

MLA GLOBAL
CONSUMER TRACKER
TAIWAN
2020





Agenda...

1

Intros, Background & Methodology

An overview of the sample structure, geographic spread, survey inclusions and approach

2

Protein Landscape & Beef Deep Dive

A look at the awareness, claimed usage and associations with the different main proteins and a deep dive into perceptions of specific beef types

3

Beef Country of origin

Digging down the country of origin level for Beef to understand their 'brand' associations, any strengths and weaknesses

4

Topic 1: Channel, On pack Claims

Covering off key channels of beef purchase – and the most impactful on pack claims Taiwan consumers look out for

5

Topic 2: COVID 19 + True Aussie

Covering off level of concern, key concerns and some behaviour change as a result of COVID19 and an evaluation of the True Aussie logo



Before we kick off today's session...

1.

What are the key focus areas for AU Beef & Lamb in USA at the moment, and the key activities?

2.

Any key outcomes that you are seeking from the session today?



INTRODUCING MLA'S GLOBAL CONSUMER TRACKER

Diverse markets, with some universal truths.

7,300
interviews

*Annual quantitative consumer survey conducted via a 20-minute online interview**

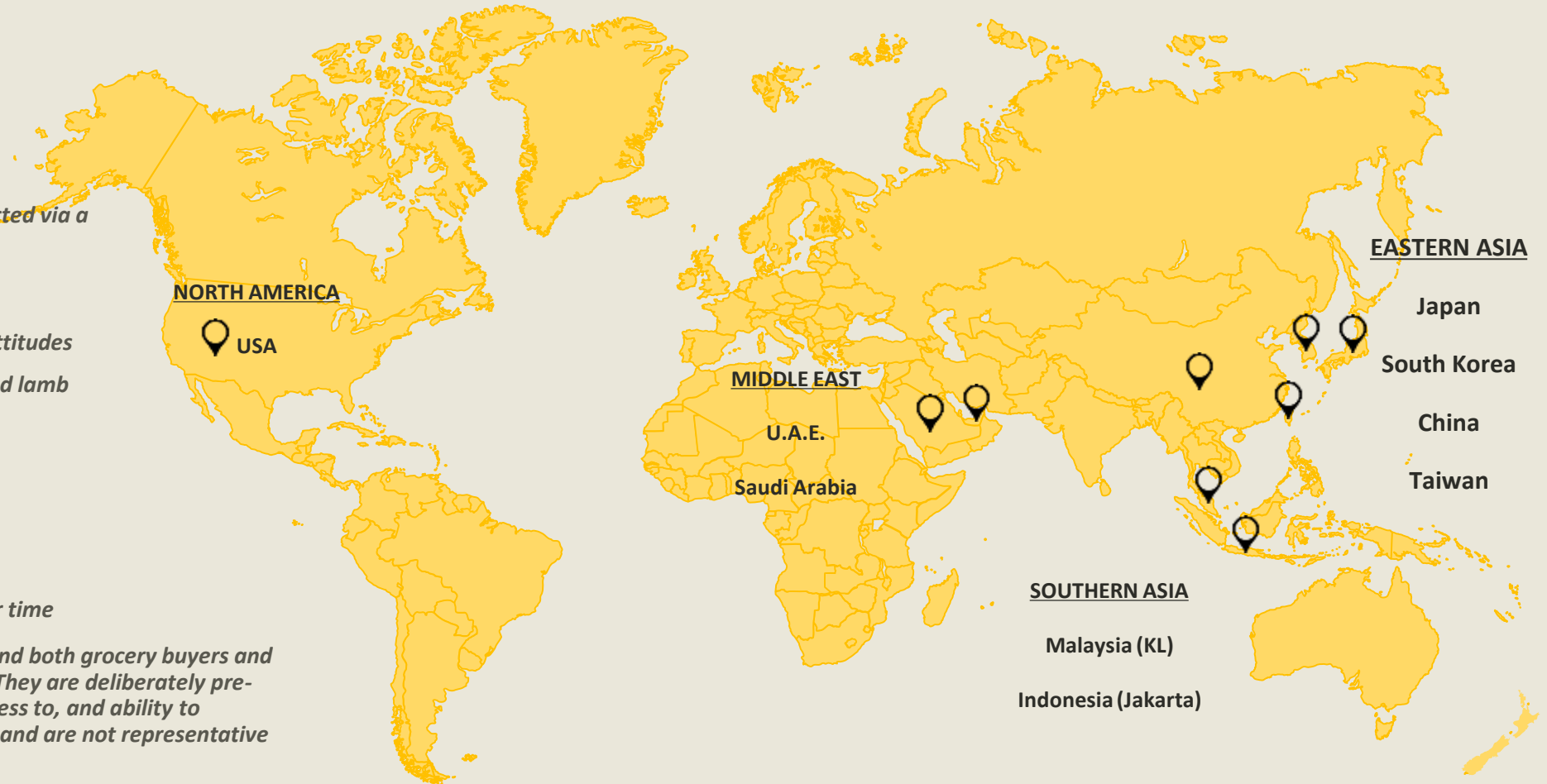
Surveying consumers about

- *their meat consumption habits and attitudes*
- *their perception of Australian beef and lamb versus competitors*
- *Drivers of purchase*
- *Path to purchase in retail*

10 markets in 2019

Historical data allows tracking of trends over time

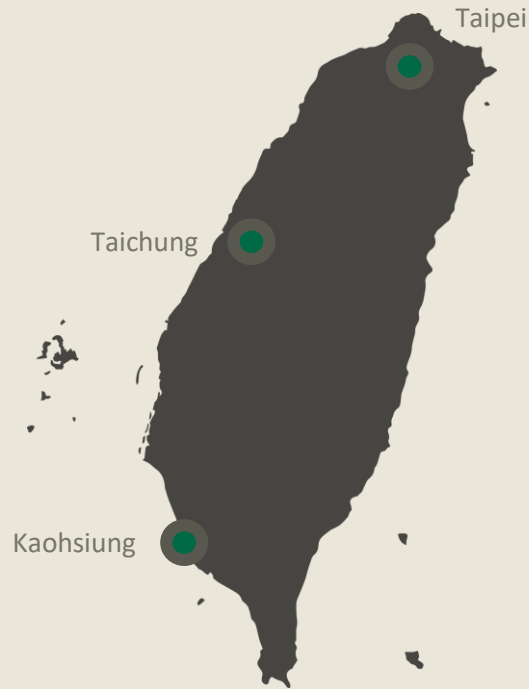
- *Respondents selected are aged 18-64, and both grocery buyers and meal planners for affluent households. They are deliberately pre-selected based on their potential openness to, and ability to purchase, Australian beef and/or lamb, and are not representative of the overall market in each country.*





DEMOGRAPHICS

DEMOGRAPHICS



		COUNTRY INCIDENCE	SAMPLE STRUCTURE
Gender	Male	50%	32%
	Female	50%	68%
Age	18-34	32%	32%
	35-49	35%	44%
	50-64	33%	25%
Cities	Taipei	30%	59%
	Taichung	6%	19%
	Kaohsiung	6%	21%
Consumption	Buy Fresh Meat at Least Occasionally	-	100%
MGBs	Main Grocery Buyers	-	88%
Children	Households with Children	-	39%
Income	Below \$720,000	24%	26%
	\$720,000 – \$1,200,000	29%	41%
	\$1,200,000+	49%	33%

Sample is made up of 500 consumers



PROTEIN LANDSCAPE

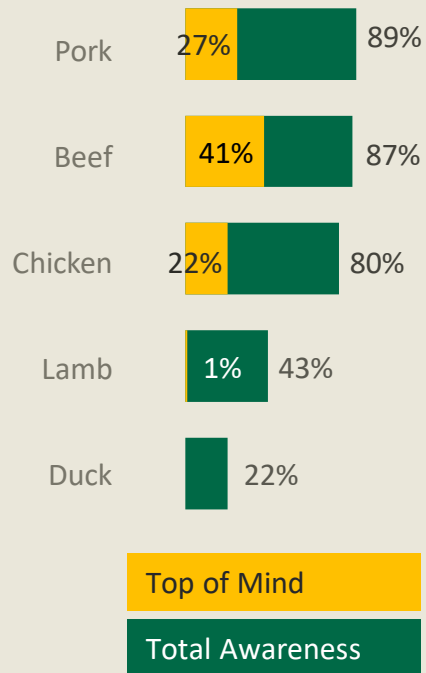


Beef and Pork are the most salient proteins for Taiwan consumers – followed by chicken (with Beef coming to mind most readily). Competitor proteins Pork, Chicken, Fish see higher serves in P7D and purchases in past month.

