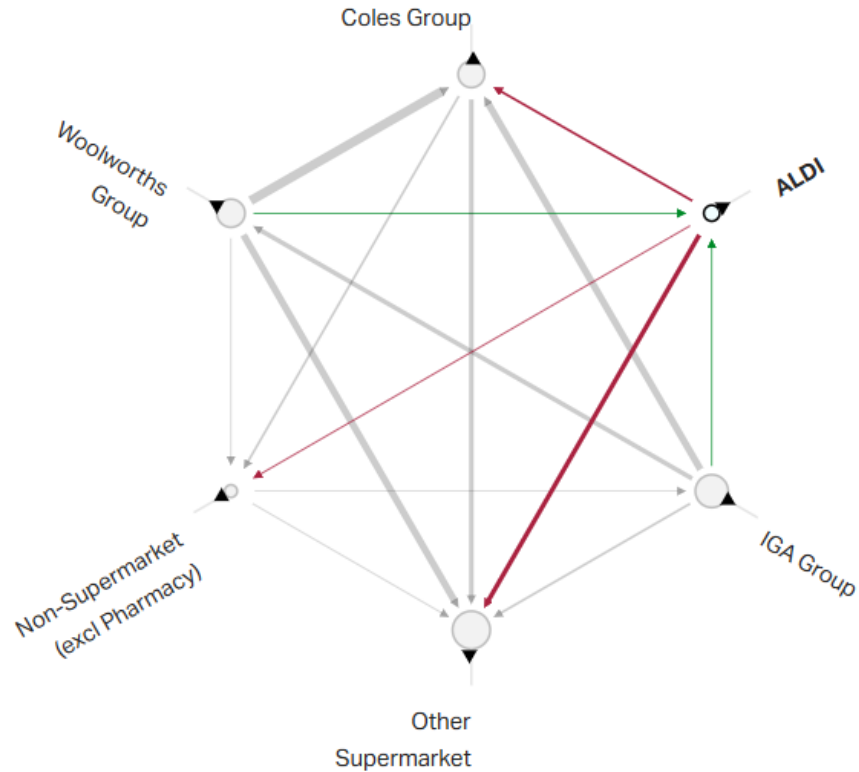
Fresh Meat growth is driven by higher spend from Retained buyers. Other SM and Non SM growth accelerated by influx of new buyers, while Coles and Other SM also gained switching \$

Fresh Meat | Source of value % change vs YA | Latest 52 weeks 05/10/2025



Aldi is losing value to Coles, Other SM (Costco) and Non-SM

Value for **FRESH MEAT** in **6 Retailer** during **Rolling 52 w/e 05/10/25**



Aldi is doing well in Lamb, but is behind the market in all other proteins

Aldi Fresh Meat is underperforming among all Families and declining among Senior Couples

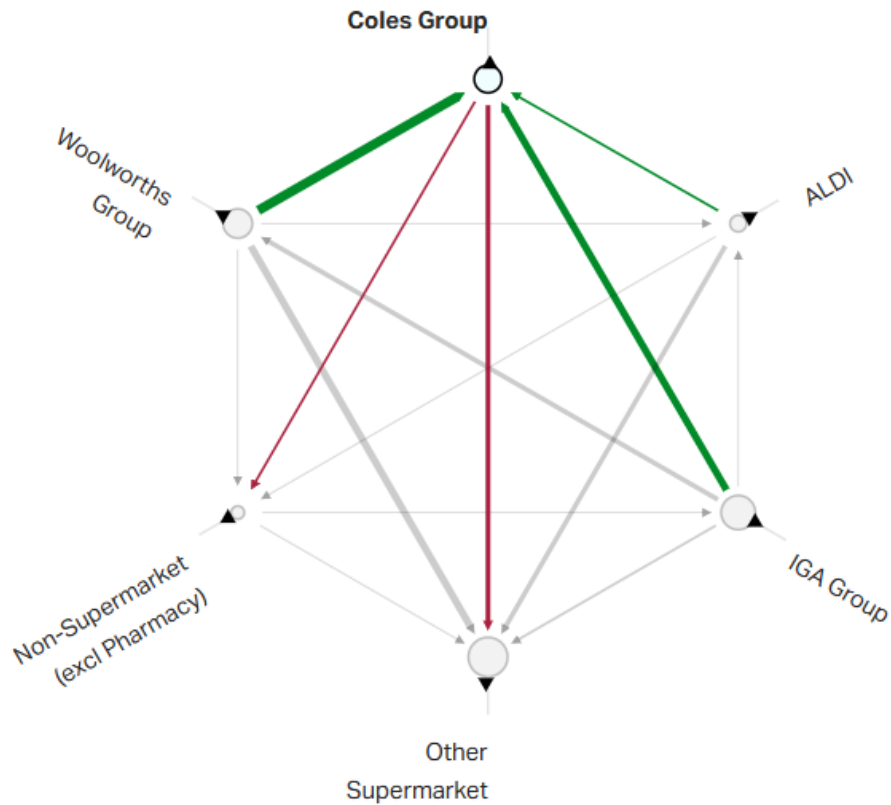


Value % change vs YA

GROUP	Total Outlets	ALDI
FRESH MEAT	7.4%	4.3%
BEEF	9.4%	4.5%
CHICKEN	4.9%	2.0%
LAMB	3.2%	13.0%
PORK	9.3%	6.1%
SEAFOOD	9.5%	4.0%
OTHER FRESH MEAT	7.2%	5.9%

In the meantime, Coles is gaining value from Woolworths, IGA and Aldi

Value for **FRESH MEAT** in **6 Retailer** during **Rolling 52 w/e 05/10/25**



and outperforming market in Chicken and Pork

Coles Fresh Meat growth is driven by Young HHs (Young Transitionals and Young Families)

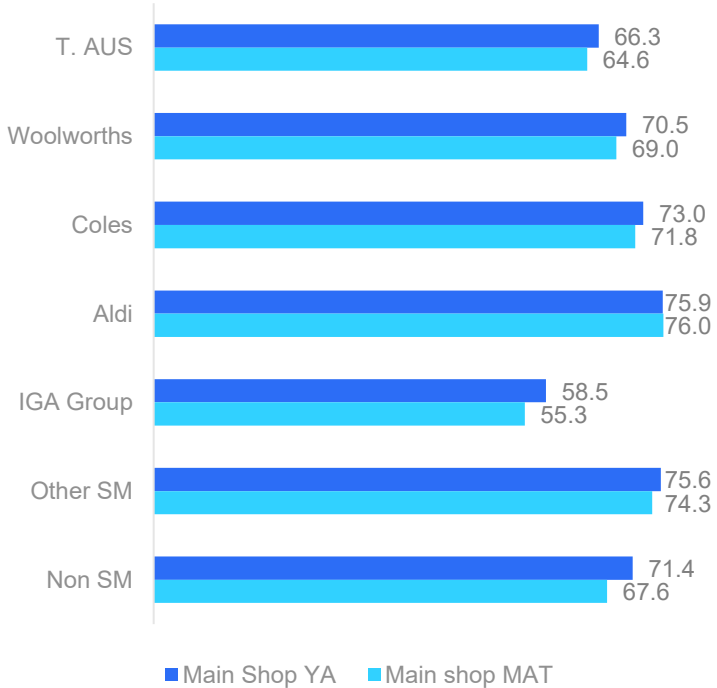


Value % change vs YA

GROUP	Total Outlets	Coles
FRESH MEAT	7.4%	8.5%
BEEF	9.4%	9.4%
CHICKEN	4.9%	8.8%
LAMB	3.2%	2.7%
PORK	9.3%	14.3%
SEAFOOD	9.5%	4.2%
OTHER FRESH MEAT	7.2%	8.4%

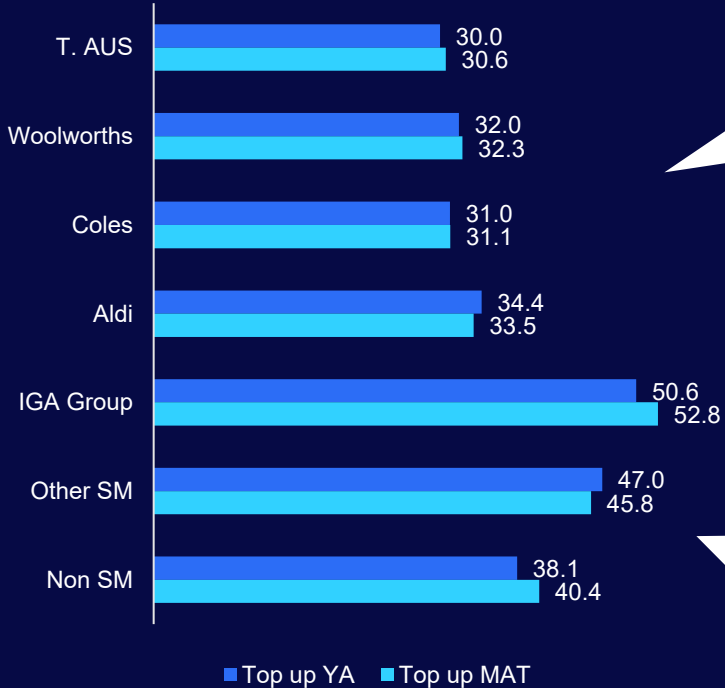
As Australians shop around more, it's becoming more important to capture smaller trip loyalty

Fresh Meat Retailer Loyalty, % value, Main Shop



Aldi was the only retailer to increase Main Shop Loyalty

Fresh Meat Retailer Loyalty, % value, Top up



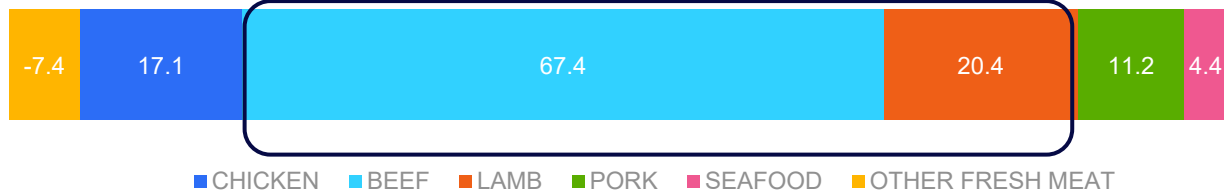
Woolworths increased Top up and Dinner Tonight loyalty, while Coles captured more Special event occasions

Costco increased Special Event occasion loyalty, while Butchers won all the smaller trips: Top up, Dinner Tonight, Promo shop, Emergency shop

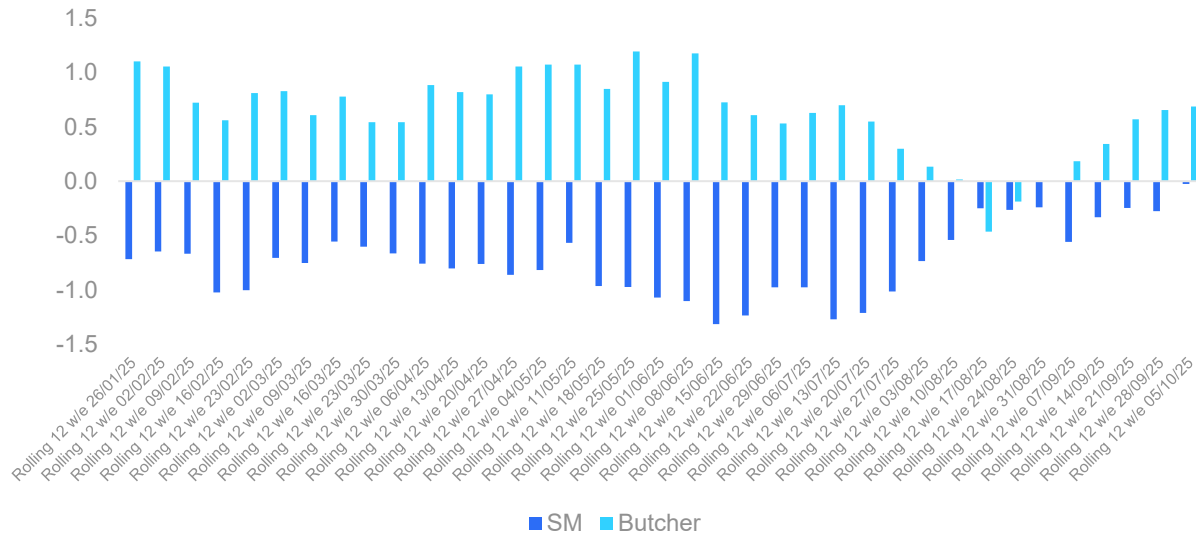
Butchers continue to regain buyers and drive growth via Red Meat

Butchers tend to be more skewed towards older audience, however, attracting more younger HHs and Families in the latest MAT

Butcher Value growth +/- '\$'M, MAT vs YA



Penetration Abs chg vs YA, 12weekly rolling, Butcher vs SM



Growth Drivers

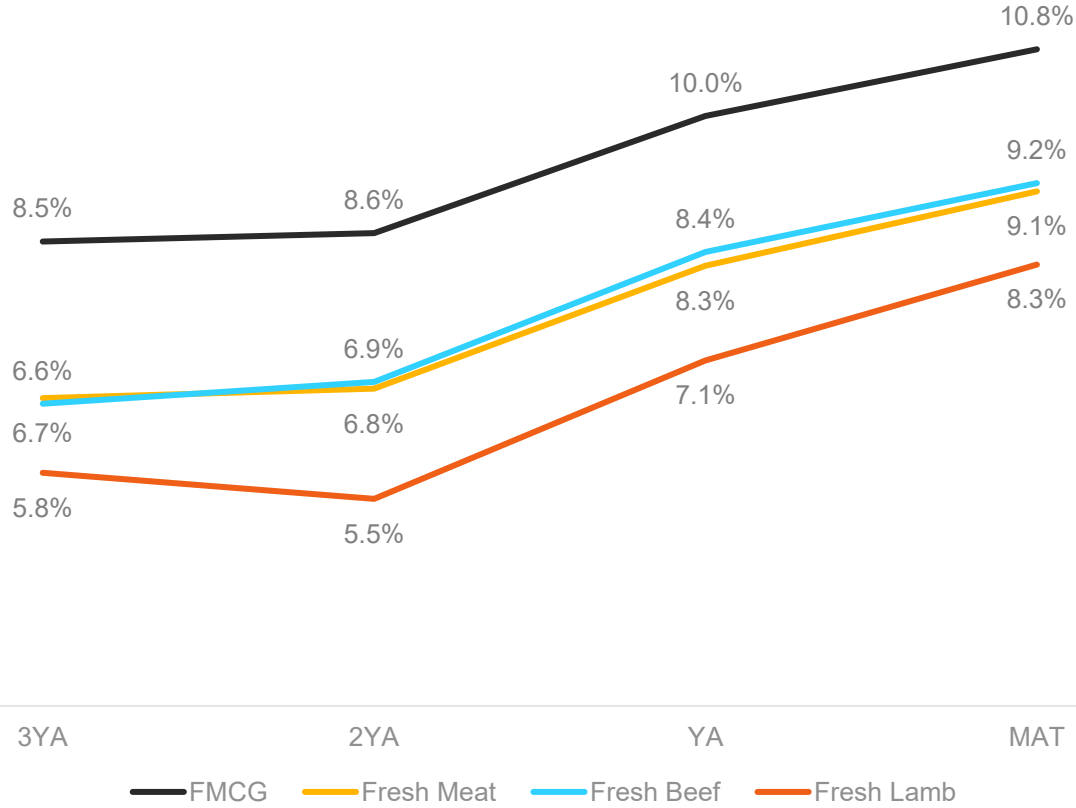
- Beef Mince, Other steak, Sirloin steak, Other beef and pre-prepared
- Lamb Chops, Shoulder, Cutlets and Leg

Demographics

- Butchers are attracting more younger buyers and Families
- More Ethnic HHs shop in Butchers with SE Asians contributing most to growth. Oceania also had double digit growth in Butchers

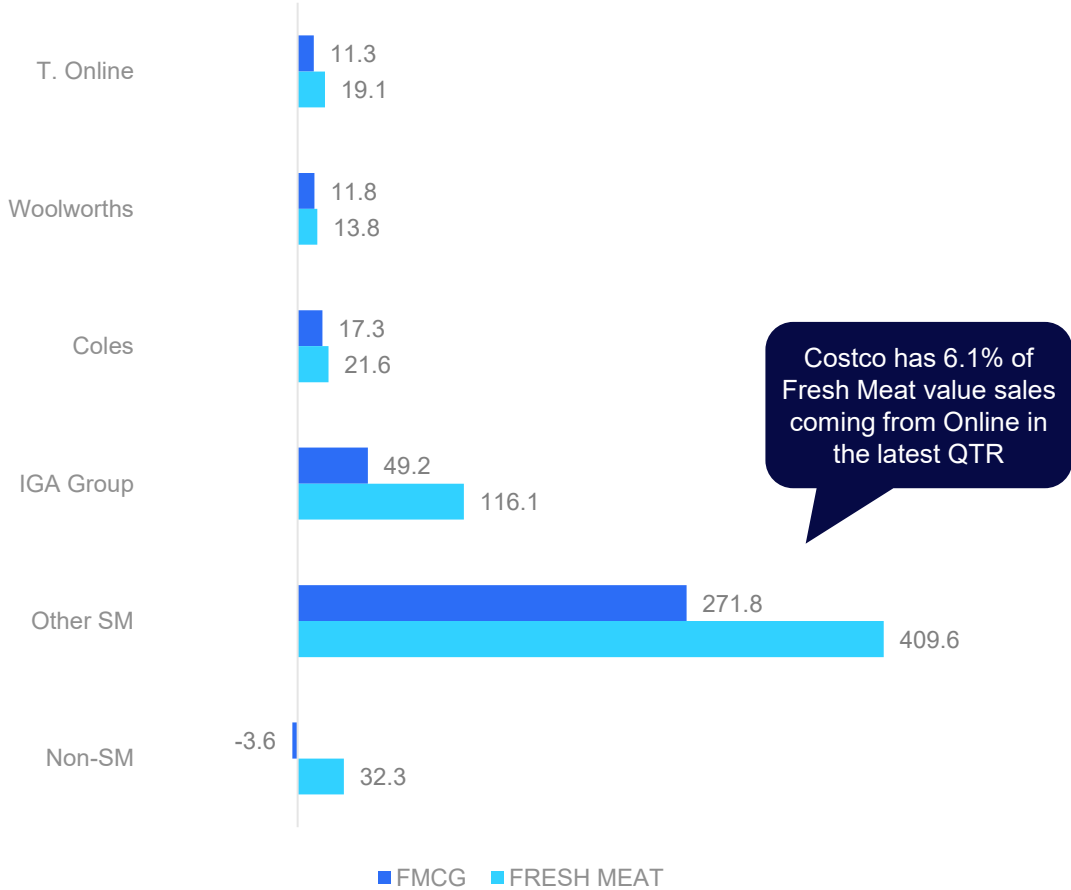
The gap between FMCG and Fresh Meat Online Share is narrowing slowly but consistently