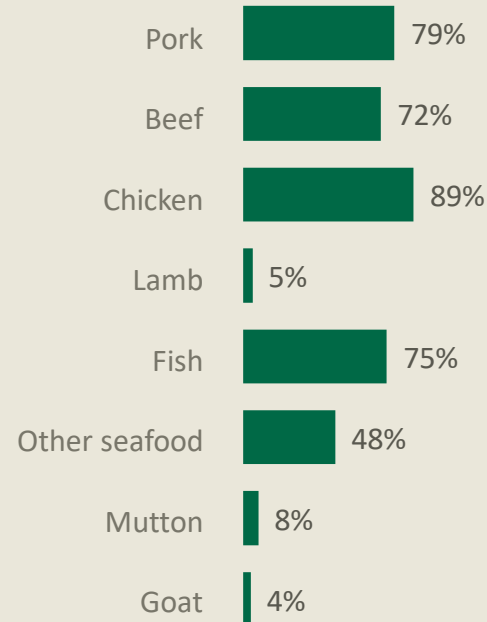
PROTEINS KEY METRICS:



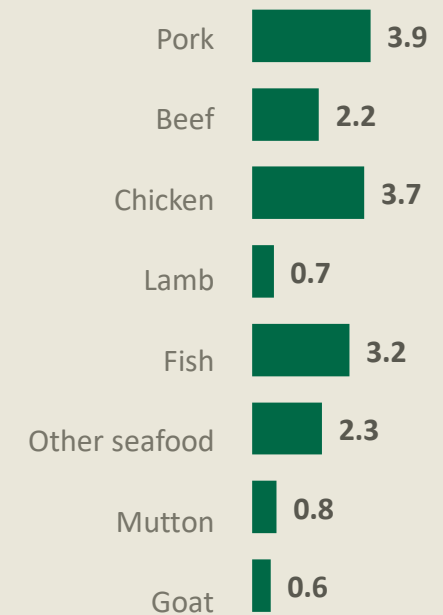
SPONTANEOUS AWARENESS



BOUGHT IN LAST MONTH



AVERAGE SERVES LAST 7 DAYS



The factors linked to protein volume remain in Taiwan include family's favourite, ease (preparation and purchase), willingness to pay more and animal is well cared for.

HIGHEST CORRELATION WITH VOLUME OF PURCHASE - GLOBAL

		2018		2017		2016, 2018		2017		2019		2019		2018			
Japan	Korea	China	Hong Kong	Singapore	Malaysia	Thailand	Indonesia	Saudi	UAE	Jordan	Qatar	Kuwait	USA	Mexico	Taiwan	UK	
Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Fresh	Is easy and convenient to prepare	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	Is my/my family's favourite meat	
Consistent quality standards	Is easy and convenient to prepare	Is easy and convenient to prepare	The industry is environmentally sustainable	Is easy and convenient to prepare	Is my/my family's favourite meat	Is my/my family's favourite meat	Is easy and convenient to prepare	Tastes delicious	Tastes delicious	Tastes delicious	Fresh	Is easy and convenient to prepare	Is easy and convenient to prepare	Can be used in many different meals	Is easy and convenient to prepare	The meat is usually tender	
Is easy and convenient to purchase	I am willing to pay a bit more for this meat	Consistent quality standards	The meat is usually tender	Consistent quality standards	Tastes delicious	Consistent quality standards	Is easy and convenient to purchase	Can be used in many different meals	Is easy and convenient to prepare	Fresh	High nutritional value	Is easy and convenient to purchase	Is easy and convenient to purchase	Is easy and convenient to purchase	Is easy and convenient to purchase	Is an essential part of a healthy diet for growing children	
Is easy and convenient to prepare	Is easy and convenient to purchase	Can be used in many different meals	Consistent quality standards	Is an essential part of a healthy diet for growing children	Is easy and convenient to prepare	The meat is usually tender	Can be used in many different meals	Is an essential part of a healthy diet for growing children	Is easy and convenient to purchase	Is easy and convenient to purchase	The industry is environmentally sustainable	Tastes delicious	I am willing to pay a bit more for this meat	Is an essential part of a healthy diet for growing children	I am willing to pay a bit more for this meat	I am willing to pay a bit more for this meat	
Is an essential part of a healthy diet for growing children	Is the most superior meat	Is easy and convenient to purchase	Guaranteed safe to eat	Tastes delicious	I am willing to pay a bit more for this meat	Fresh	Consistent quality standards	Is easy and convenient to prepare	Guaranteed safe to eat	Is easy and convenient to prepare	Is the most superior meat	Is an essential part of a healthy diet for growing children	Tastes delicious	The industry is environmentally sustainable	The animal is well-cared for	Tastes delicious	

Family's favourite also links to a willingness to pay more along with perceived superiority, delicious taste, high nutritional value and tenderness (common themes across the globe)

HIGHEST CORRELATION WITH WILLINGNESS TO PAY MORE - GLOBAL

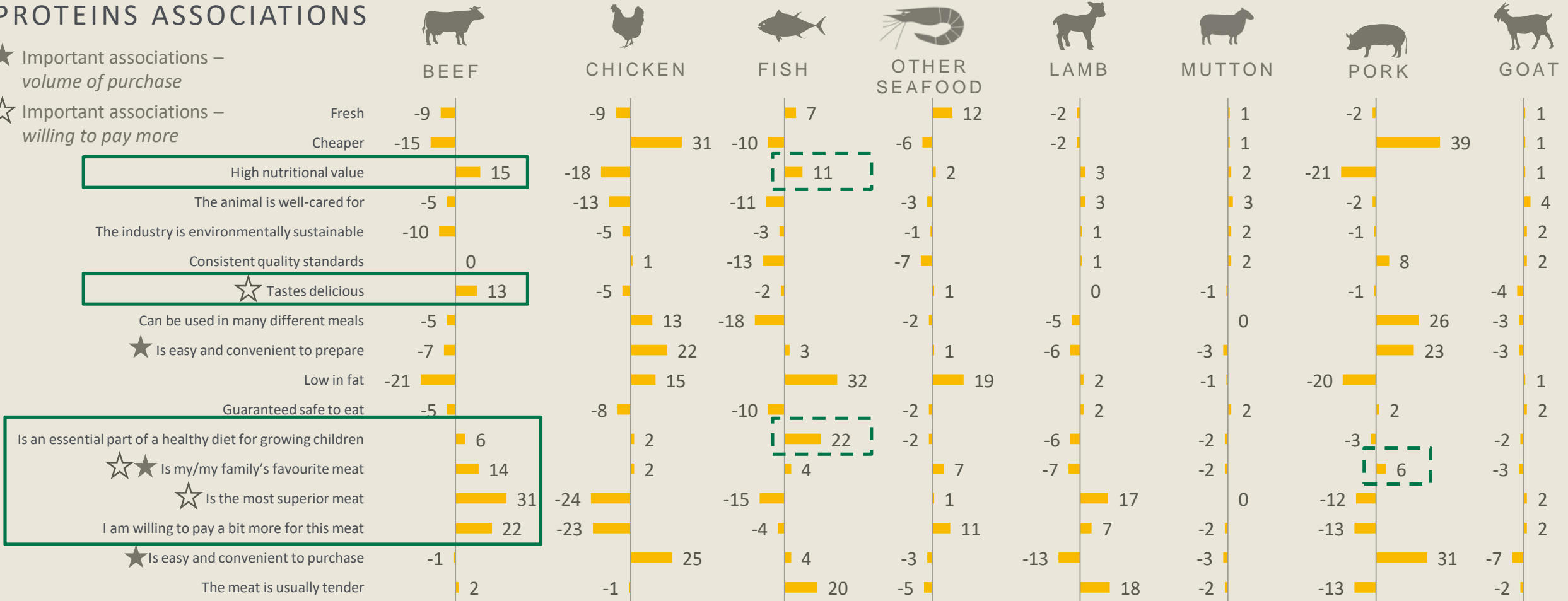
	2018		2017		2016, 2018			2017		2019	2019	2018			2018	
Japan	Korea	China	Hong Kong	Singapore	Malaysia	Thailand	Indonesia	Saudi	UAE	Jordan	Qatar	Kuwait	USA	Mexico	Taiwan	UK
Consistent quality standards	Is my/my family's favourite meat	Tastes delicious	Is the most superior meat	Is the most superior meat	Is the most superior meat	Is the most superior meat	Is the most superior meat	Is my/my family's favourite meat	Is the most superior meat	Tastes delicious	Tastes delicious	Is the most superior meat	Is the most superior meat	Tastes delicious	Is my/my family's favourite meat	Is my/my family's favourite meat
Is my/my family's favourite meat	Tastes delicious	High nutritional value	Is my/my family's favourite meat	Is my/my family's favourite meat	Consistent quality standards	Tastes delicious	Is my/my family's favourite meat	Tastes delicious	Tastes delicious	Is my/my family's favourite meat	The industry is environmentally sustainable	High nutritional value	Is my/my family's favourite meat	The animal is well-cared for	Is the most superior meat	Is the most superior meat
The industry is environmentally sustainable	Is the most superior meat	Is the most superior meat	Guaranteed safe to eat	Tastes delicious	Tastes delicious	Consistent quality standards	Consistent quality standards	Fresh	Is my/my family's favourite meat	Is the most superior meat	High nutritional value	Is my/my family's favourite meat	Tastes delicious	Is the most superior meat	Tastes delicious	Tastes delicious
Fresh	High nutritional value	Consistent quality standards	High nutritional value	Consistent quality standards	Is my/my family's favourite meat	High nutritional value	The animal is well-cared for	Is the most superior meat	Consistent quality standards	High nutritional value	Is the most superior meat	Tastes delicious	The meat is usually tender	High nutritional value	High nutritional value	The meat is usually tender
Guaranteed safe to eat	Is an essential part of a healthy diet for growing children	Is an essential part of a healthy diet for growing children	Tastes delicious	High nutritional value	The animal is well-cared for	Is my/my family's favourite meat	High nutritional value	Is easy and convenient to purchase	Guaranteed safe to eat	Guaranteed safe to eat	The animal is well-cared for	Consistent quality standards	Consistent quality standards	Consistent quality standards	The meat is usually tender	The animal is well-cared for

Beef is seen as the most superior meat, that consumers are willing to pay more for (vs others). It's a strong family favourite (a shared strength with Pork) that is delicious yet highly nutritious.

PROTEINS ASSOCIATIONS

★ Important associations – volume of purchase

☆ Important associations – willing to pay more



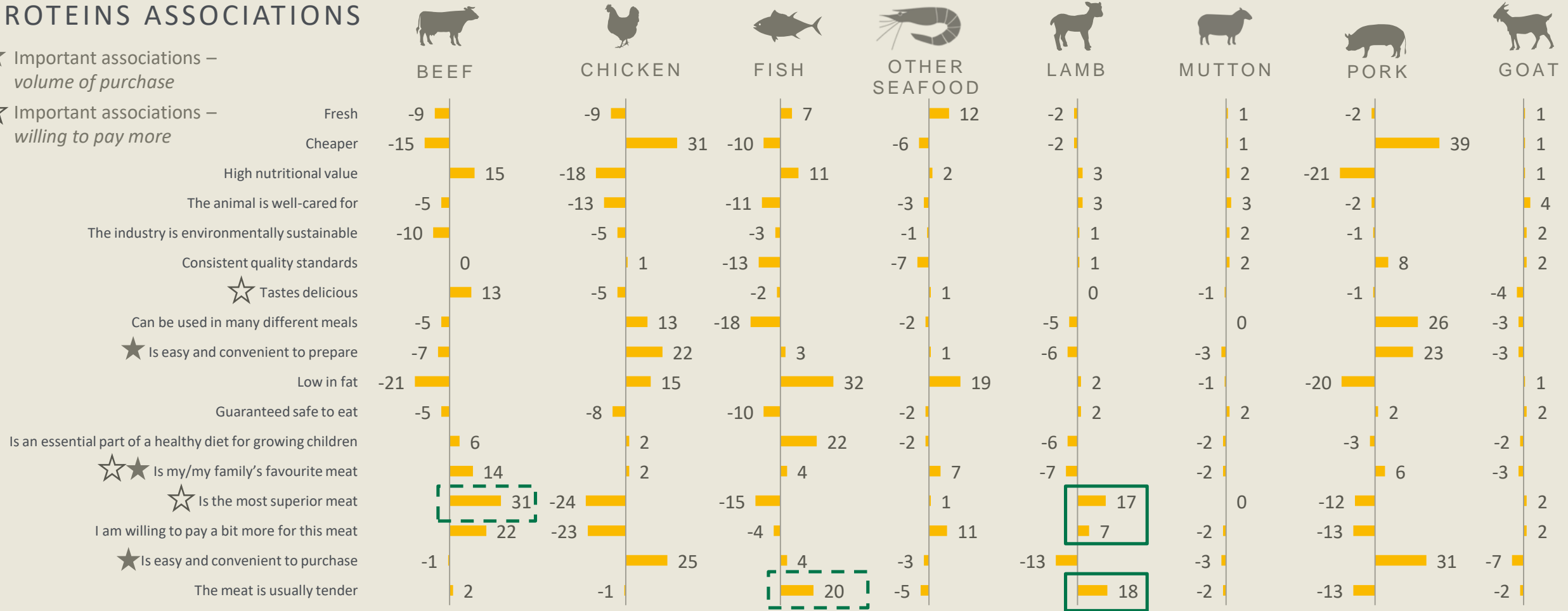
CH12. Which of the following things do you associate with each type of protein? Base: (501)

Lamb is less defined in consumers' minds but like Beef it also stands out for its superiority, instead supported by tenderness. This drives premium perceptions and greater willingness to pay vs other proteins.