Online Value Share



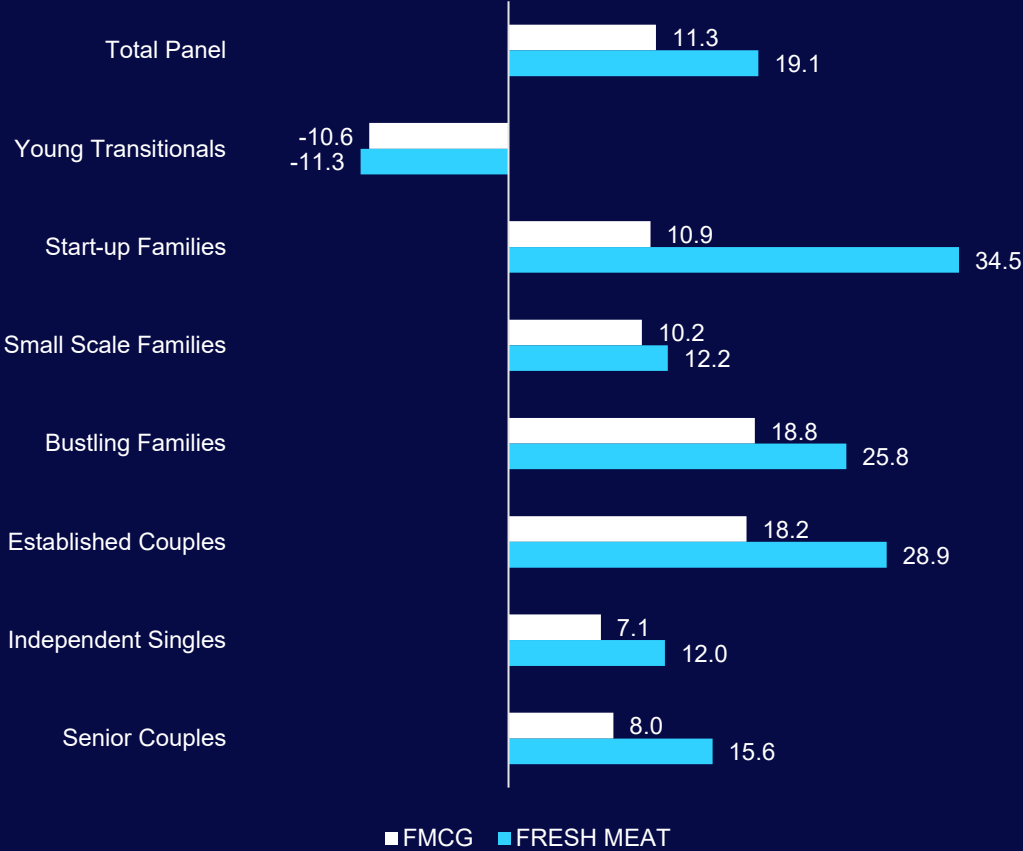
Online growth is driven by Majors, however, Non-SM play important role in online growth for Fresh Meat

Value % growth Online, MAT vs YA



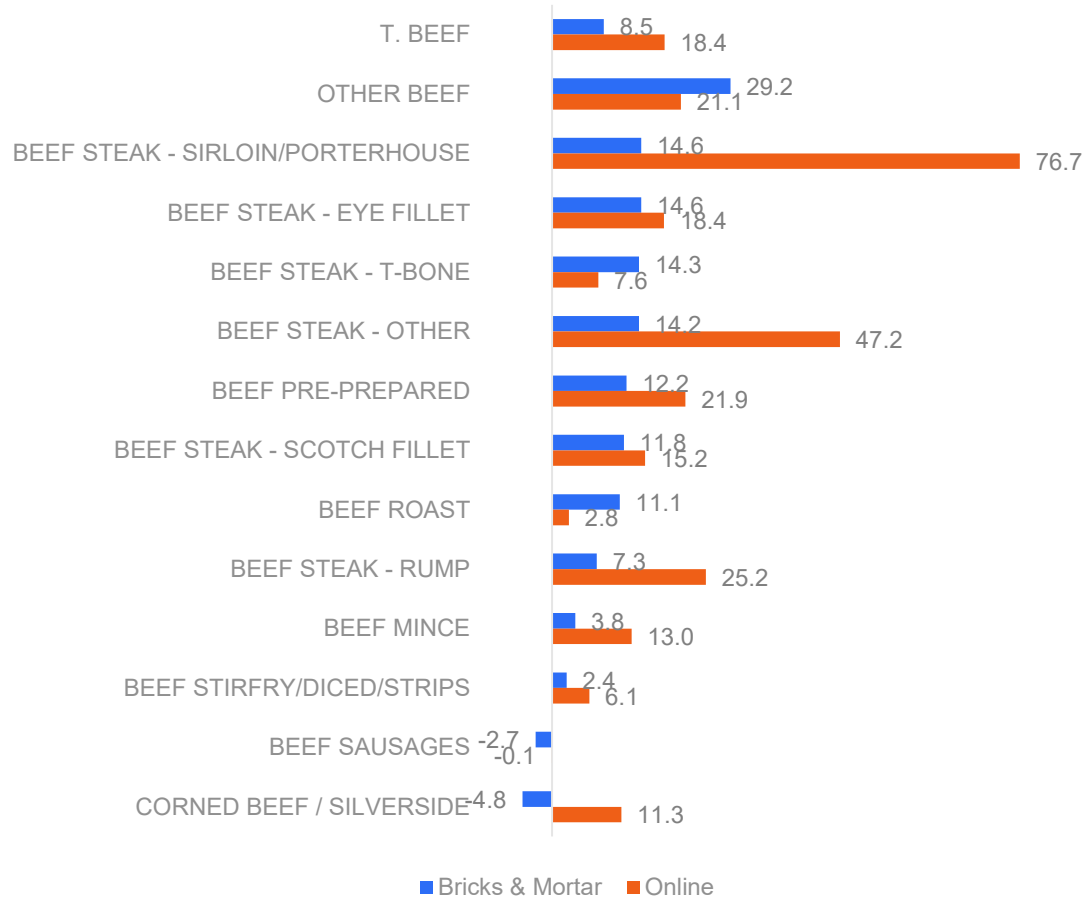
Families are the key drivers of online growth in the latest MAT

Value % growth Online, MAT vs YA

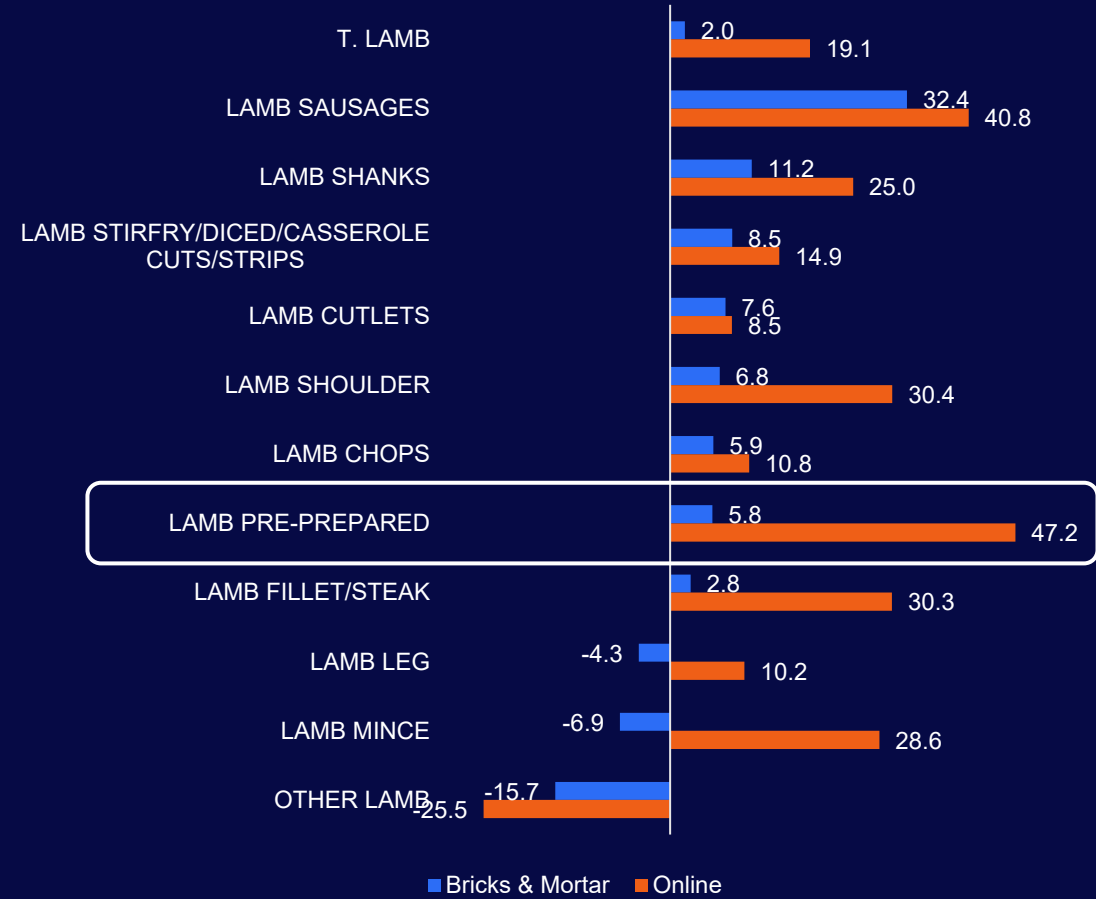


Beef Steaks and pre-prepared Lamb have higher success Online

Beef Value % growth B&M vs Online, MAT vs YA



Lamb Value % growth B&M vs Online, MAT vs YA





**Smaller players
drive growth**

**Online continues
to play important
role in growth**

**Small trips gain
importance as
people shop
around**

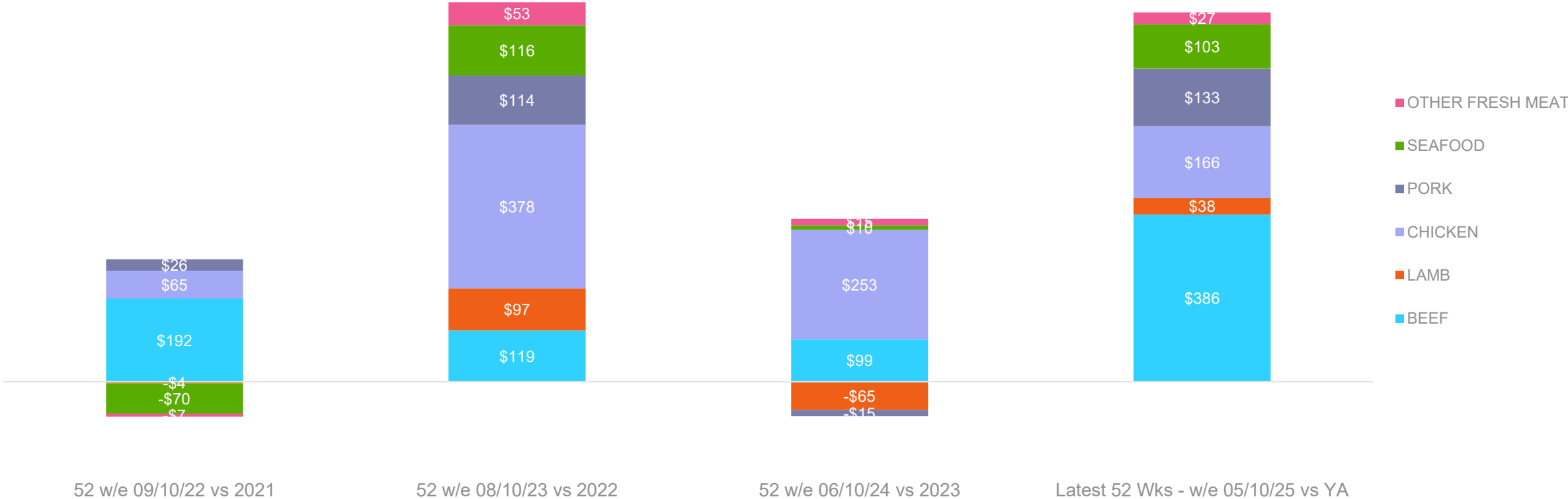
Protein Performance

NielsenIQ



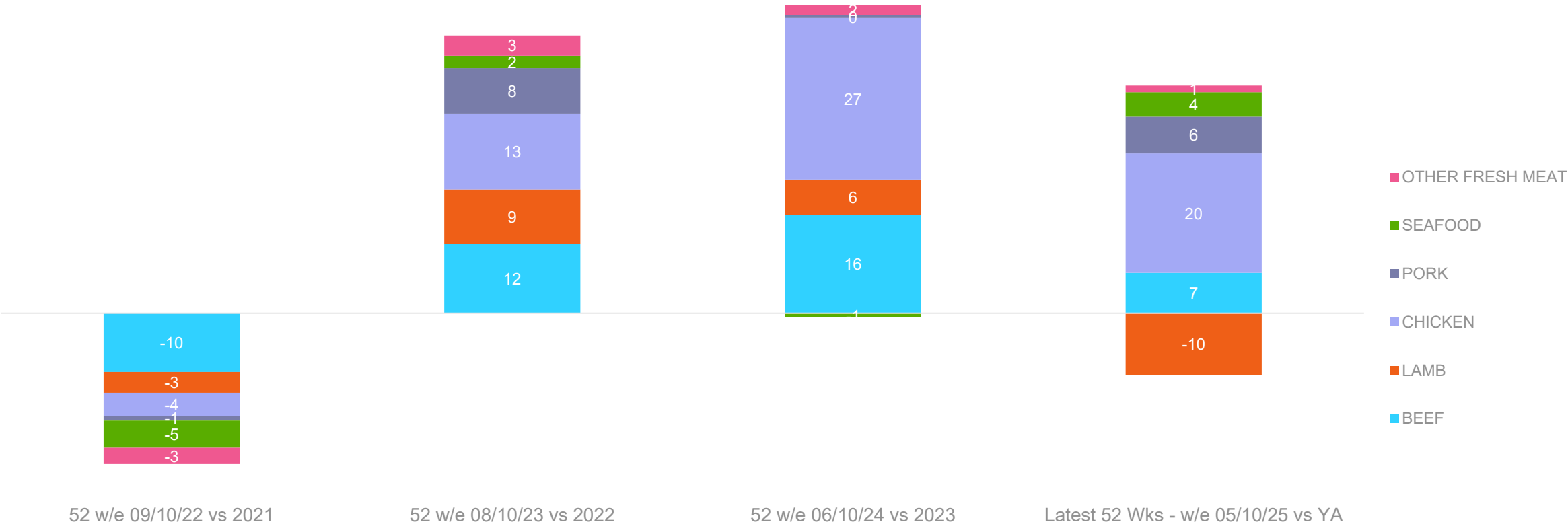
Strong \$ sales performance for all proteins this year, with lamb and pork resurging in sales compared to year prior. Historically, beef and chicken drive the largest \$ sales growth and are steady performers year on year.

+/- Value \$ sales change (000') by protein | Fresh Meat | Total Aus | 52 weeks



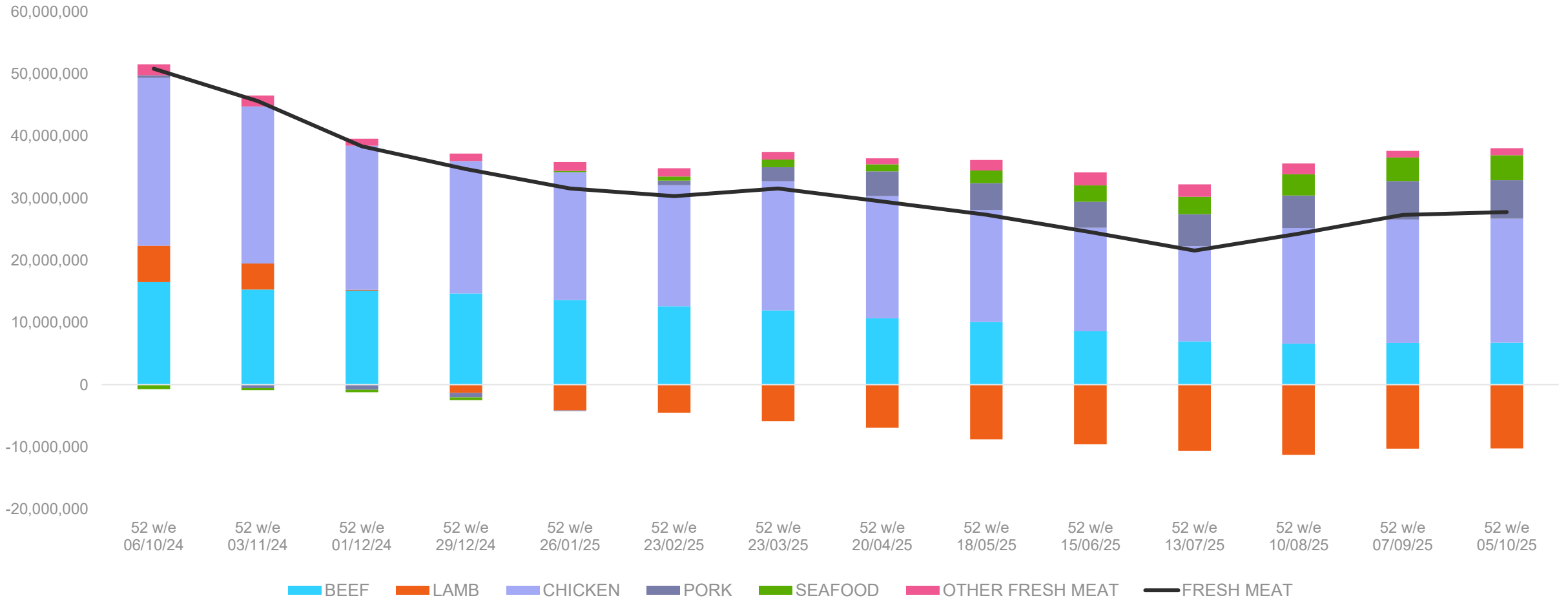
In volume, lamb was the only protein to record a decline in sales amongst the proteins this year. Chicken, however, continues to dominate volume growth, with pork and seafood also gaining momentum this year.