PROTEINS ASSOCIATIONS

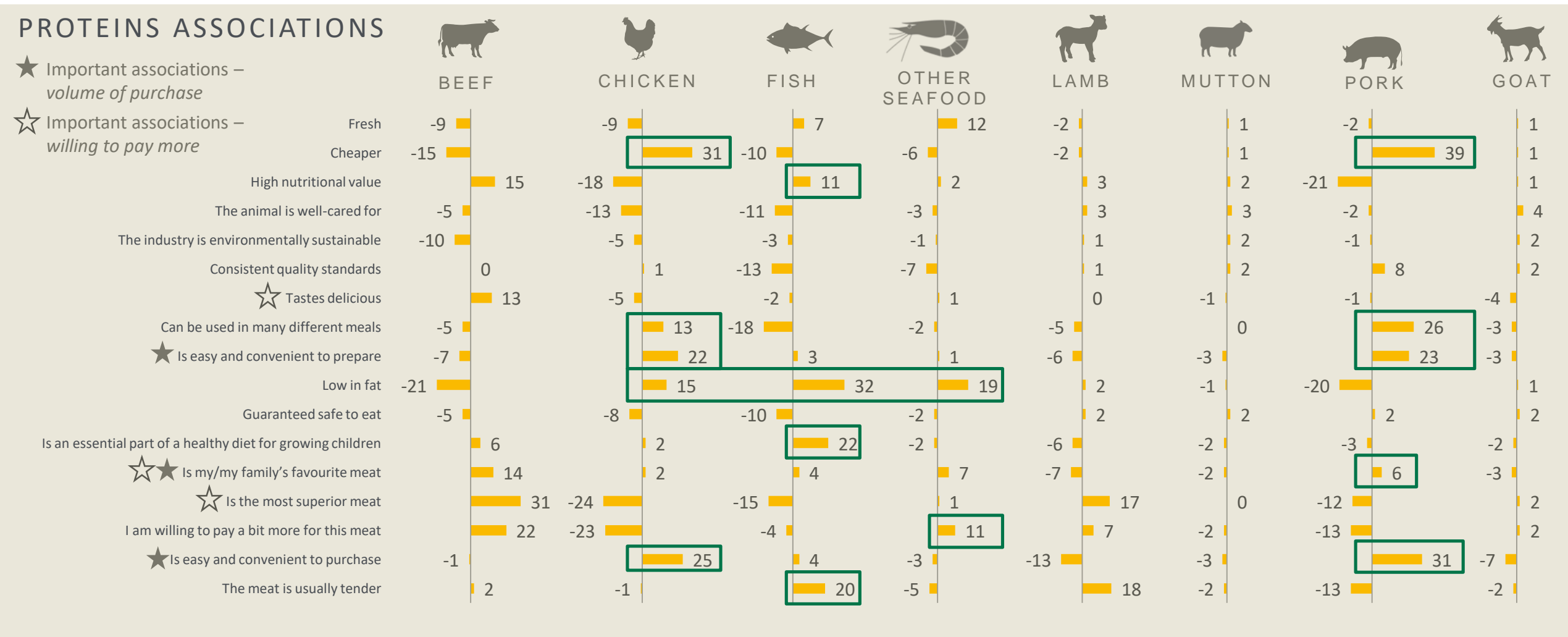
★ Important associations – volume of purchase

☆ Important associations – willing to pay more



CH12. Which of the following things do you associate with each type of protein? Base: (501)

Chicken and Pork are cheap, easy to prepare and purchase, that can be used in a variety of meals. Chicken, fish and seafood also share low fat perceptions.



CH12. Which of the following things do you associate with each type of protein? Base: (501)

BEEF DEEP DIVE - SO WHAT?

1

Proteins stable YOY

Protein awareness and consumption has bounced back vs. 2019 with beef remaining most salient and positions stable over the last 3 years



How can AU beef leverage this current consolidated position as the most salient protein in the market?

2

For proteins, it's all about ease

At the protein level, ease of purchase and preparation are both in the top 3 drivers of volume of protein choice for USA consumers.



Consider the role of information and accessibility in partnerships and communications to reinforce the ease of preparing and finding our product.

3

Beef marrying superiority with convenience & ease

Beef perceptions reflect a marriage of superiority and versatility, with convenience of purchase and preparation, explaining it's strength in market.



Ensure that AU beef is leveraging these general perceptions and expectations of beef to maximise purchase and consumption

What do we see?

Now what?

BEEF

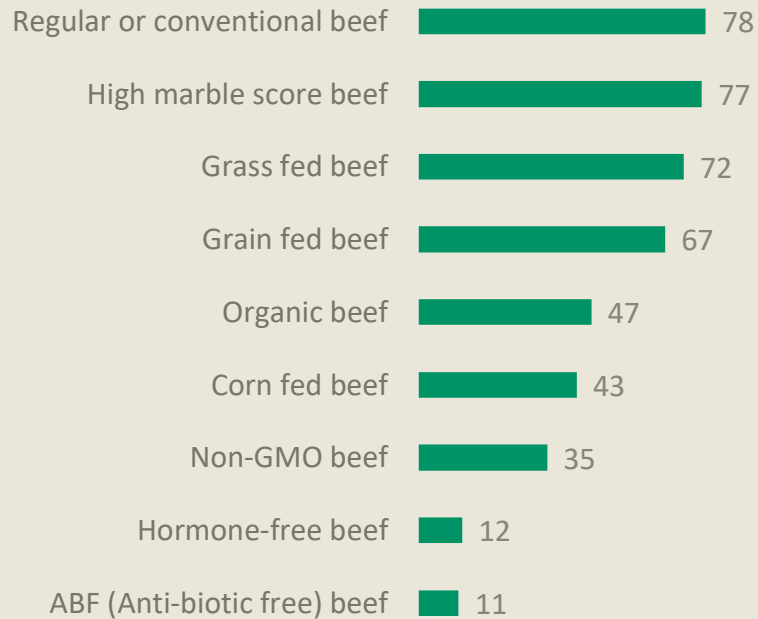
DEEP DIVE



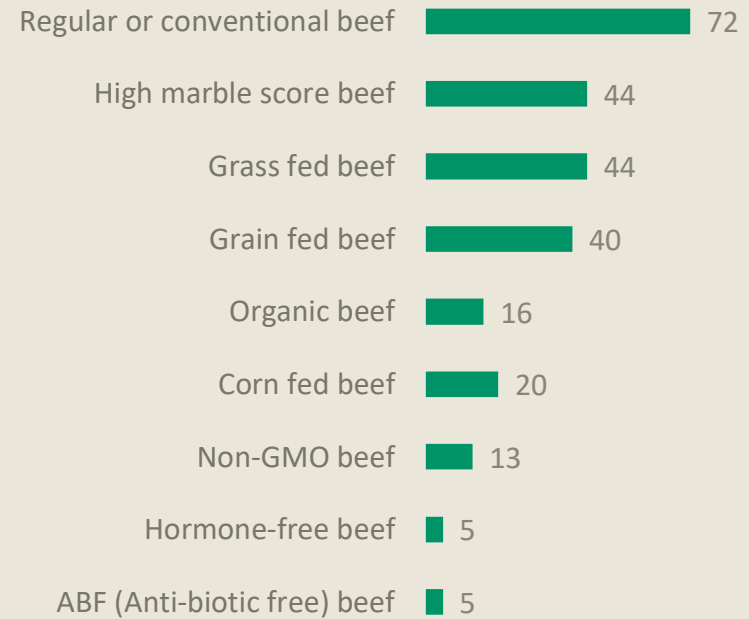


Regular/conventional beef sees the strongest awareness/purchase levels – followed by high marble score, grass fed and grain fed. Hormone-free and Anti-biotic free beef showing very little traction with low awareness or purchase in Taiwan.

AWARENESS OF TYPES OF BEEF (%)

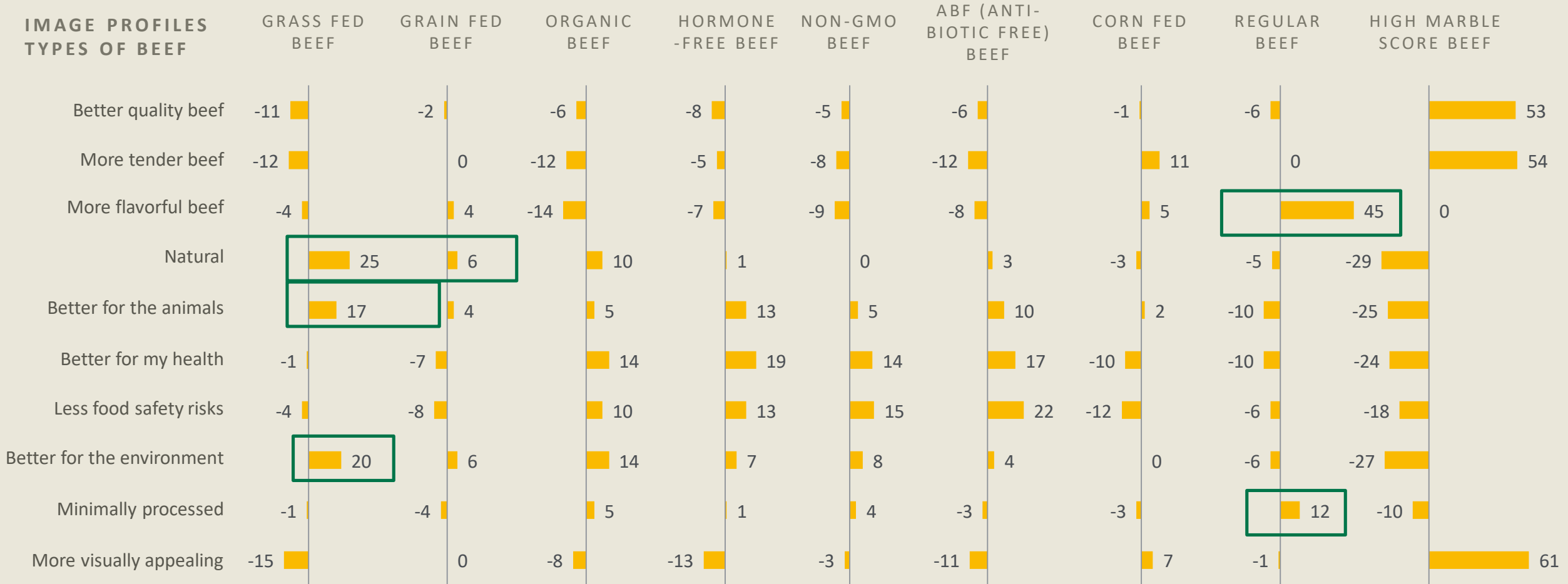


BEEF BOUGHT IN THE PAST (%)



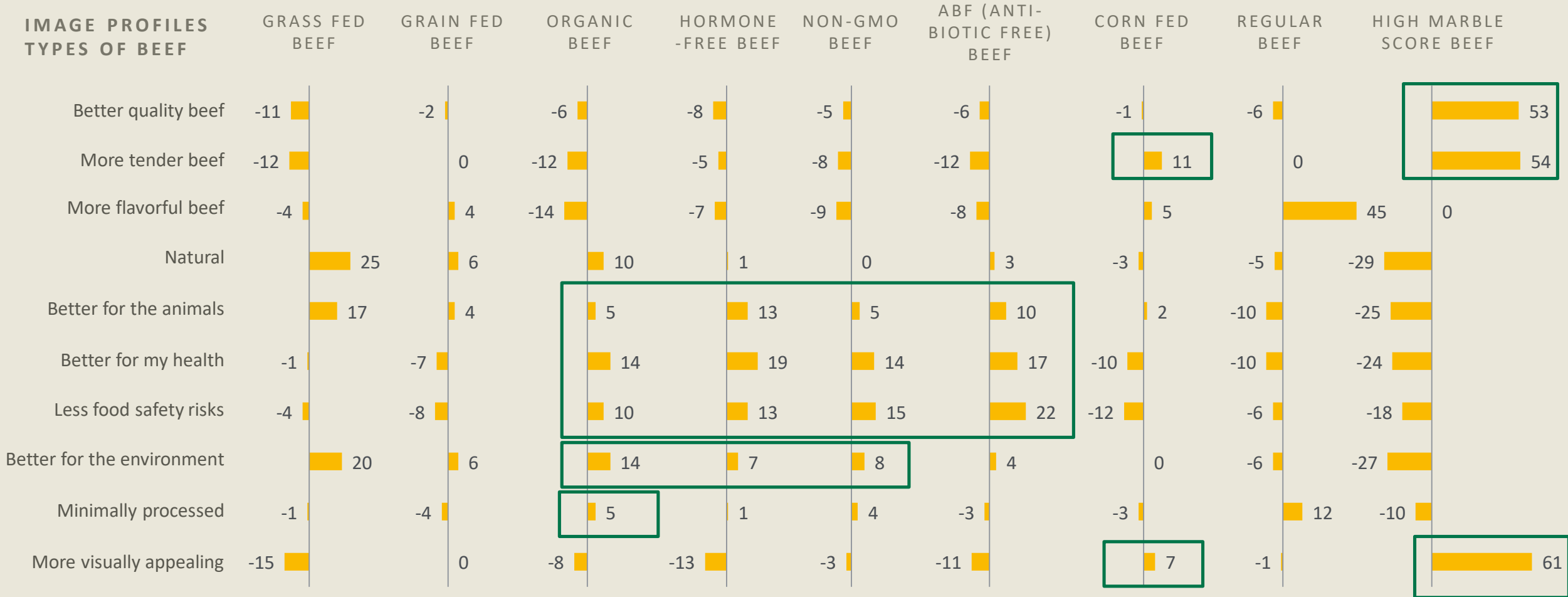


Grass Fed beef is seen as most natural, better for animals/environment, grain fed has less clear profile. Regular beef is by a considerable degree, more flavourful than other beef types.





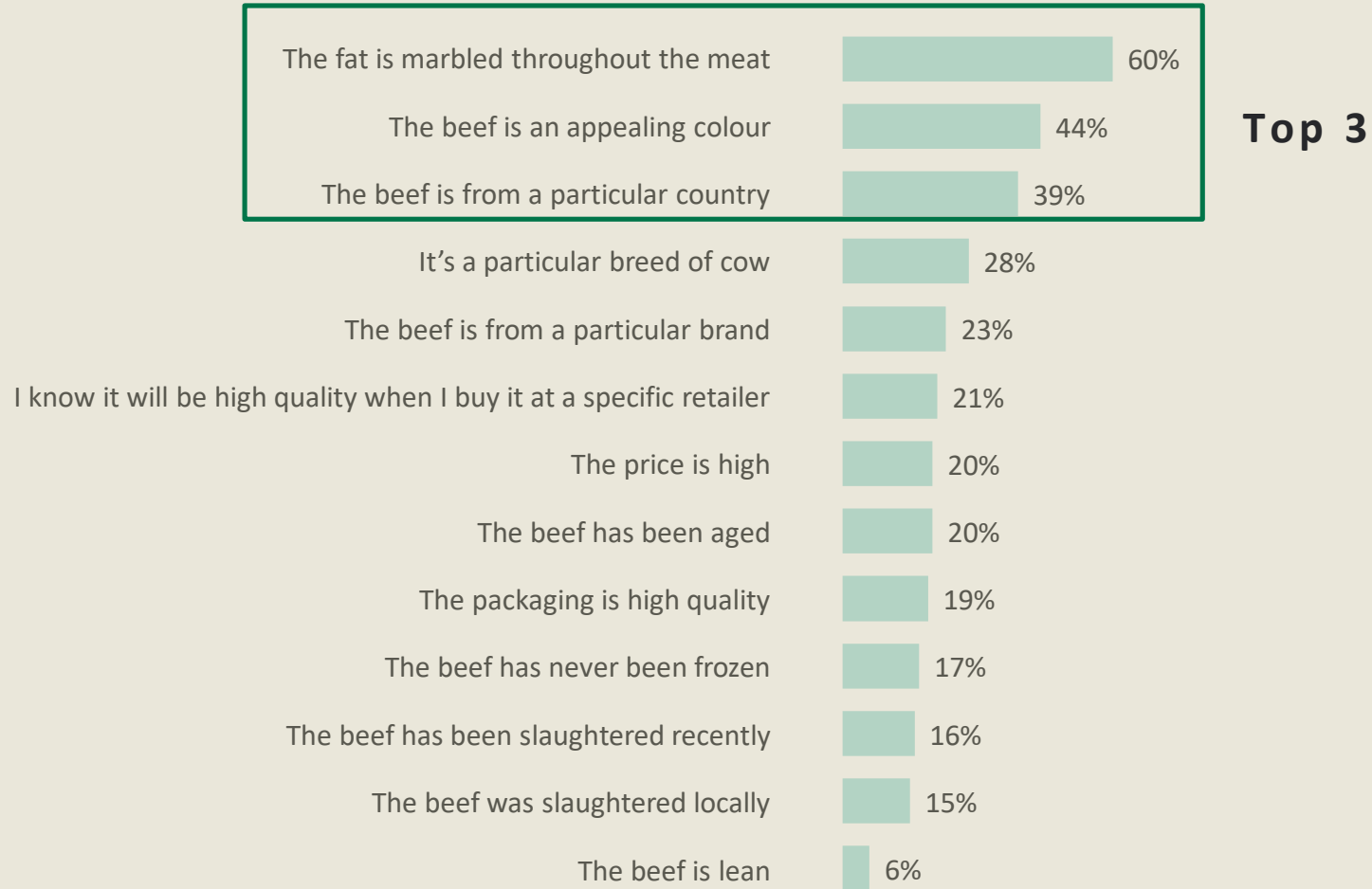
There is little difference in the profiles of beef with specific claims with all seen as safe, better for animals, environment and health. Only Organic doing something a little difference with its lack of process. High Marble score beef has some very clear associations with quality, tenderness and visual appeal.