+/- Volume kg sales change (000's) by protein | Fresh Meat | Total Aus | 52 weeks



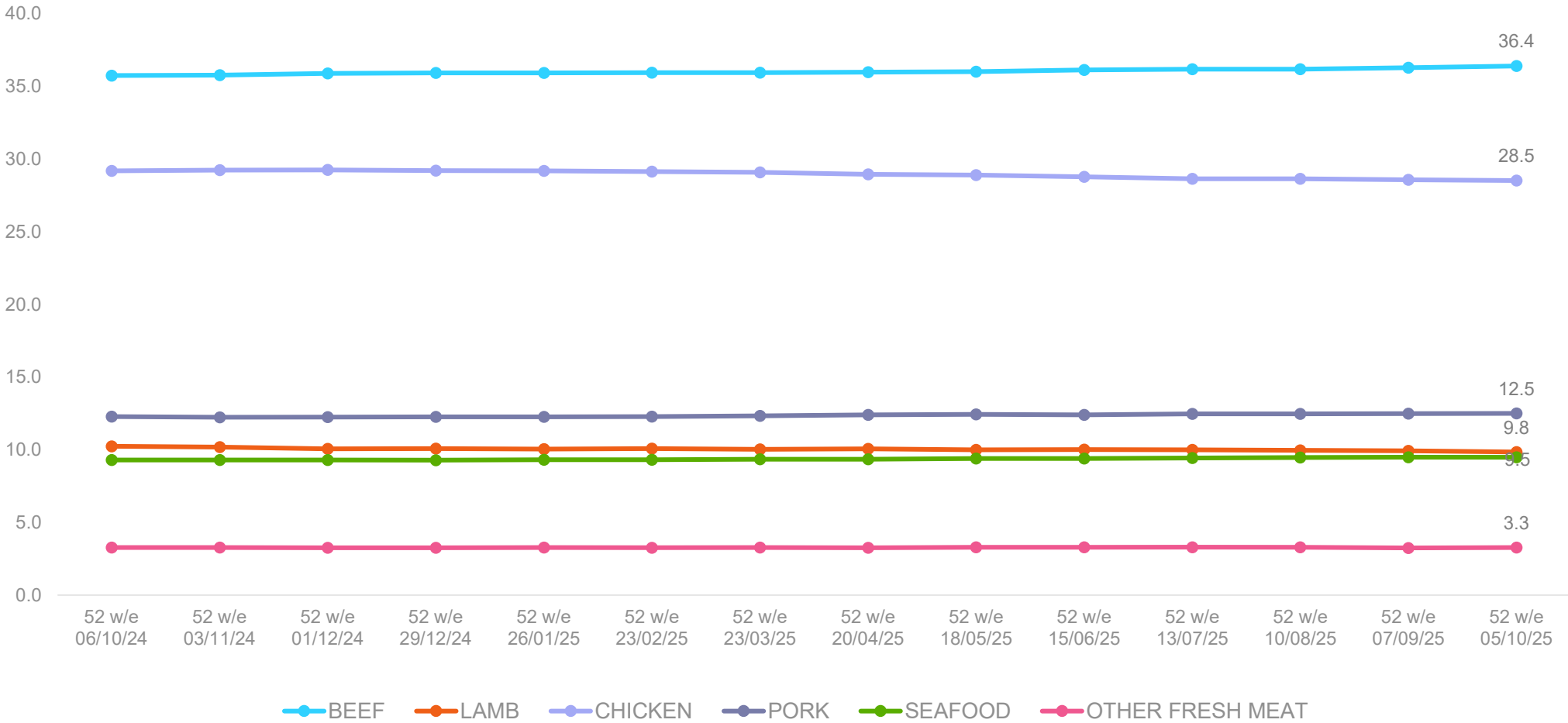
Beef and chicken volumes have grown steadily over the past year, while lamb has declined since early 2025. Pork and seafood have rebounded in volume since February.







+/- Vol (kg) sales change (000) by protein | Fresh Meat | Total Aus | 52 rolling trended by 4 weekly



Beef continues to hold the biggest value share at almost 36% and has gained the most share over the last year. Despite \$ sales growth for lamb in the latest 52 weeks, sales lag behind total market and therefore lamb has lost value share, with seafood closing the gap.

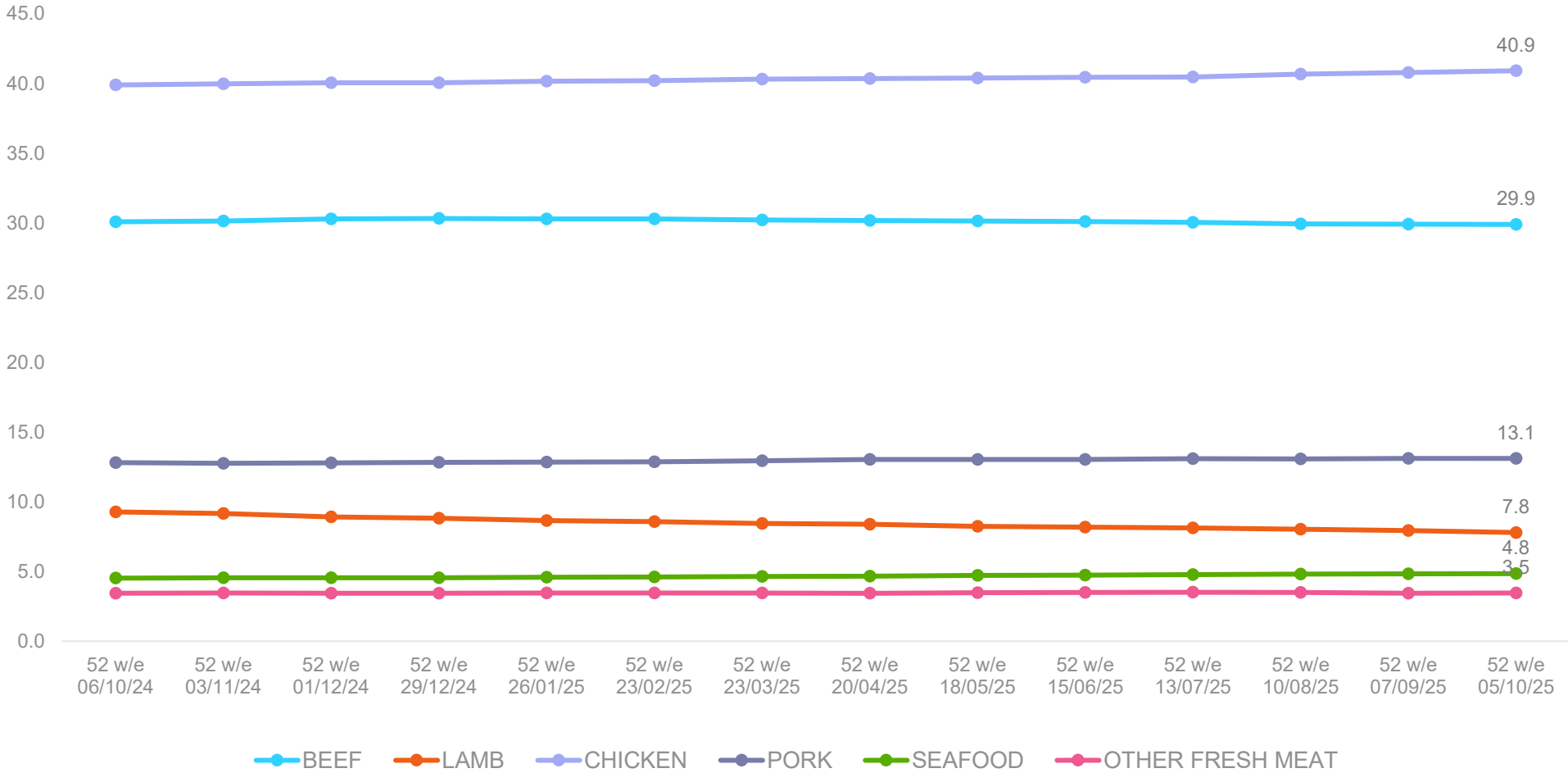
Value \$ % share by protein | Fresh Meat | Total Aus | 52 weeks trended 4 weekly



	Shr +/- YA
	+0.7
	-0.7
	+0.2
	-0.4
	+0.2
Other	0.0

Chicken continues to dominate in volume share, with sales growing faster than total market and widening the gap to beef. Lamb has lost volume share this year, whilst pork and seafood have gained.

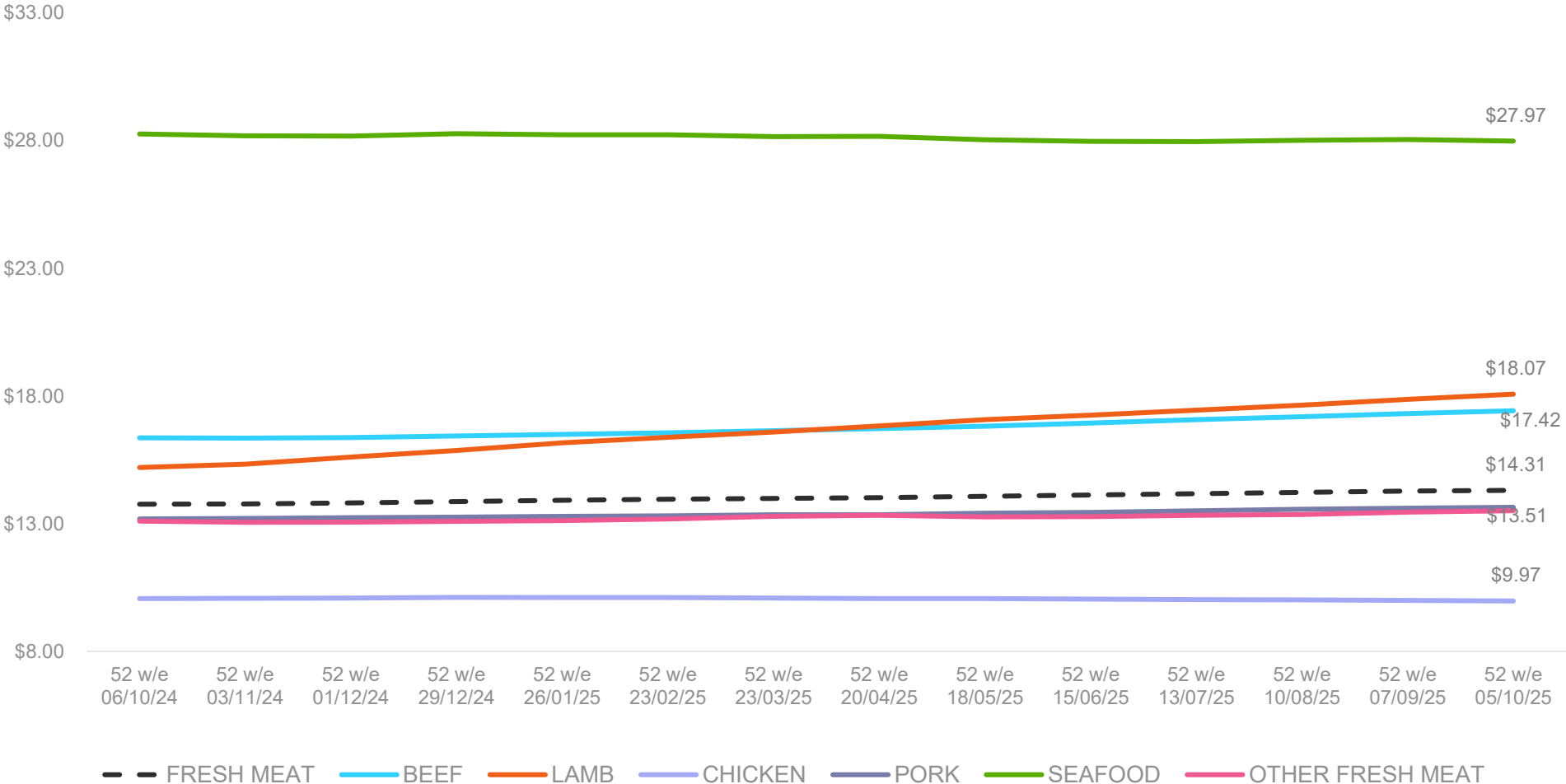
Volume (kg) % share by protein | Fresh Meat | Total Aus | 52 weeks trended 4 weekly



	+1.0
	-0.2
	+0.3
	-1.5
	+0.3
Other	0.0

Increasing lamb prices over the last year have propelled \$ sales, but hindered volume growth, with lamb now sitting as the second most expensive protein. Chicken maintains its position as the cheapest protein per KG, attracting consumers and driving volume sales.

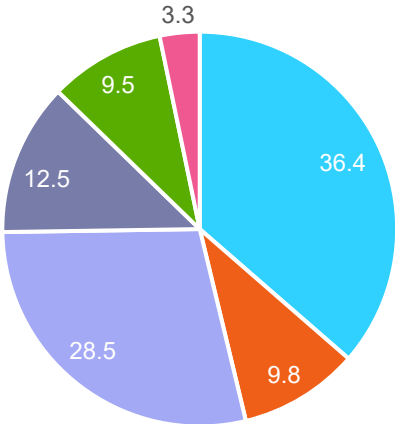
Avg \$/kg by protein | Fresh Meat | Total Aus | 52 weeks trended 4 weekly



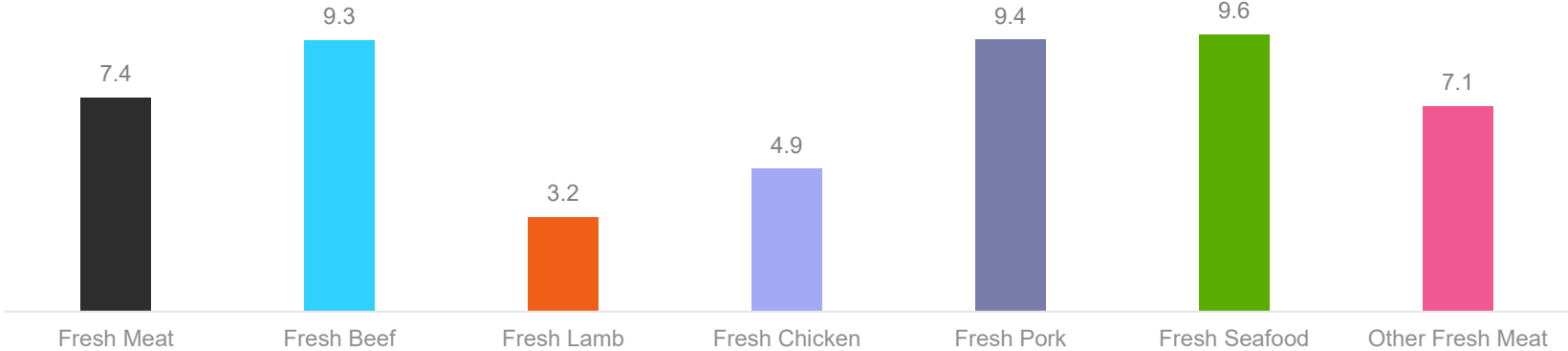
Protein	% Chg vs YA
SEAFOOD	-1.0%
LAMB	+18.9%
BEEF	+6.5%
Other	+3.1%
Total	+3.9%
PORK	+3.5%
CHICKEN	-1.0%

Price increases have driven \$ sales growth for lamb but hindered volume sales. Chicken, pork, seafood and other fresh meat volume sales outperformed total market this year.

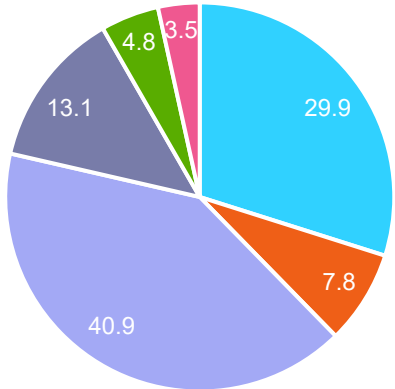
Value \$ share % by protein



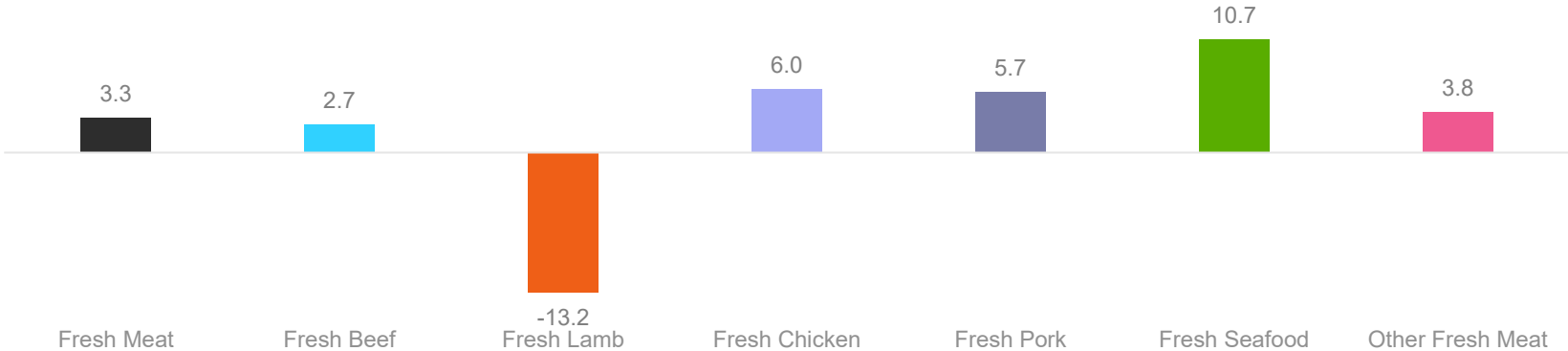
Fresh meat by protein | \$ vs YA (% Change)



Volume KG share % by protein

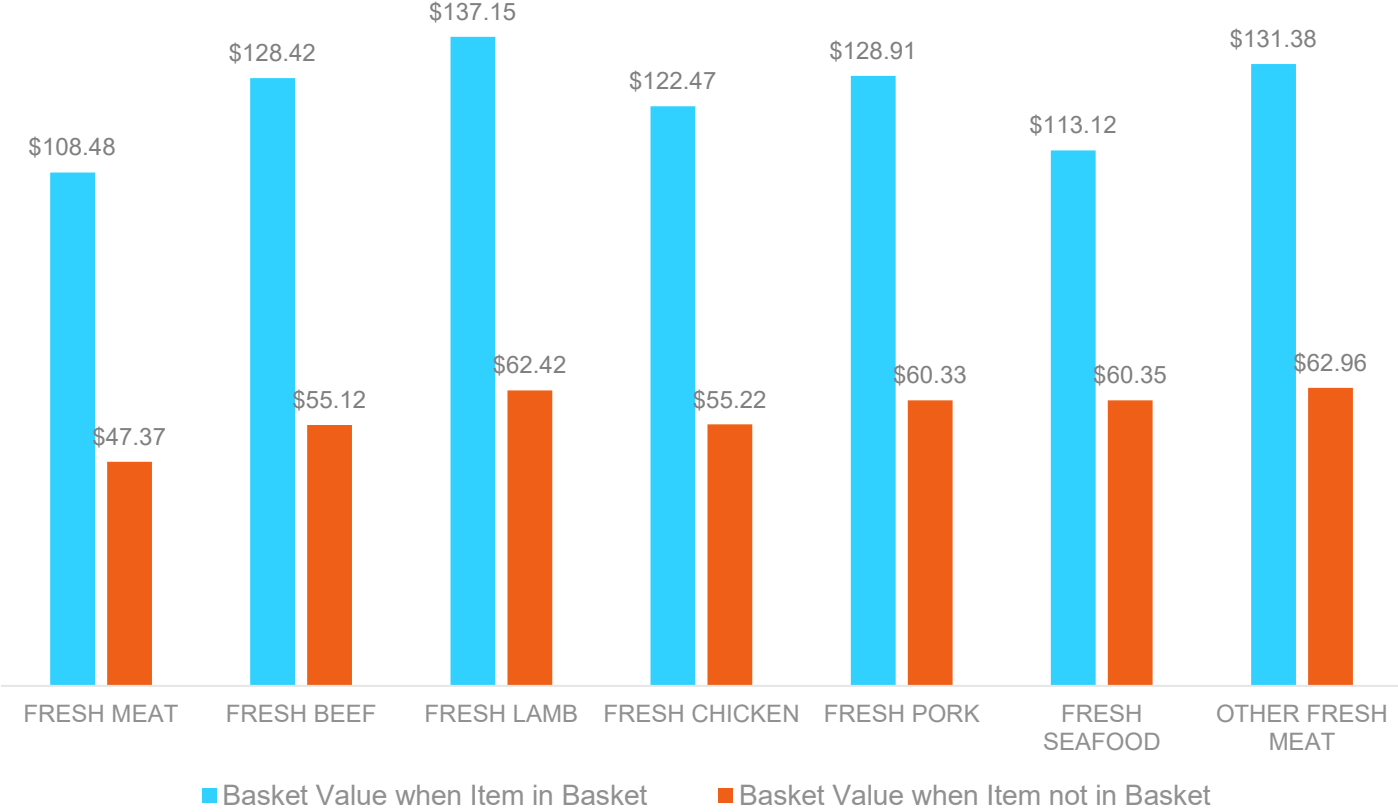


Fresh meat by protein | KG vs YA (% Change)



Fresh lamb shoppers are highly valuable to retailers, commanding a higher basket spend even when lamb is not present in basket.

Fresh Meat | Basket Value per trip \$ | Total Aus | Latest 52 weeks

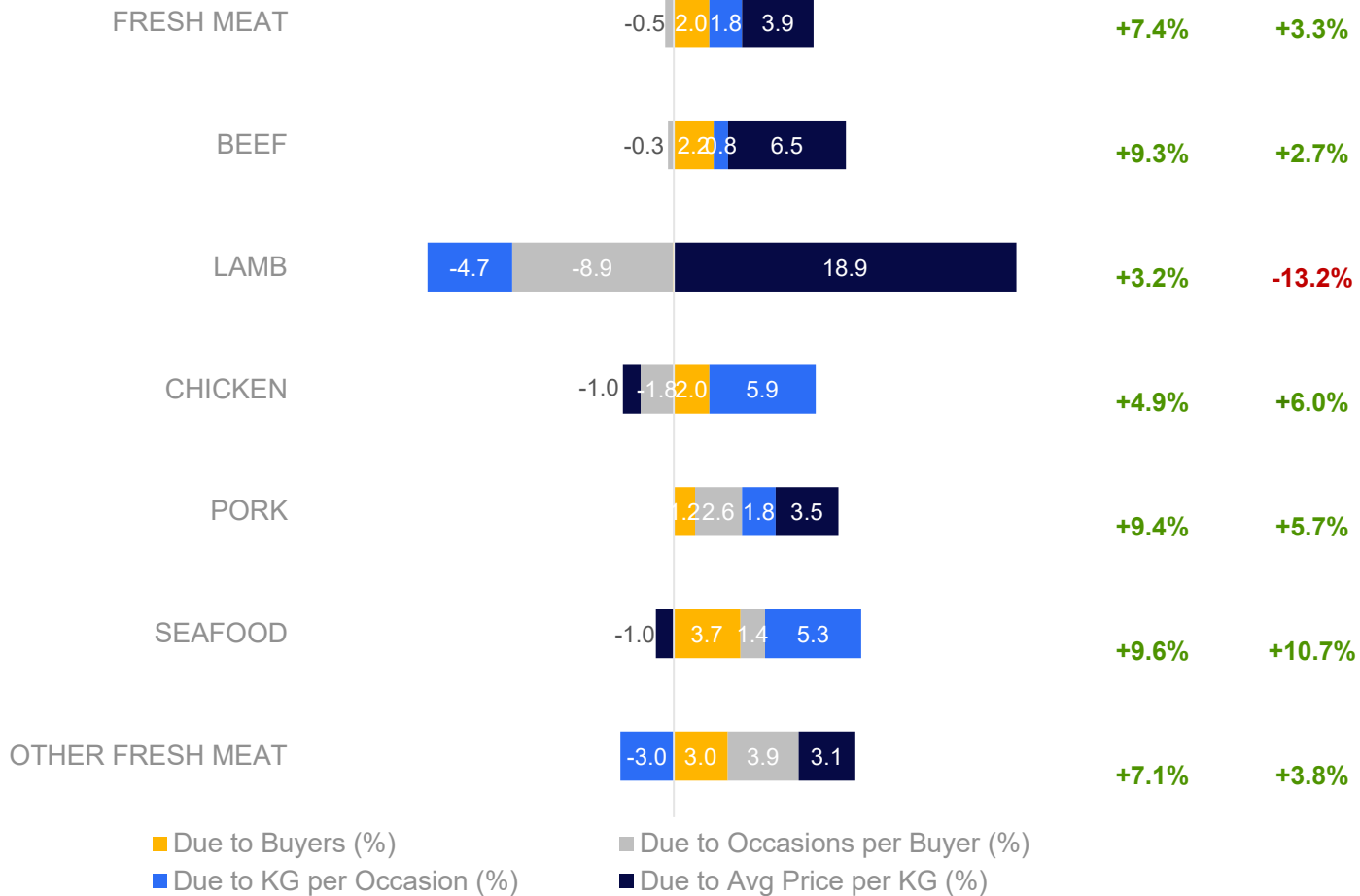


Despite higher prices, beef and pork have managed to gain bigger baskets this year and pork shoppers are also buying more frequently.

KPI Drivers by Protein | Fresh Meat | Total Aus
Latest 52 weeks vs YA

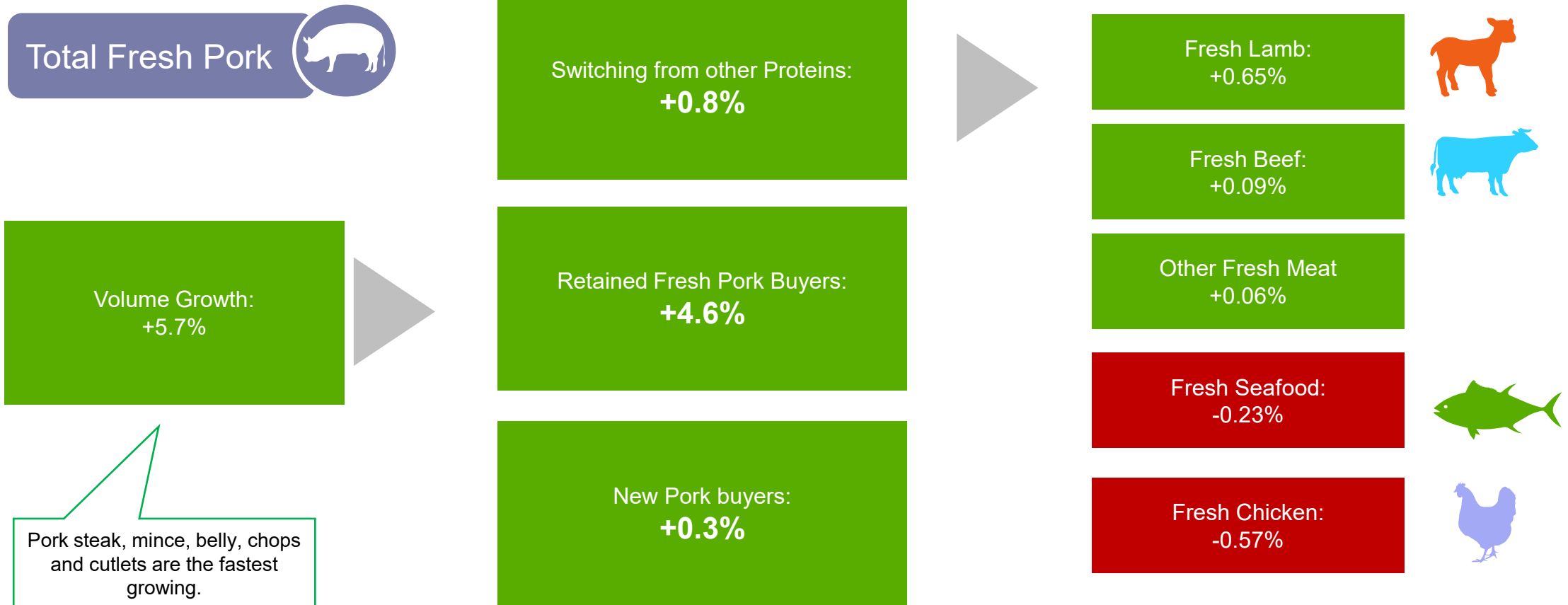
% chg vs YA

\$ KG



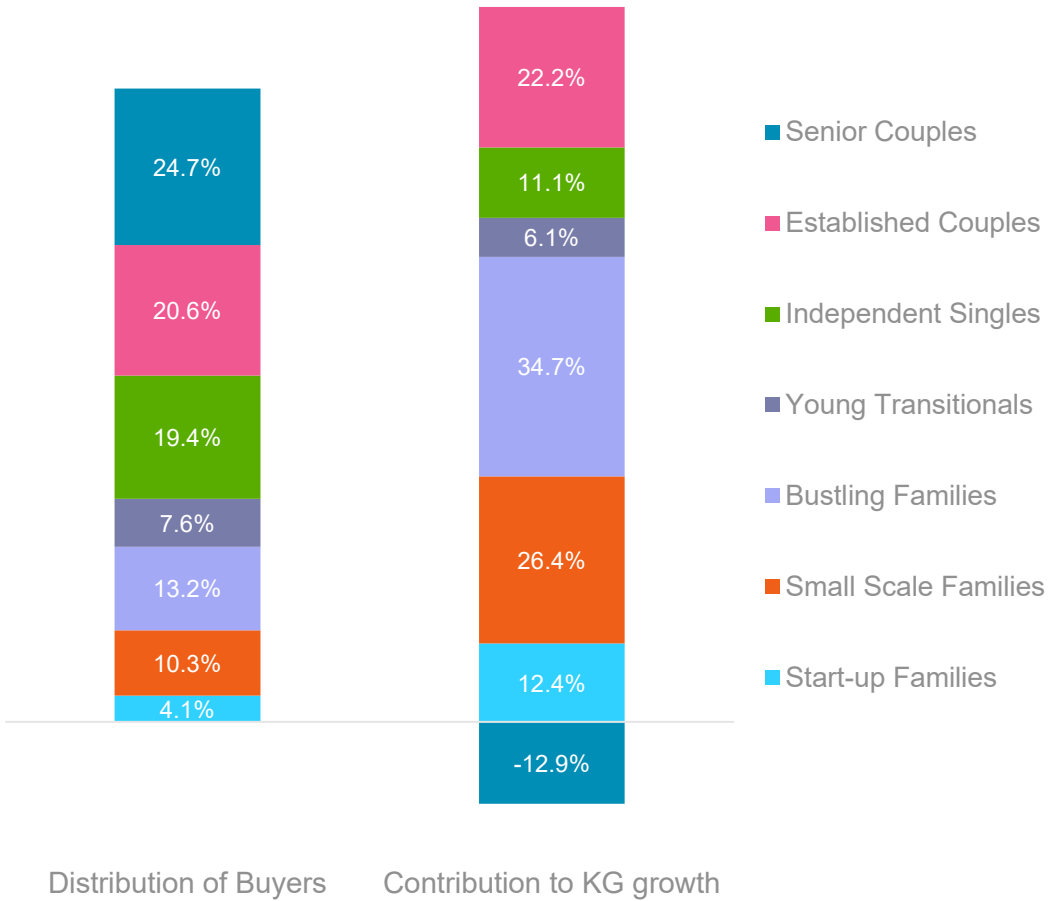
Volume gains for pork in the latest year stem primarily from higher consumption among existing buyers and switching gains from other proteins, mostly lamb.

Total Fresh Pork | Source of Volume - Relative to Fresh Meat | 52 weeks to 05/10/2025 vs YA

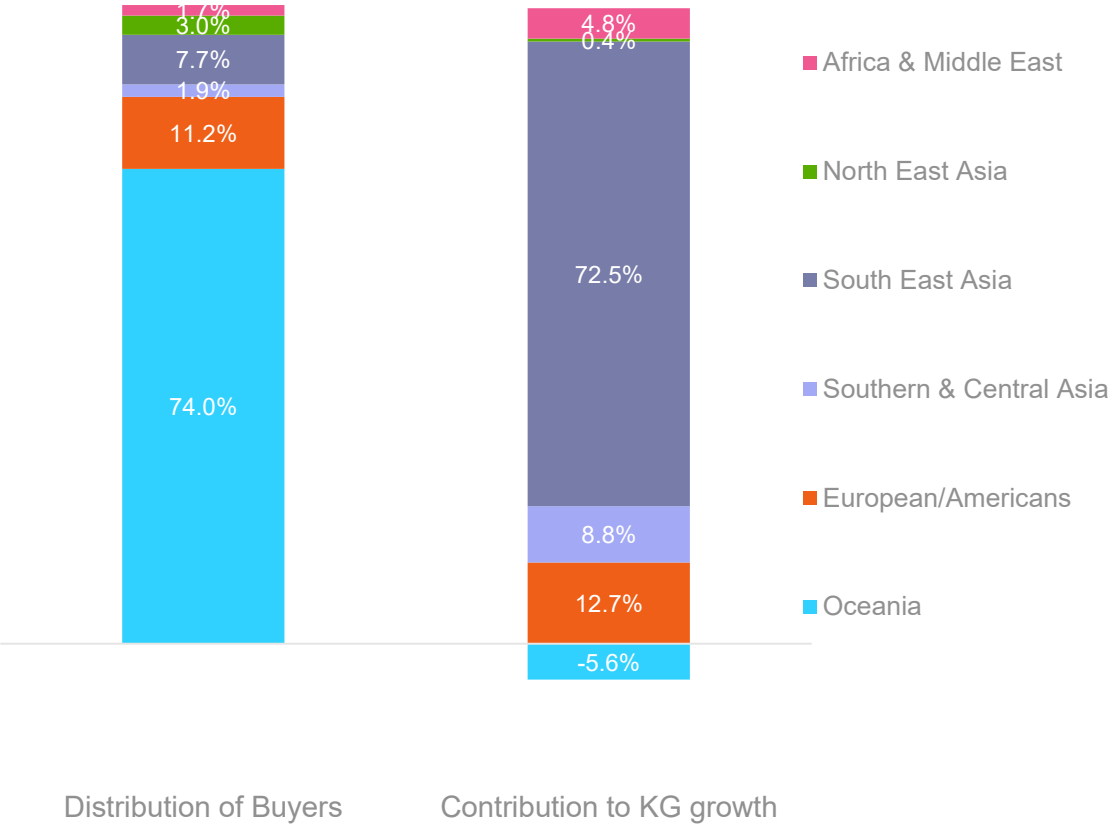


Families and Southeast Asian ethnic groups are driving volume sales growth for pork this year, indicating cultural preferences and family meal occasions are key drivers.

Fresh Pork | Buyer Distribution by Life stage | Volume (kg)
Total Aus | Latest 52 weeks vs YA

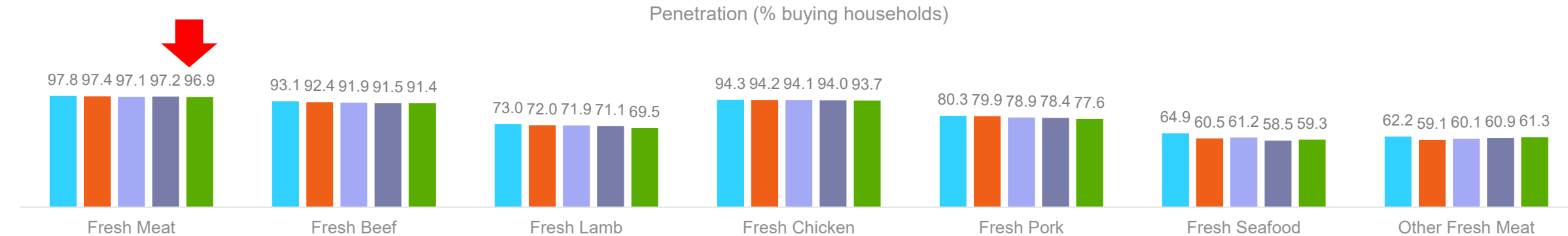
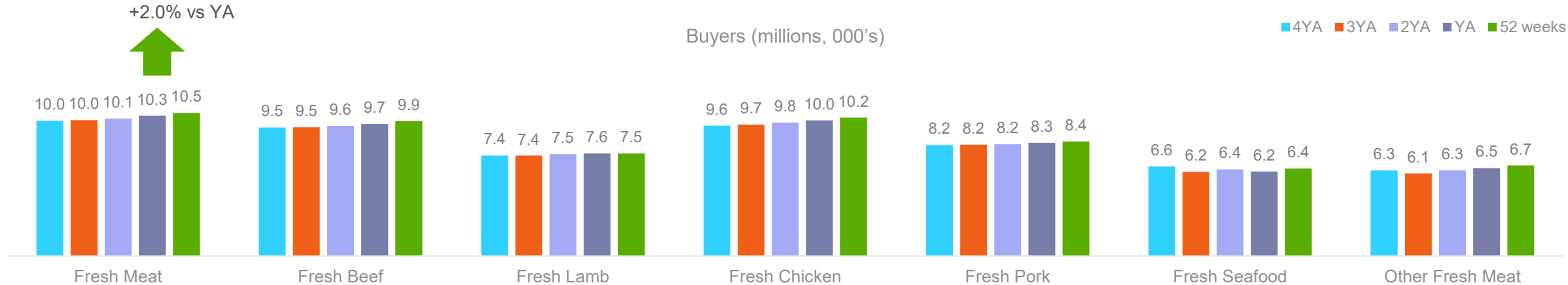


Fresh Pork | Buyer Distribution by Ethnic group | Volume (kg)
Total Aus | Latest 52 weeks vs YA



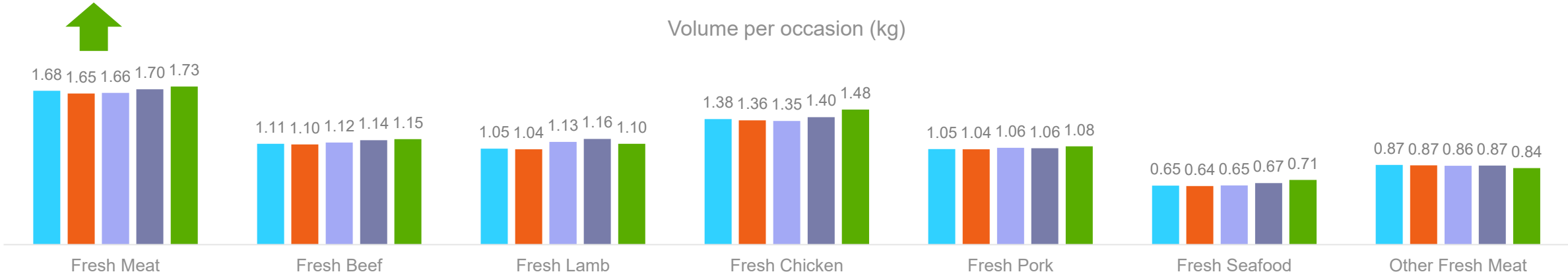
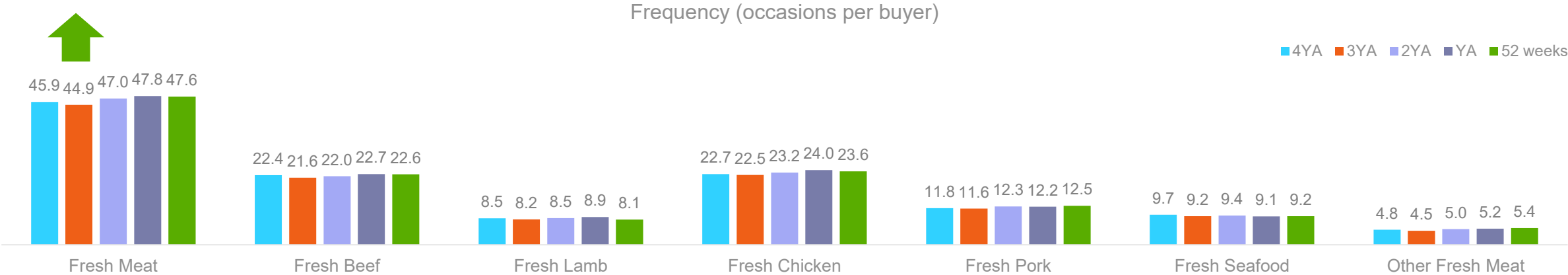
Over the last 5 years, immigration has driven an influx of buyers to the fresh meat category. However, population growth is outpacing household reach, and this trend is also apparent across total FMCG.