Taiwan consumers typically use fat marbling, colour and country of origin to help them identify beef is high quality.

PREMIUM BEEF –
HOW CAN YOU TELL?



BEEF DEEP DIVE - SO WHAT?

1

**Grass fed = Natural,
Regular = Flavour**

Regular beef is considered the most flavourful by a considerable margin. Grass fed has strong associations with Natural and good for the animal/environment.



Are we tapping into this idea of natural and better for the environment as a point of difference? At what cost to 'flavour' credentials?

2

**Marbled beef strong and
with clear strengths and role**


High awareness and consumption of marbled beef in Taiwan. Marbled beef has clear set of strengths that define what premium is



What opportunity is there for AU beef to leverage marbling to support premium credentials?

What do we see?

Now what?



BEEF COUNTRY OF ORIGIN

All questions in this section were asked of beef buyers only (must have ever bought beef). They also must have previously bought, or would consider buying, imported beef.

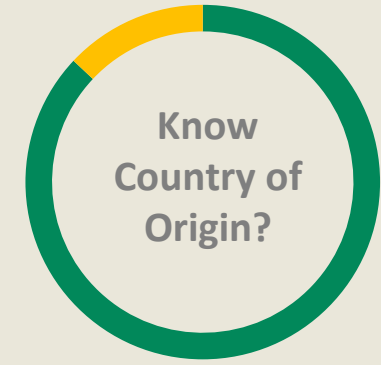


The majority of Taiwan consumers agree that they know the country of origin of the beef that they buy – with over ¾ purchasing imported beef at least every month.

BEEF BUYERS – KEY STATISTICS:

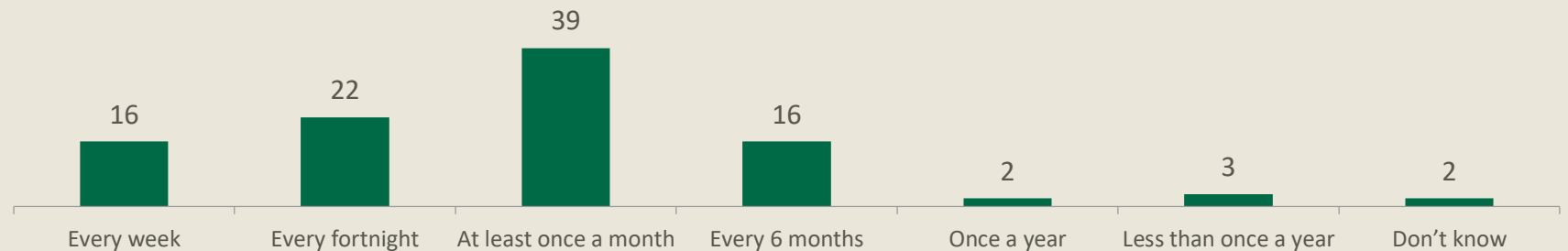


100%



87%

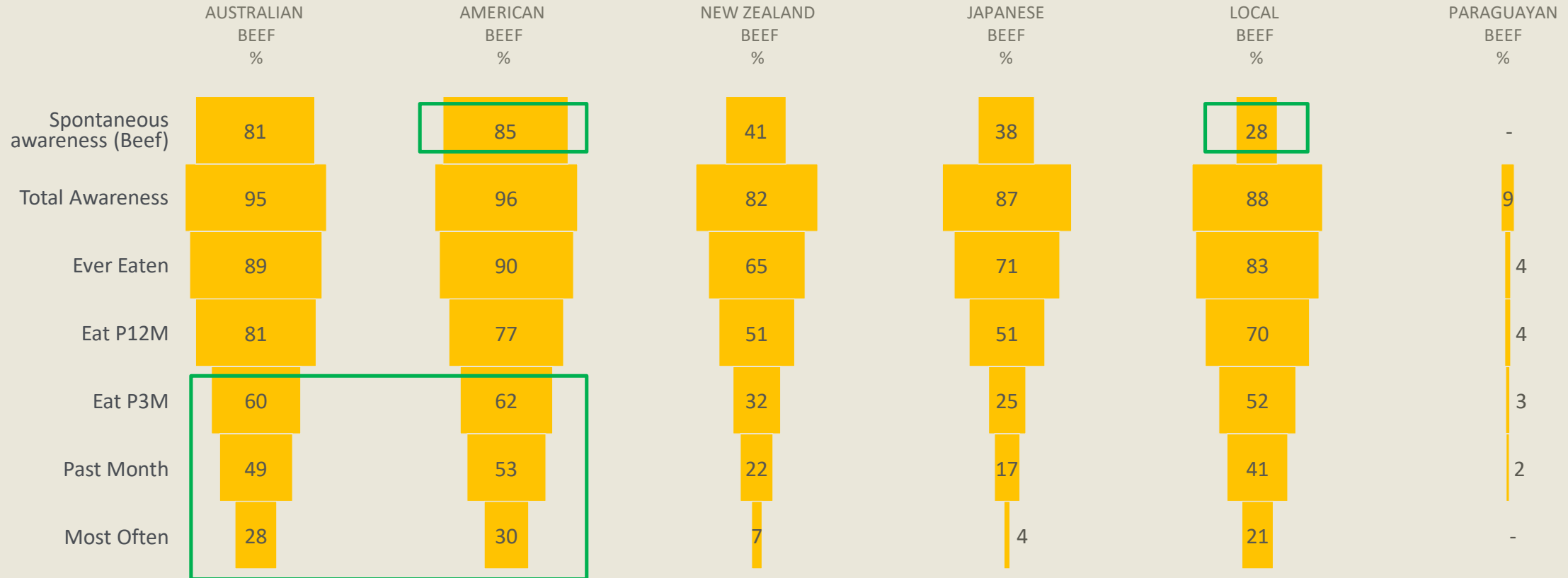
FREQUENCY OF BUYING IMPORTED BEEF





American and Australian lead the beef brands in Taiwan; followed by local. America is slightly ahead on top of mind awareness – but shares high levels of awareness and ever eaten with Australia.