Fresh Meat KPI's | AUS | 52 we 05/10/25 vs 4YA



However, those who do buy fresh meat, are purchasing more frequently (not red meat) and are buying slightly larger baskets per trip, with beef, chicken, pork, and seafood all increased volume per trip this year.

Fresh Meat KPI's | AUS | 52 we 05/10/25 vs 4YA





**Beef and Chicken
continue strong
growth**

**Position Lamb as
High-Value
Premium Protein**

**Pork is a
watchout driven
by SE Asians**

Fresh Meat Demographic Performance & Opportunities



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Lifestage

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There are 7 mutually exclusive 'lifestage' groups across the Australian household population.

Lifestage Definitions and Household Numbers | AUS | 52 we 05/10/25



Start Up Families

Families with oldest child <6

451K HH's



Small Scale Families

Families with oldest child 6-12

1.1M HH's



Bustling Families

Families with oldest child 12-17

1.4M HH's



Young Transitionals

Adults <35, no children

903K HH's



Independent Singles

1 adult >35, no children

2.4M HH's



Established Couples

2+ adults 35-59 (children >18)

2M HH's



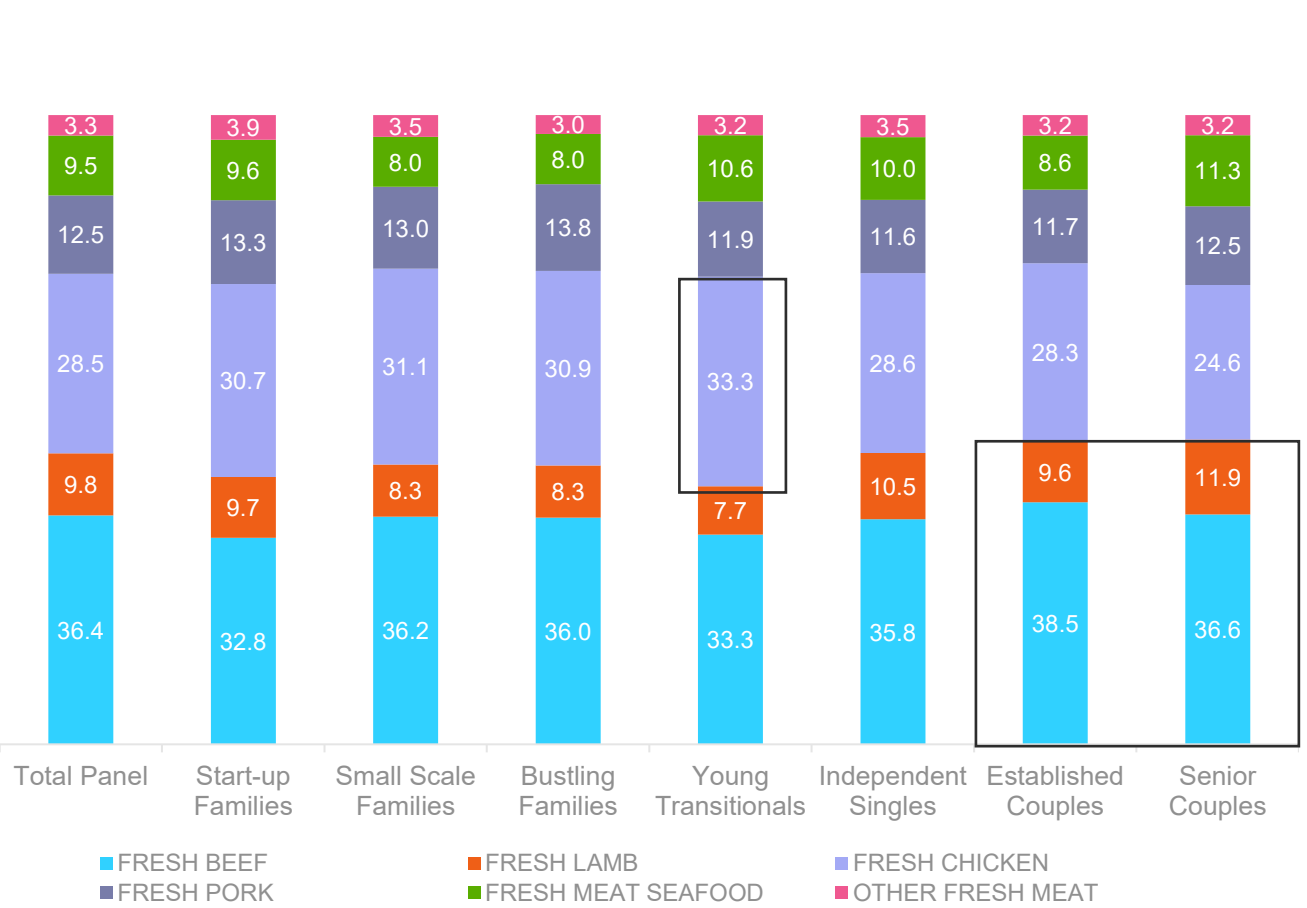
Senior Couples

2+ adults 60+ (children >18)

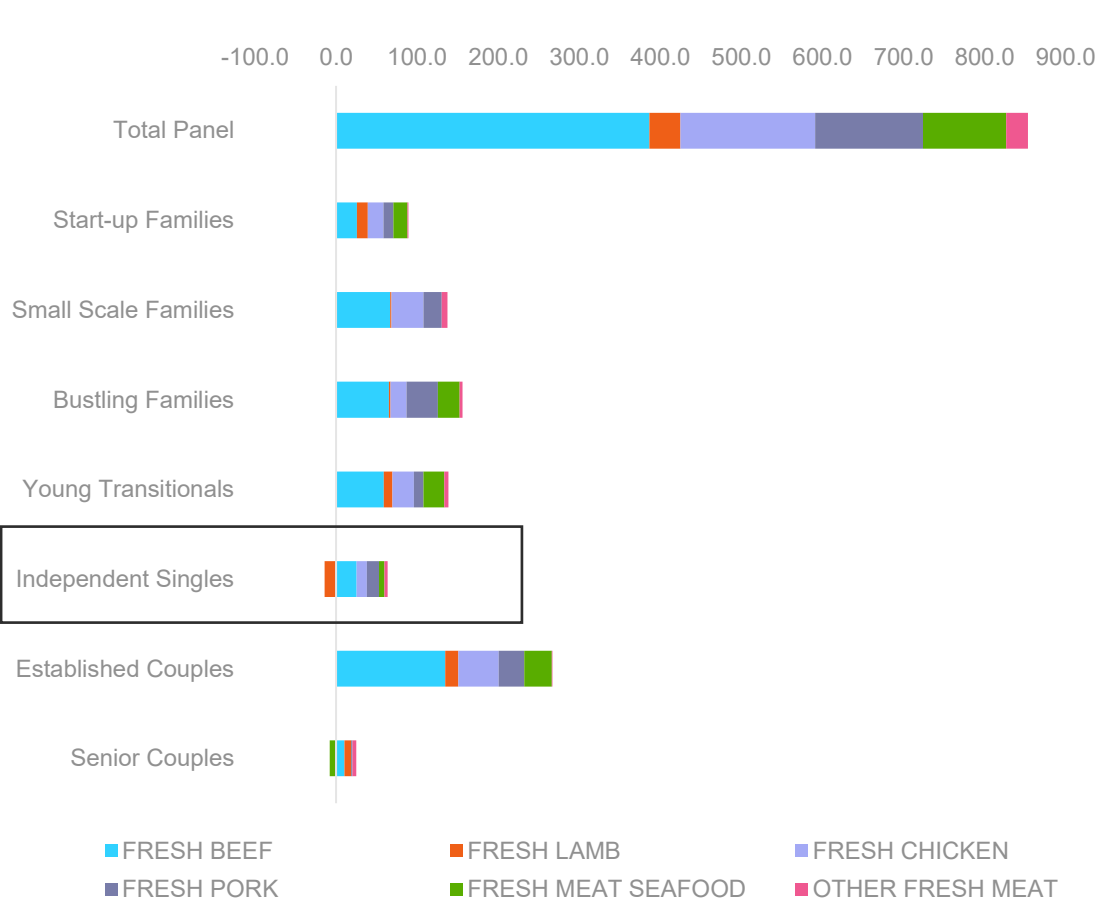
2.4M HH's

Older couple households spend more on red meat compared to other lifestages, whilst chicken is currently the protein of choice for younger adults. Despite this, all lifestages are spending more on red meat this year, except for singles who have spent less on lamb.

Lifestage | repertoire of fresh meat by protein | Total Aus
Value share % | Latest 52 weeks



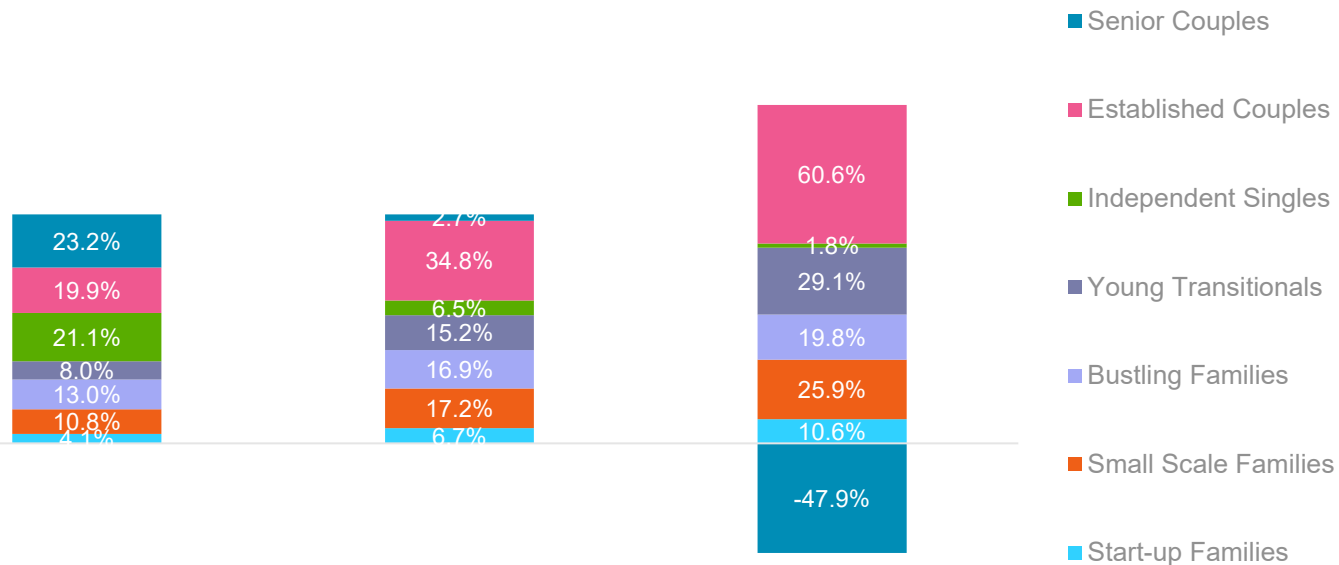
Lifestages Val(\$m) abs change by Protein | Total Aus | Latest 52W



Beef volume sales grew across all life stages except senior couples. However, the gains in younger adults and families were enough to offset the declines in senior couples.



Fresh Beef buyer distribution by Lifestage | Total Aus
Latest 52 weeks vs YA

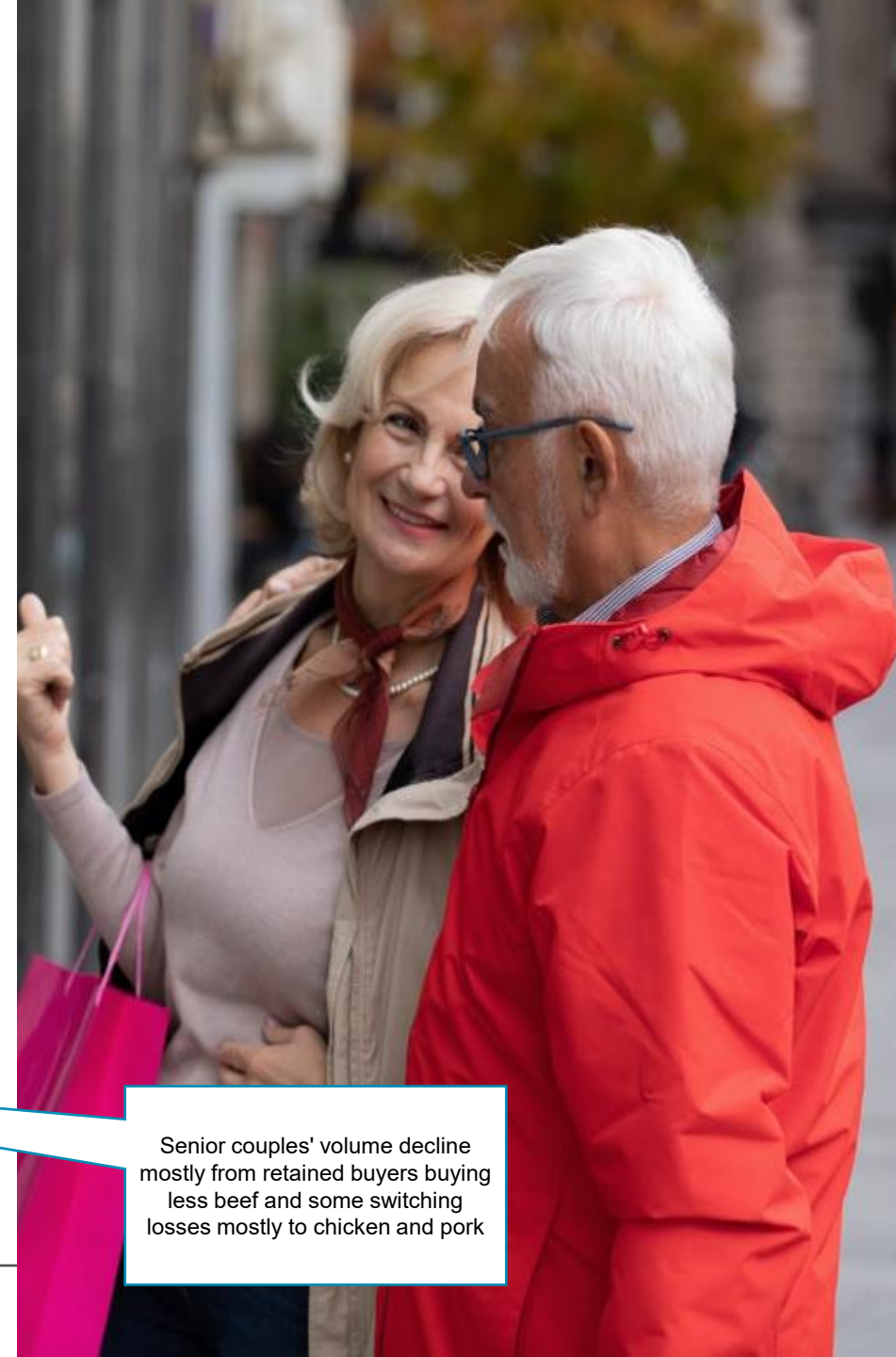


Distribution of Buyers

Contribution to \$ growth %

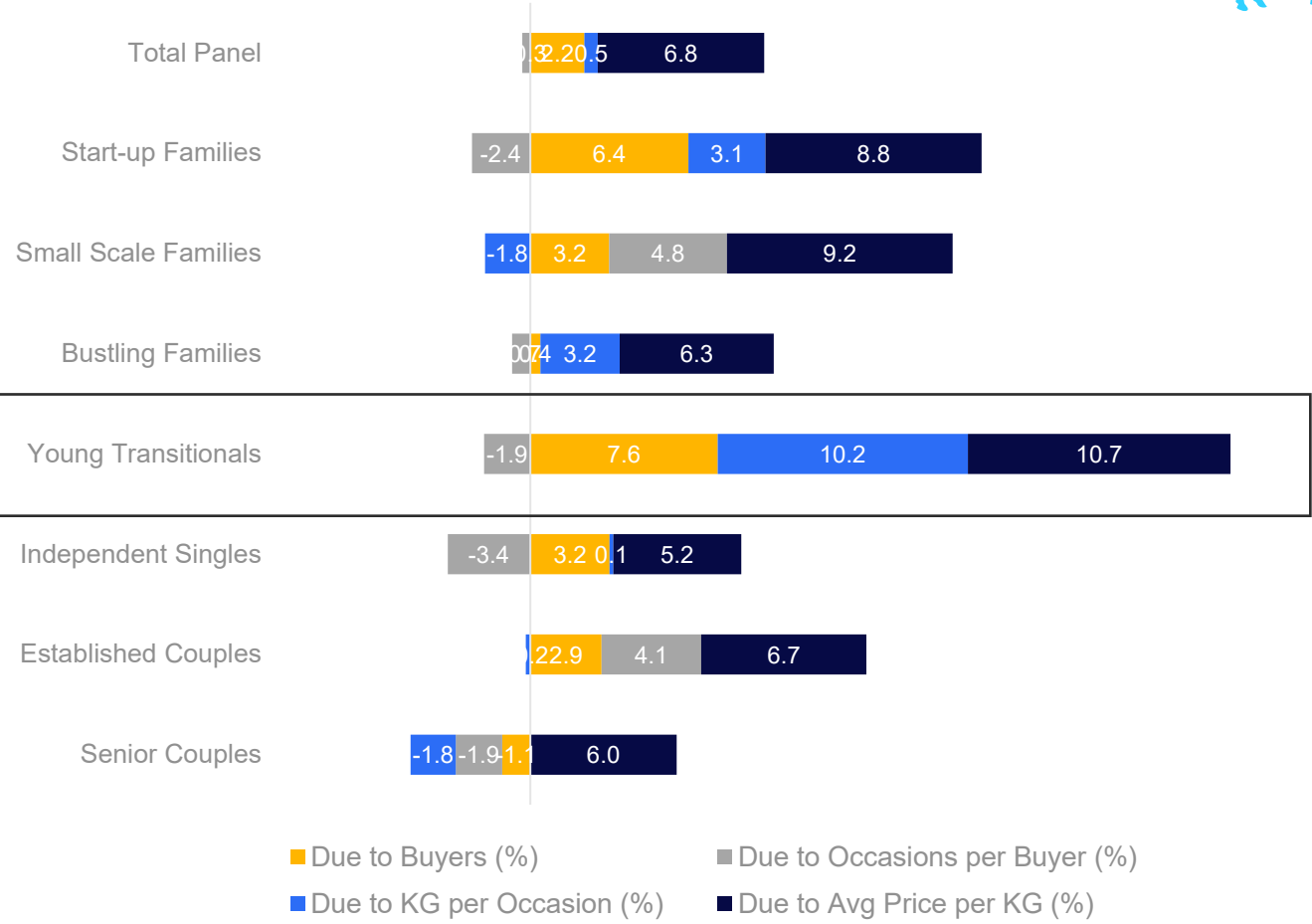
Contribution to KG growth %

Senior couples' volume decline mostly from retained buyers buying less beef and some switching losses mostly to chicken and pork



Young adults and families are leaving stores with heavier baskets this year, whilst small scale families and established couples are purchasing beef more often.

KPI Drivers by Lifestage | Fresh Beef | Total Aus
Latest 52 weeks vs YA



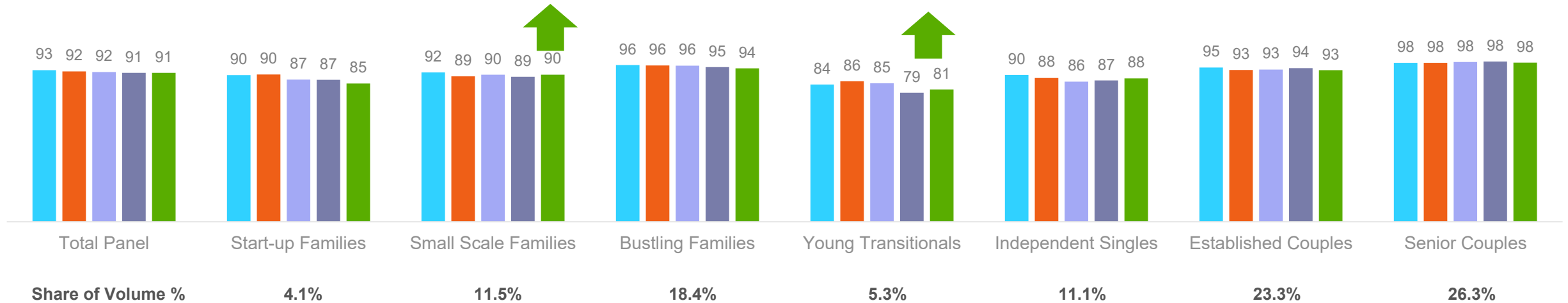
Although beef recruited more young adults this year, their household reach and frequency remains lower than the average, highlighting an opportunity for further growth.



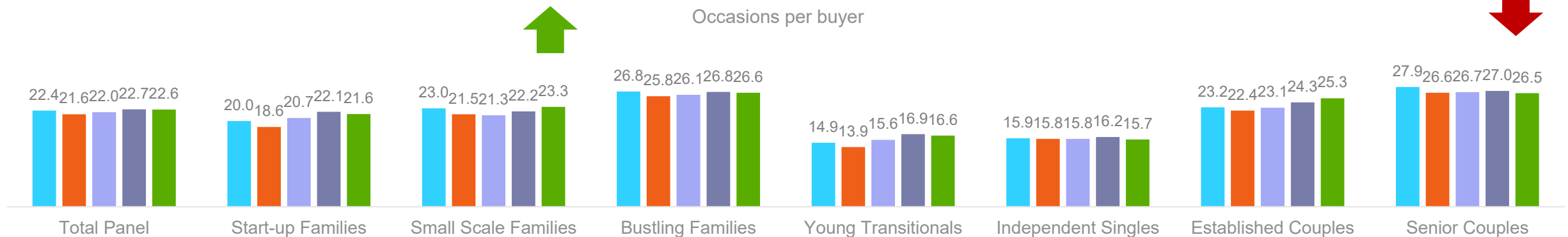
Fresh Beef KPI's | AUS | 52 we 05/10/25 vs 4A

Penetration (% HH buying)

■ 4YA ■ 3YA ■ 2YA ■ YA ■ Latest 52 Wks - w/e 05/10/25



Occasions per buyer



Young Transitionals are willing to pay more for premium beef cuts and are highly influenced by social media.



Young Transitionals



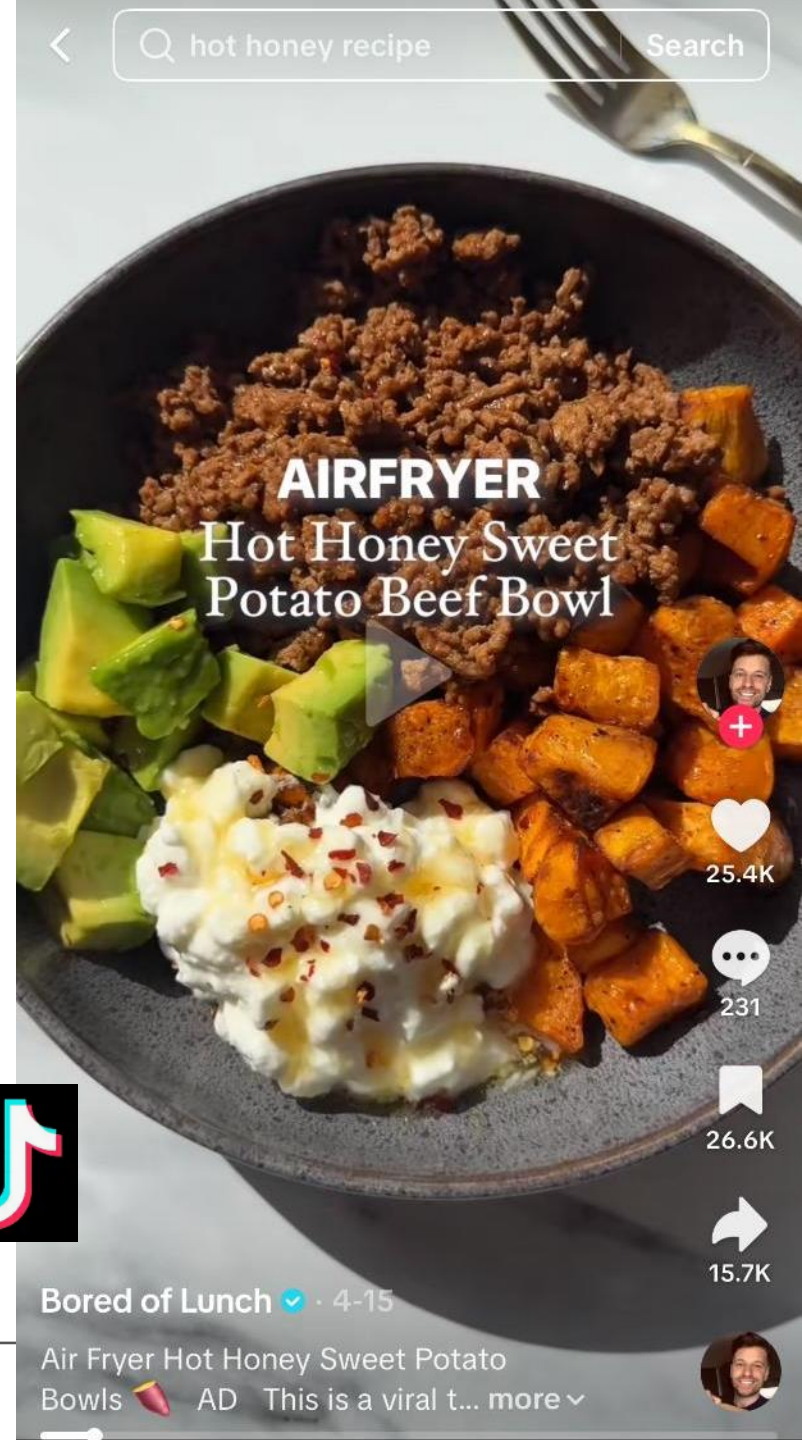
- **Steaks** (both mainstream & premium), as well as convenience cuts like **preprepared, mince and sausages** are driving beef growth for young adults. This reflects a need for quick, versatile meal solutions.



- Young Transitionals over-index in **Coles, Aldi and Other SM** (Costco) and have increased their value spend in Aldi, Other SM (Costco) and Non SM (butchers) this year.



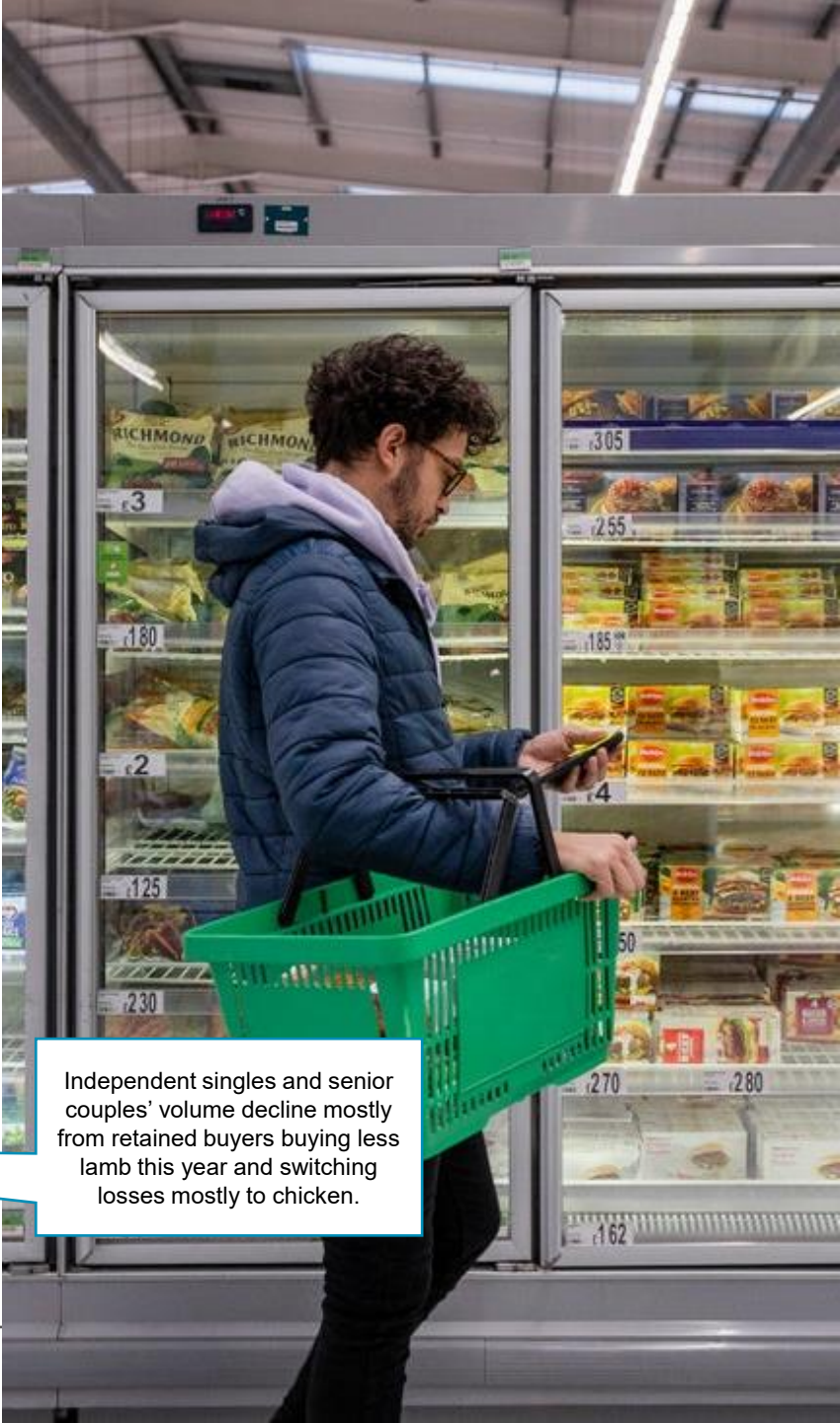
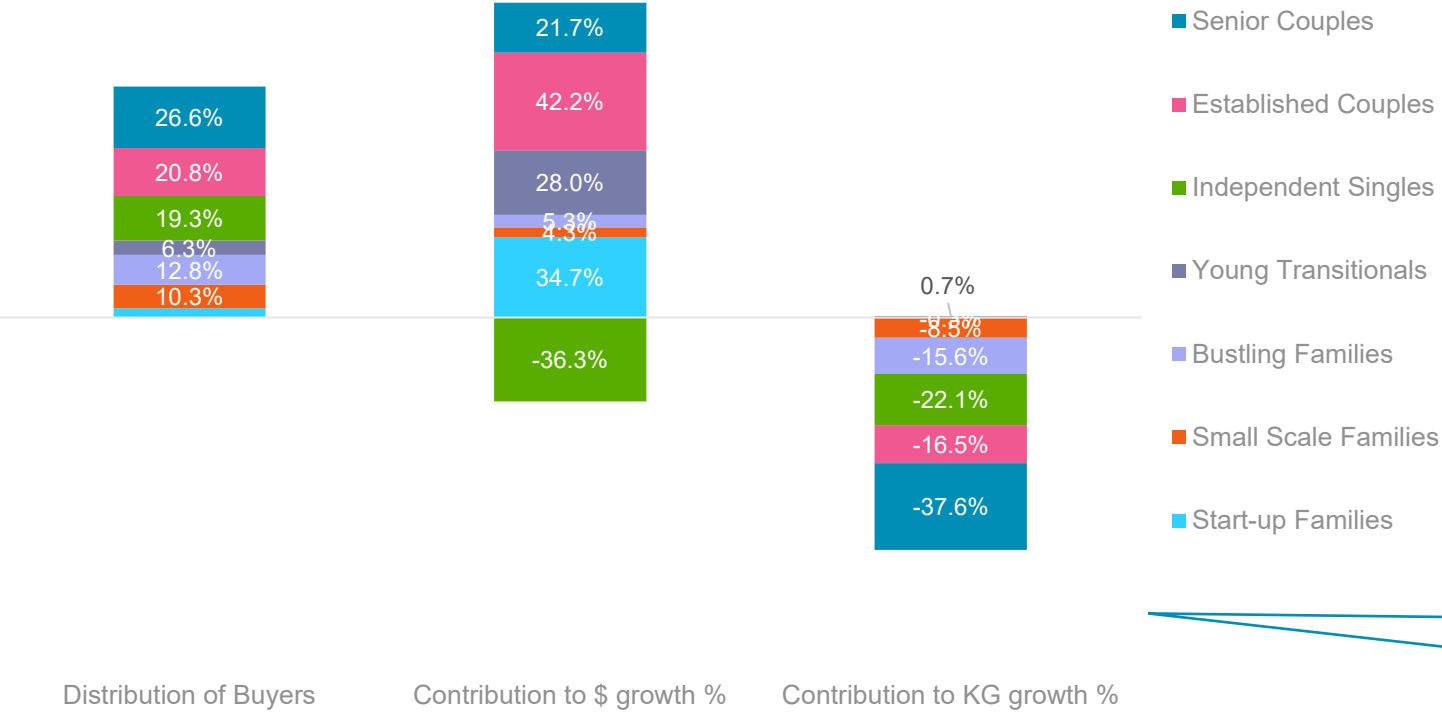
- Young Transitionals are particularly **influenced by social media trends**. Following viral Mince bowl trend YT has increased their spend on Mince significantly, +\$15m vs YA, lead by beef and chicken.



All lifestages recorded \$ sales growth for lamb this year, except for singles in decline. Young Transitionals were the only group to achieve marginal volume growth.



Fresh Lamb buyer distribution by Lifestage | Total Aus Latest 52 weeks vs YA

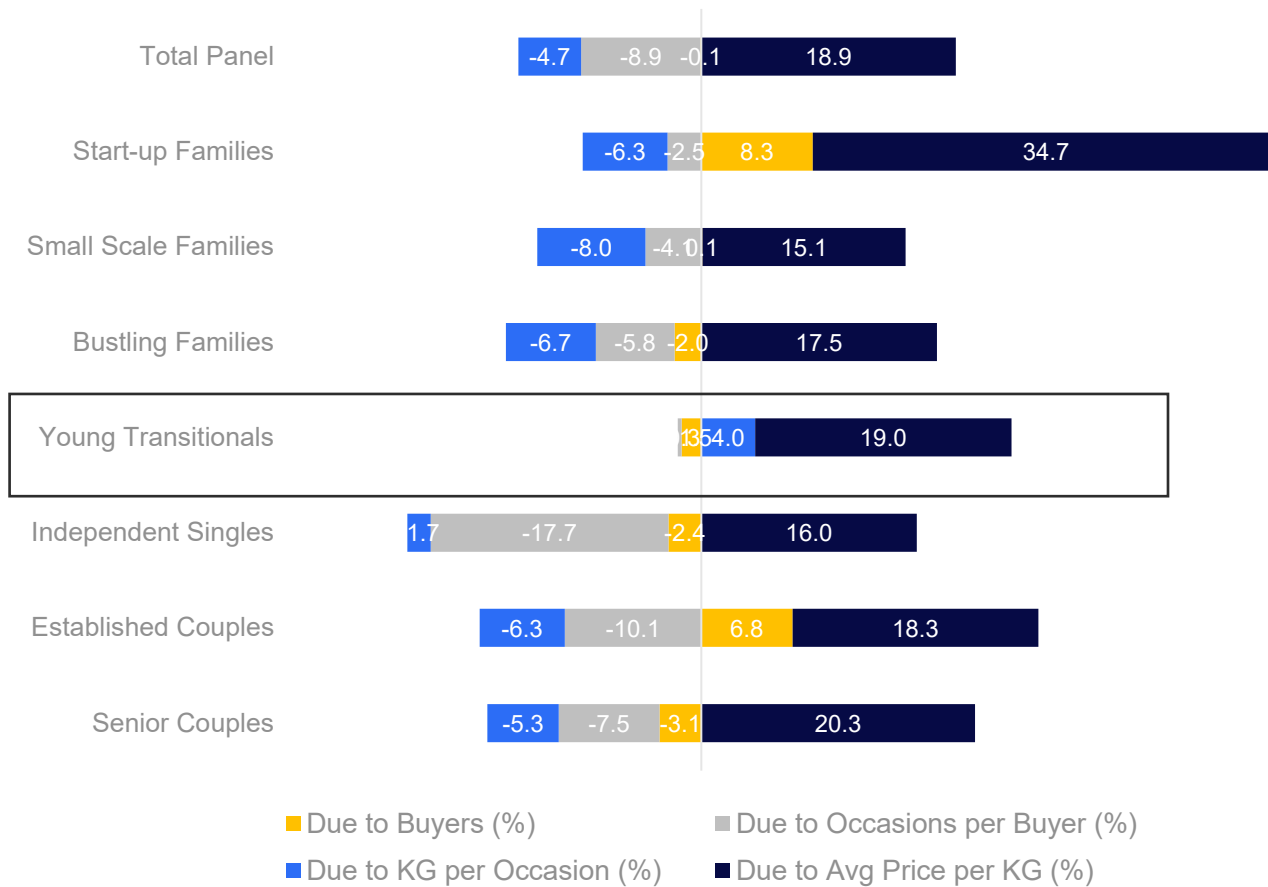


Independent singles and senior couples' volume decline mostly from retained buyers buying less lamb this year and switching losses mostly to chicken.