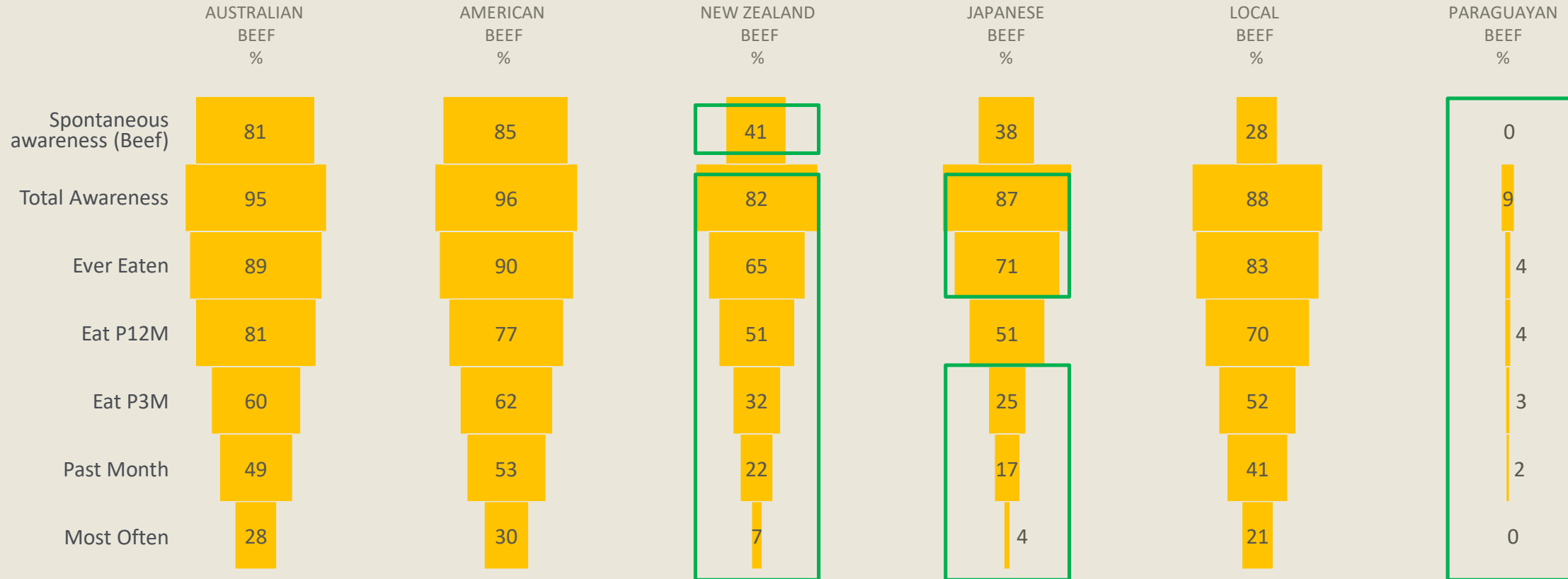
COUNTRY OF ORIGIN: BRAND HEALTH FUNNEL – BEEF





New Zealand Beef comes to mind less readily, seeing softer purchase levels – while premium positioned Japanese beef is well known but is a less frequent purchase. Paraguayan beef is a small player in the market – not coming to mind readily.

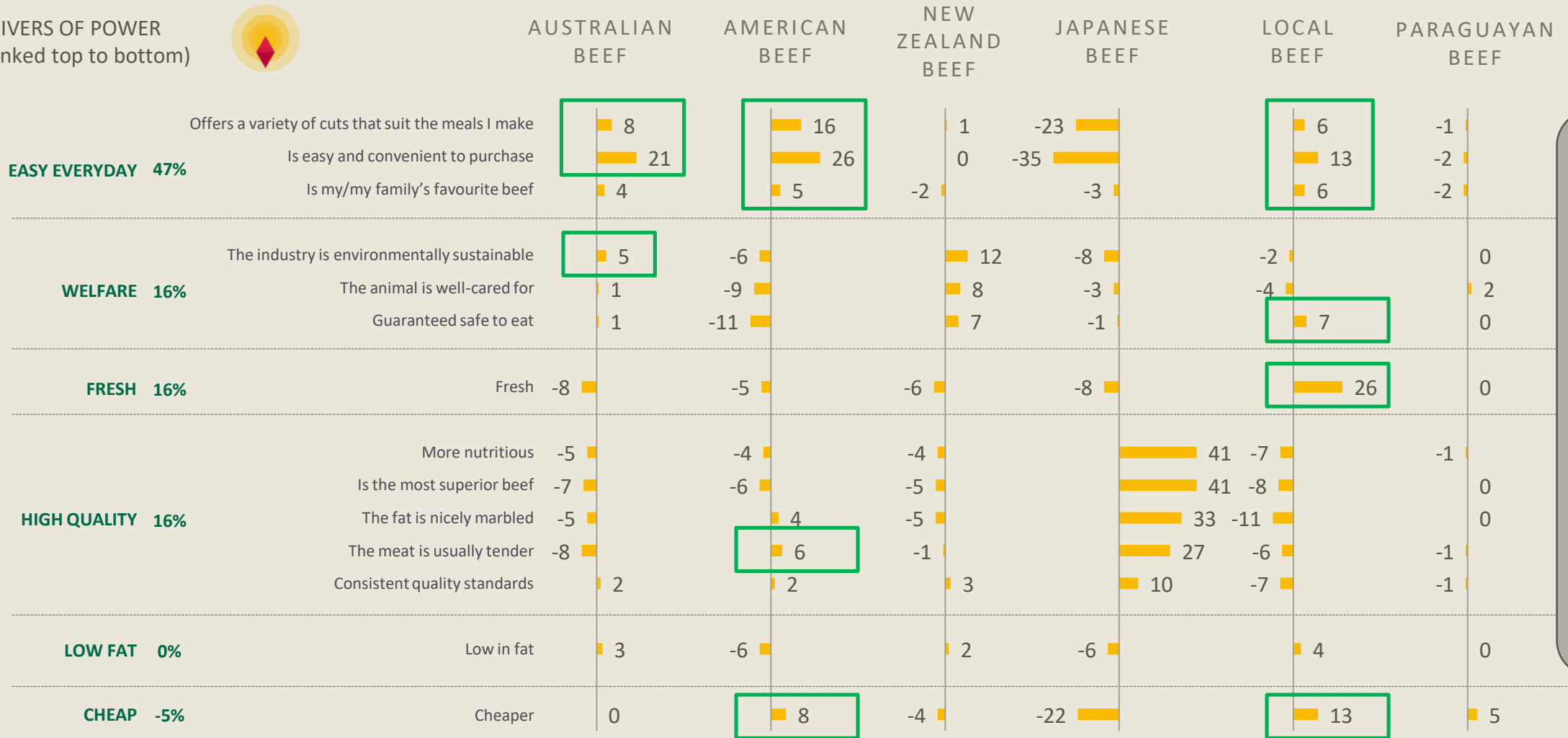
COUNTRY OF ORIGIN: BRAND HEALTH FUNNEL – BEEF





AU, US and Local beef are seen as easy to purchase - offering a variety of cuts to be their family's favourite and drive volume. Interestingly the US also has strengths in often competing attributes of tenderness and cheap.

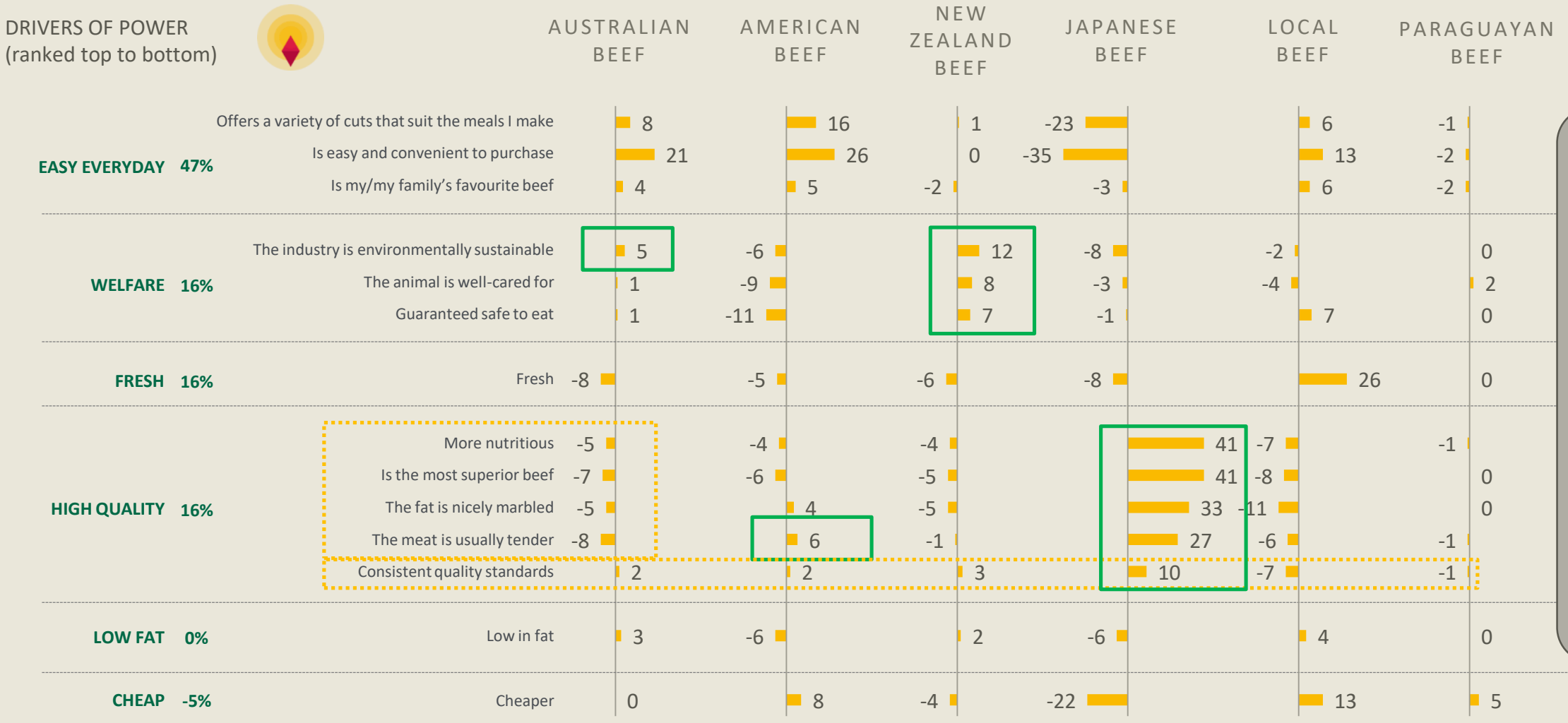
DRIVERS OF POWER
(ranked top to bottom)