Gains for young adults was driven by heavier baskets, whilst frequency remained stable.



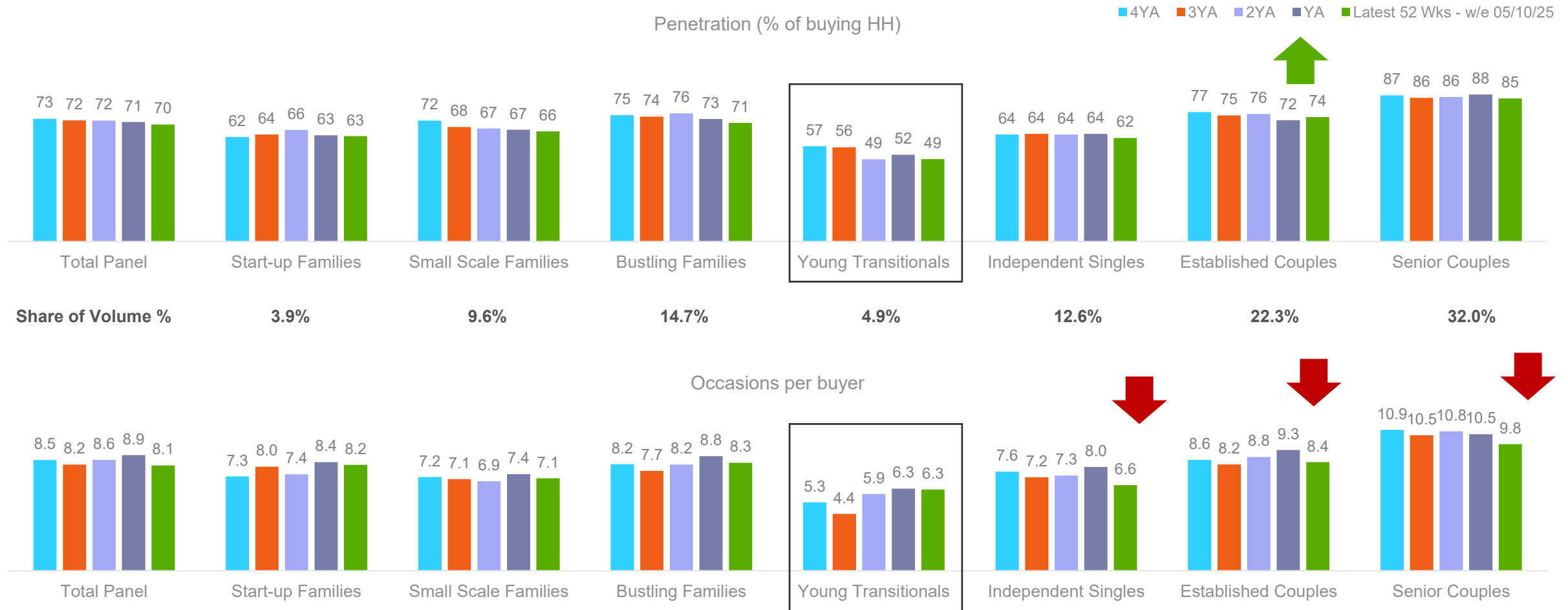
KPI Drivers by Lifestage | Fresh Lamb | Total Aus
Latest 52 weeks vs YA



Despite this, YT lamb penetration and frequency remains lower than the average household, highlighting an opportunity for further growth.



Fresh Lamb KPI's | AUS | 52 we 05/10/25 vs 4A



Young Transitionals Dine Out more, order online food boxes and are willing to pay for premium lamb cuts.



Young Transitionals



- Young adults are **willing to pay more for premium cuts**, increasing spend in steaks, shoulder and cutlets — leveraging these cuts is key to driving willingness to pay more.



- Young Transitionals over-index only in **Other SM** (Costco) for Lamb, but has increased spend in Coles, Other SM (Costco) and Non SM (but Butchers is in decline, driven by **online food box**).



- Millennials and older Gen Z (ages roughly 18–34) are **1.5 times more likely than the average Australian to visit cafés or restaurants** (79% vs 57%). For this group, eating out is considered an essential part of their weekly routine, not just a luxury*





**Protect Core Red
Meat Consumer**

**Leverage Social
and Lifestyle
Trends for Young
Adults and
Families**

Ethnic groups

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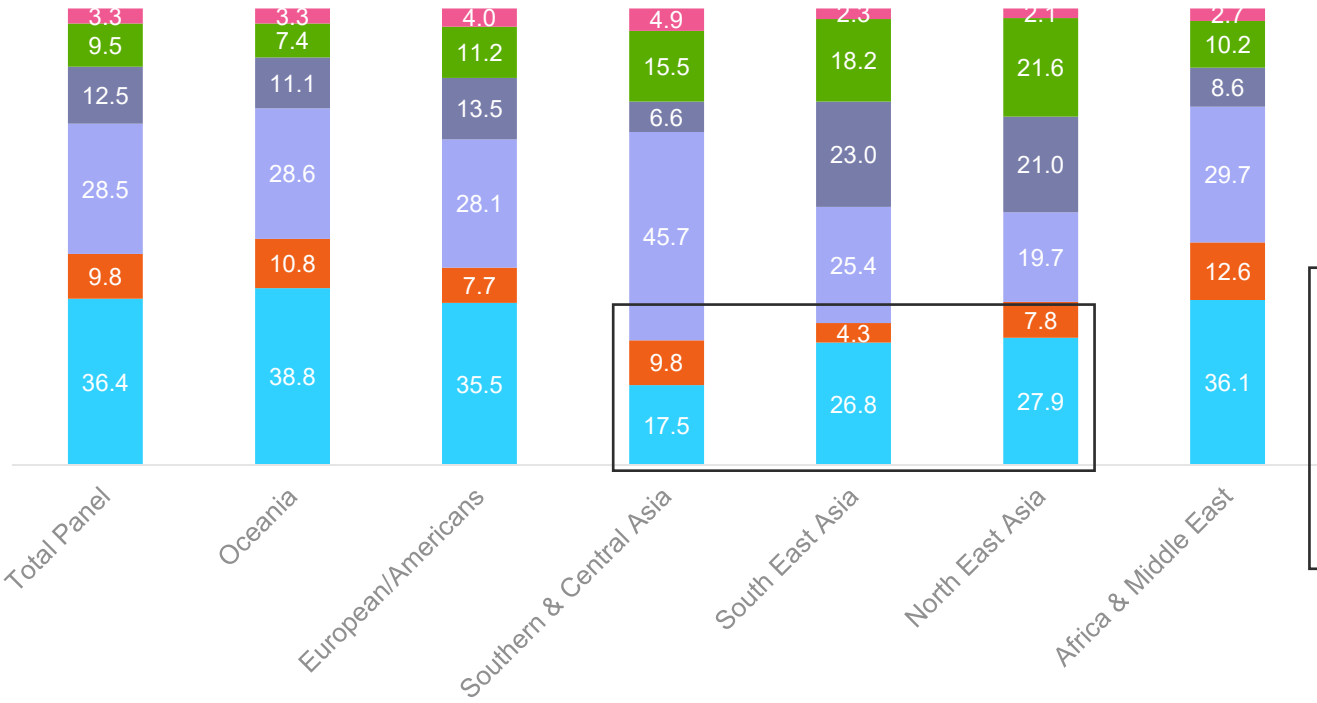


Ethnic grouping NIQ



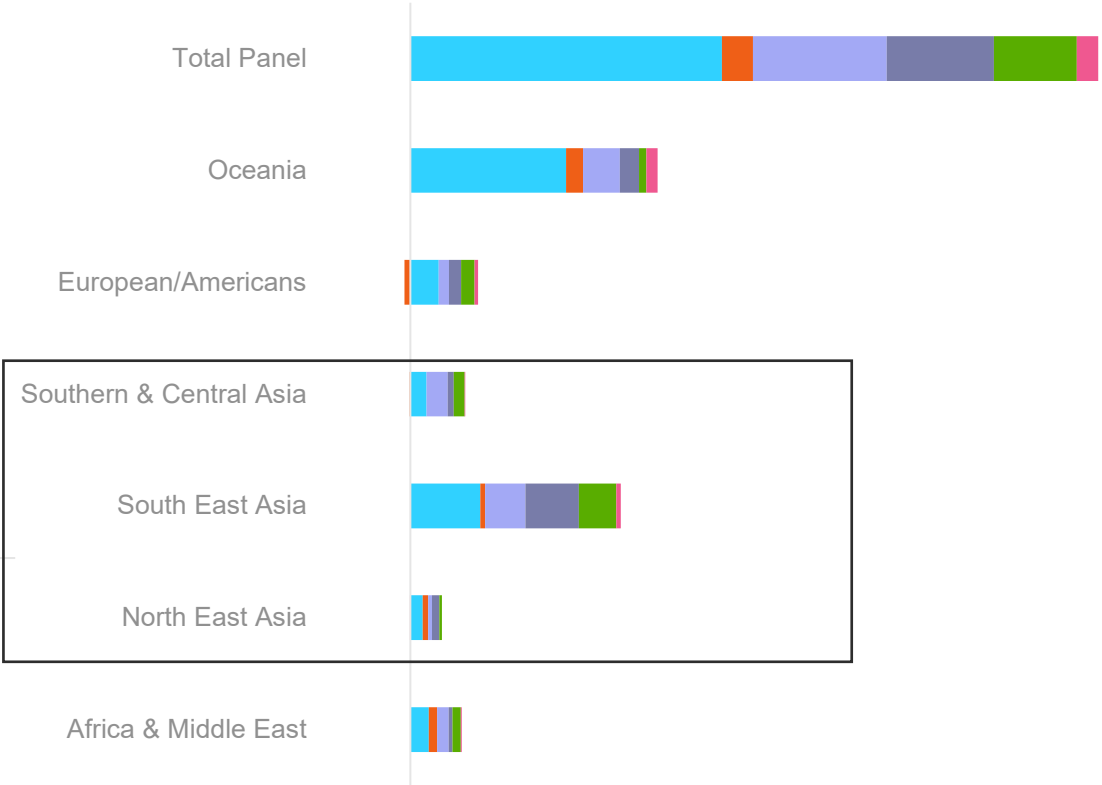
Red meat underperforms among Asian ethnic groups, with chicken and pork as key players, however Asian ethnic groups are spending more on red meat this year.

Ethnicity | repertoire of fresh meat by protein | Total Aus value share % | Latest 52 weeks



Ethnicity Val(\$m) abs change by Protein | Total Australia | 52w

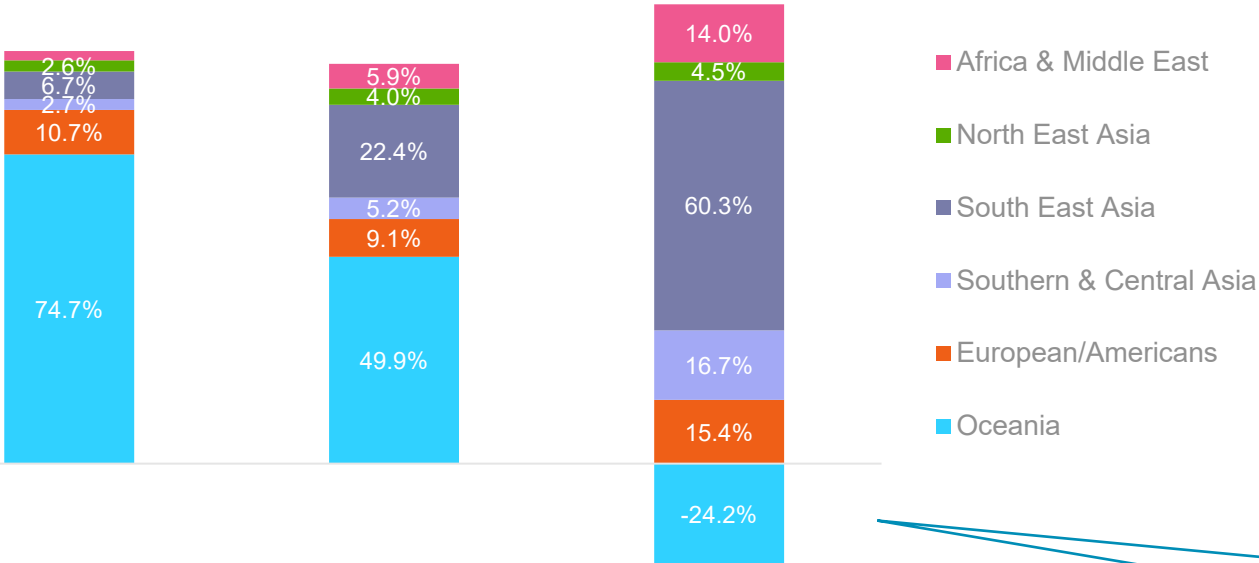
-100.0 0.0 100.0 200.0 300.0 400.0 500.0 600.0 700.0 800.0 900.0



Opportunities for beef lie outside Oceania—particularly among Southeast Asian households who represented less than 10% of buyers but account for the biggest volume growth.



Fresh Beef buyer distribution by Ethnic group | Total Aus Latest 52 weeks



Distribution of Buyers Contribution to \$ growth % Contribution to KG growth %

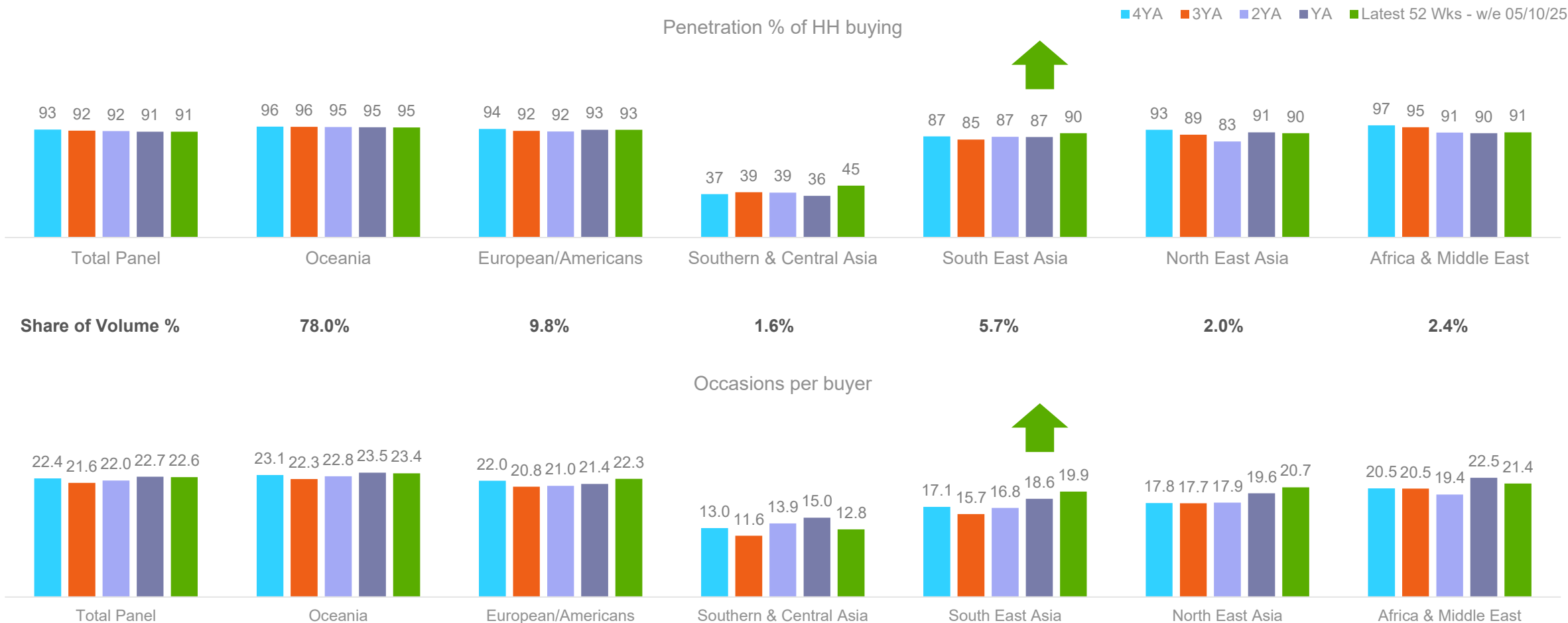


Target butchers for Oceania households, this is where beef is growing

Beef continues to recruit more Southeast Asian buyers, and these buyers are purchasing beef more frequently.

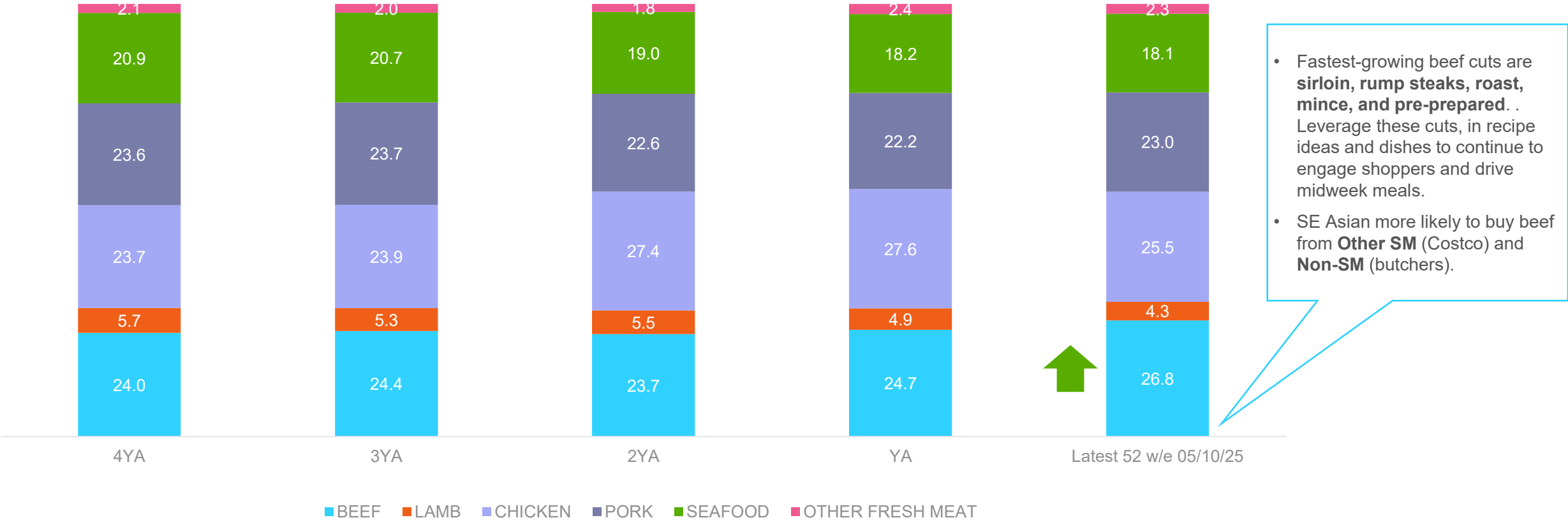


Fresh Beef KPI's | AUS | 52 we 05/10/25 vs 4A



Therefore, over the last 5 years, Southeast Asian households are allocating more of their spend to beef, at just under 30%.

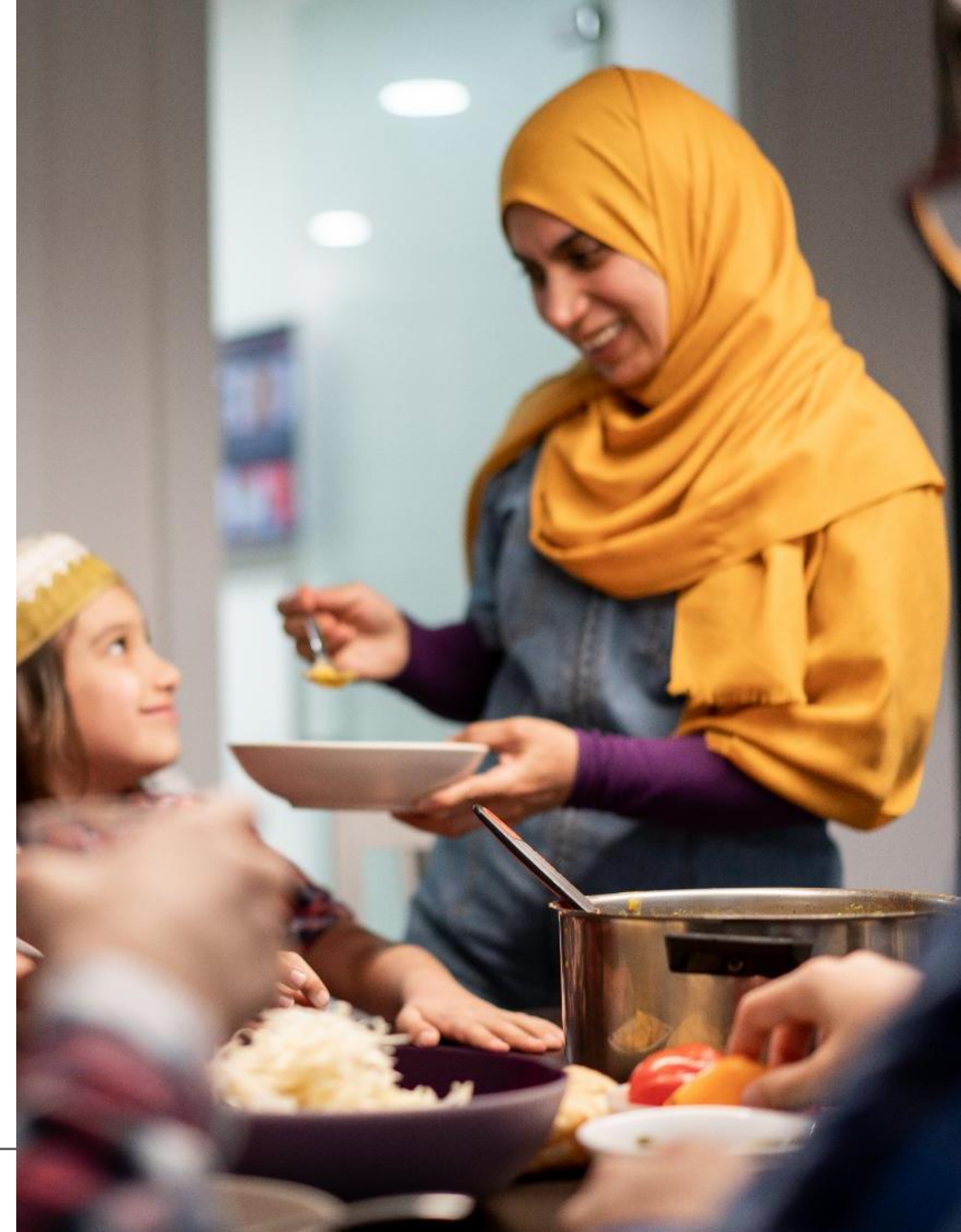
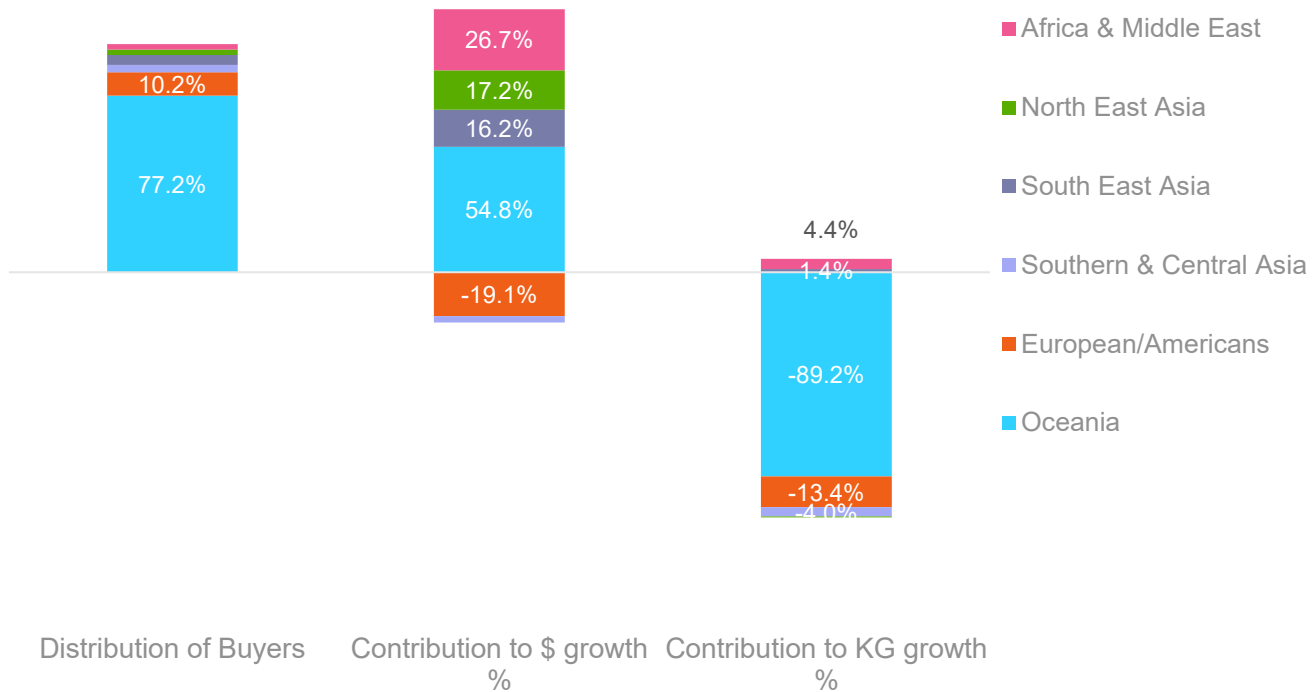
Southeast Asian Ethnic group | Fresh Meat by Protein | Value share % | Total Aus | Latest 52 weeks



Though small, other ethnic groups outside of Oceania helped drive lamb sales this year - particularly Africa & Middle Eastern households who grew in value and volume.



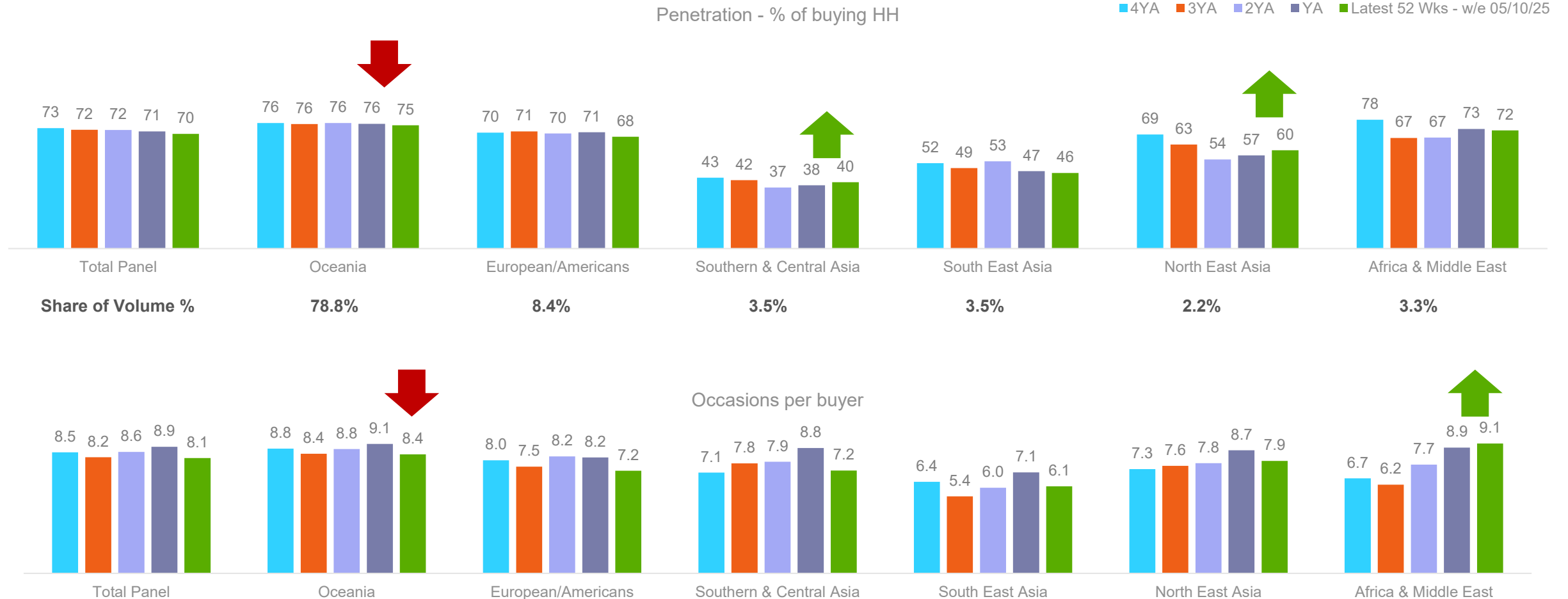
Fresh Lamb buyer distribution by Ethnicity | Total Aus Latest 52 weeks



Whilst S&C and NE Asian households continue to recruit more lamb buyers, Africa & Middle Eastern households are purchasing lamb more often and have the highest frequency rates compared to other ethnic groups.

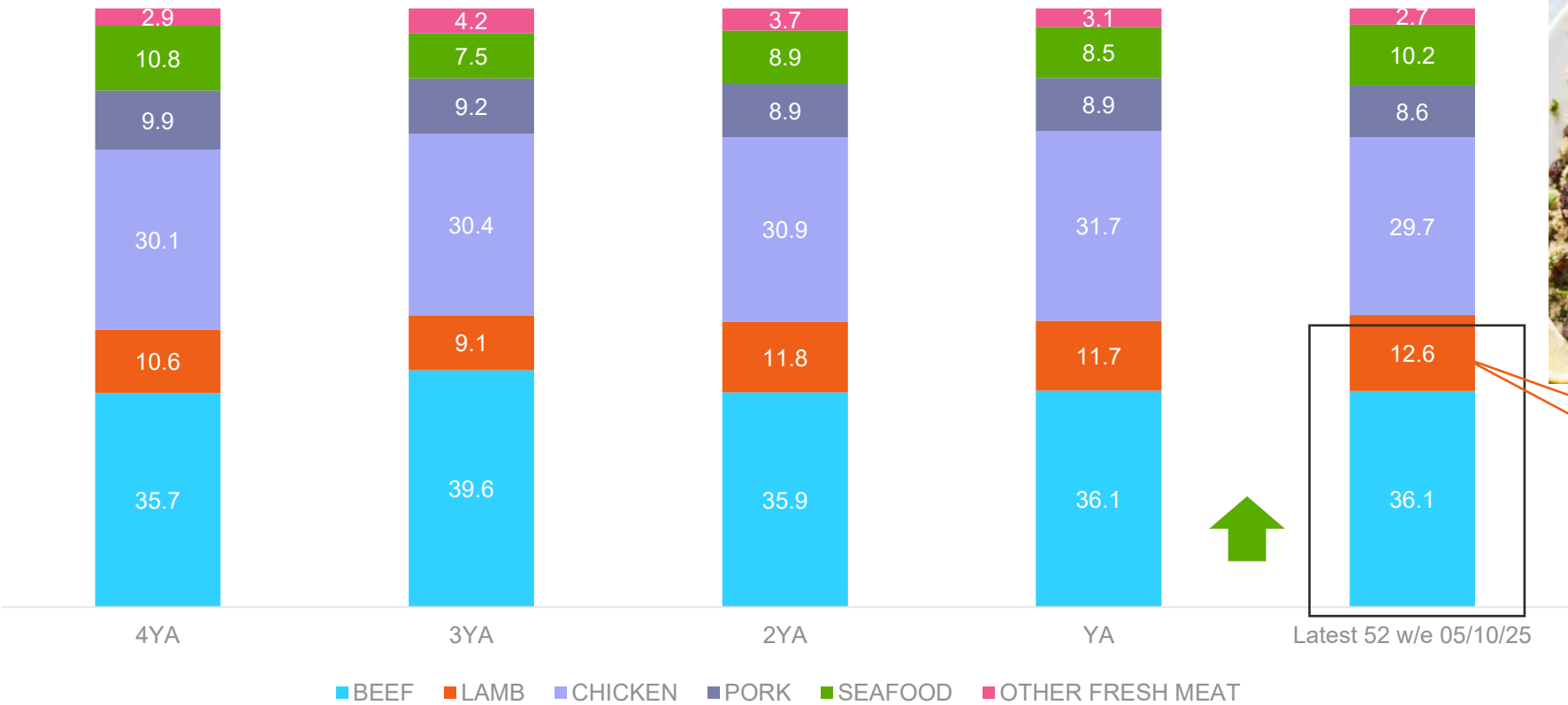


Fresh Lamb KPI's | AUS | 52 we 05/10/25 vs 4A



Over the last 5 years, Africa & Middle Eastern households are allocating more of their fresh meat spend to both lamb and beef.

Africa & Middle Eastern Ethnic Household | Fresh meat | Value share % | Total Aus | Latest 52 weeks



Lamb Shawarma
Haneeth lamb

- MEA buy a **wide range of lamb cuts** (including mince, shank, shoulder, stir-fry/diced/strips). Sausages, shank and shoulder growing the fastest.
- More likely to buy lamb from **Other SM** (Costco) and **Non-SM** (butchers).



Beef

**Opportunity to
target SE Asian
Households**

Lamb

**Leverage MEA
Dishes to Boost
Consumption**

HML Opportunities in Beef & Lamb

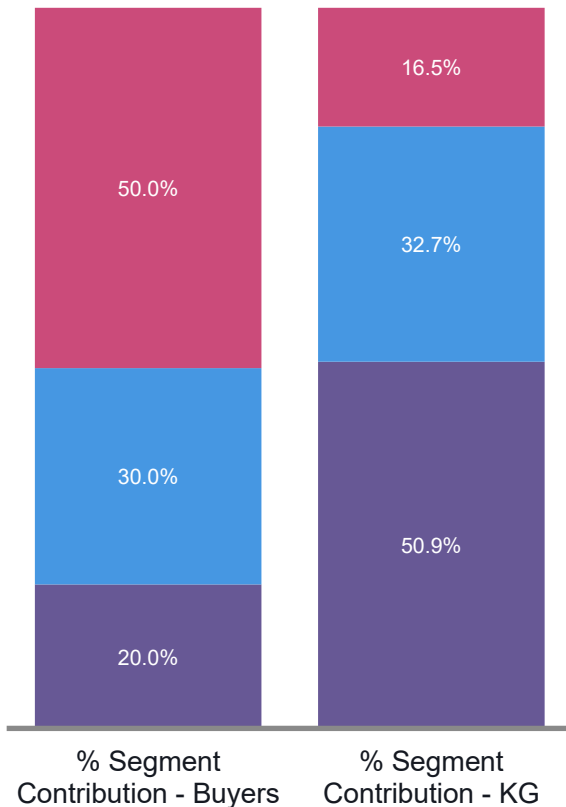
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Opportunity to target Light Beef Buyers...

Fresh Beef | HML % Distribution of Buyers/Vol | Total Aus | 52W

■ B H Buyers ■ B M Buyers ■ B L Buyers



Light Beef Buyers



Who?

- Young adults and singles.
- European/Americans and Asian ethnicities (SE Asian)



Where?

- Over index in major supermarkets; **Coles, WW** and **Aldi**



What?

- More likely to buy **eye fillet steak** and convenience cuts e.g., **prepared, sausages, stirfry/diced/strips.**



...If 10% of Light Beef Buyers increased their purchase frequency by 1 occasion per year, this would be worth

\$7.2m

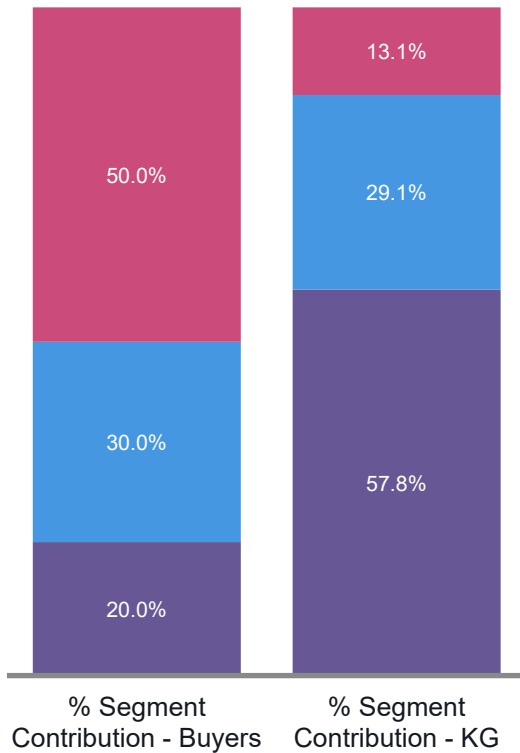
Calculation:

Opportunity = (10% of H/M/L buyers) * (1 occasion) * (value per occasion \$)
 e.g., Light buyers' opportunity = (496,868) * (1) * (\$14.43) = \$7.2m

Opportunity to target Light Lamb Buyers...

Fresh Lamb | HML % Distribution of Buyers/Vol | Total Aus | 52W

■ H L Buyers ■ M L Buyers ■ L L Buyers



Light Lamb Buyers



Who?

- Young families, young adults and singles
- European/Americans and Asian ethnicities



Where?

- More likely to buy lamb from **WW** and **Aldi**



What?

- Over index premium cuts like in **cutlets, fillet steak, shank** and convenience cuts **mince, preprepared, sausages.**



...If 10% of Light Lamb Buyers increased their purchase frequency by 1 occasion per year, this would be worth

\$5.7m

Calculation:

Opportunity = (10% of H/M/L buyers) * (1 occasion) * (value per occasion \$)
 e.g., Light buyers' opportunity = (377,753) * (1) * (\$15.02) = \$5.7m



**Challenging
Competitive
Environment**

**Beef & Lamb
Relevance to
Shoppers**

**Social and
Cultural
Influence**

Thank you

NielsenIQ