Attributes are grouped according to level of co-endorsement i.e. when respondents endorse one attribute for a brand, they are likely to endorse the others in the group. In this way the attributes are linked, then the groups are given the most appropriate name.



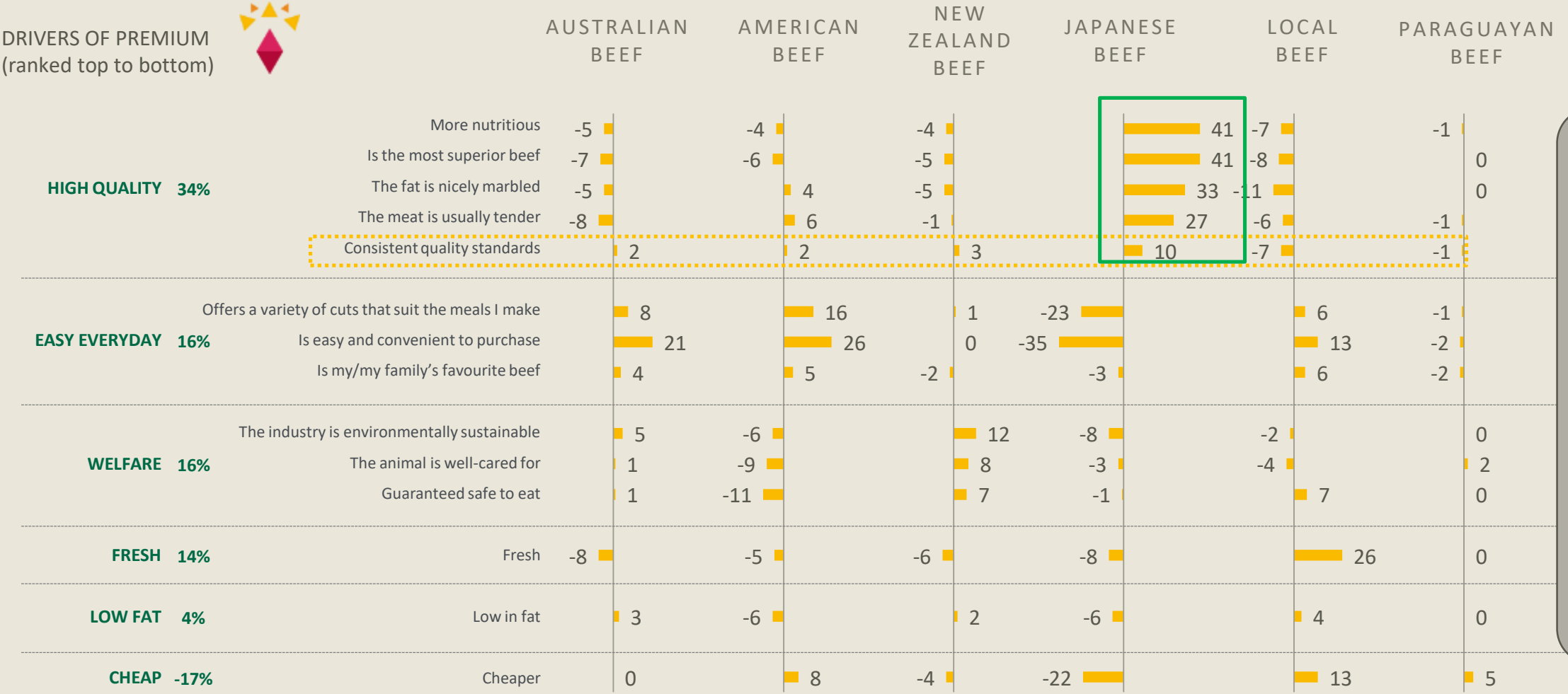
AU would benefit by supporting its easy everyday positioning with additional credentials to drive volume growth. AU beef also has some strength in sustainability of the industry, but not to the extent that NZ does with welfare perceptions owned by NZ.



Attributes are grouped according to level of co-endorsement i.e. when respondents endorse one attribute for a brand, they are likely to endorse the others in the group. In this way the attributes are linked, then the groups are given the most appropriate name.



Simultaneously, consistent quality standards helps drive perceptions of premium (ability to command and justify a price premium on shelf) - where Japan is currently positioned...



Attributes are grouped according to level of co-endorsement i.e. when respondents endorse one attribute for a brand, they are likely to endorse the others in the group. In this way the attributes are linked, then the groups are given the most appropriate name.



TOP 5 ASSOCIATIONS TO DRIVE FOR AUSTRALIAN BEEF

Positively, consistent quality standards contributes to growing both volume and premium and differentiates AU beef differently to local and American

These associations are simulated in the Meaningfully Different model to ascertain which will drive the greatest growth in Power and Premium

OBJECTIVE:



GROWING EQUITY/VOLUME



GROWING PREMIUM

TOP 5 ASPECTS TO FOCUS ON WHEN DRIVING THESE OBJECTIVES IN THIS MARKET...

1. Offers a variety of cuts that suit the meals I make **AU/Local/US play here**

2. Is my/my family's favourite beef **AU/Local/US play here**

3. Fresh **Local plays here**

4. Consistent quality standards **Japan plays here (lower extent)**

5. The meat is usually tender **US/Japan play here**

1. More nutritious **Japan plays here**

2. Is the most superior beef **Japan plays here**

3. The meat is usually tender **US/Japan play here**

4. The fat is nicely marbled **Japan plays here**

5. Consistent quality standards **Japan plays here (lower extent)**

BEEF DEEP DIVE - SO WHAT?

1

Strong on Easy Everyday (but so is USA)

AU Beef has strong credentials in the attributes that drive volume, in particular our accessibility. Sustainable credentials also coming through.



Important to maintain the key associations with accessibility.

2

NZ leaning to welfare

A distinct feature of the Taiwan market is the difference for NZ beef vs. AU. Welfare is a clear factor that is owned by NZ beef.



These associations align with Grass fed beef, we need to protect some of these credentials to maintain position.

3

Japanese beef owning premium

By a considerable way Japanese beef is strongly associated with all the attributes that drive premium perceptions.



Any opportunity to build some of these elements into parts of the AU beef offer?

What do we see?

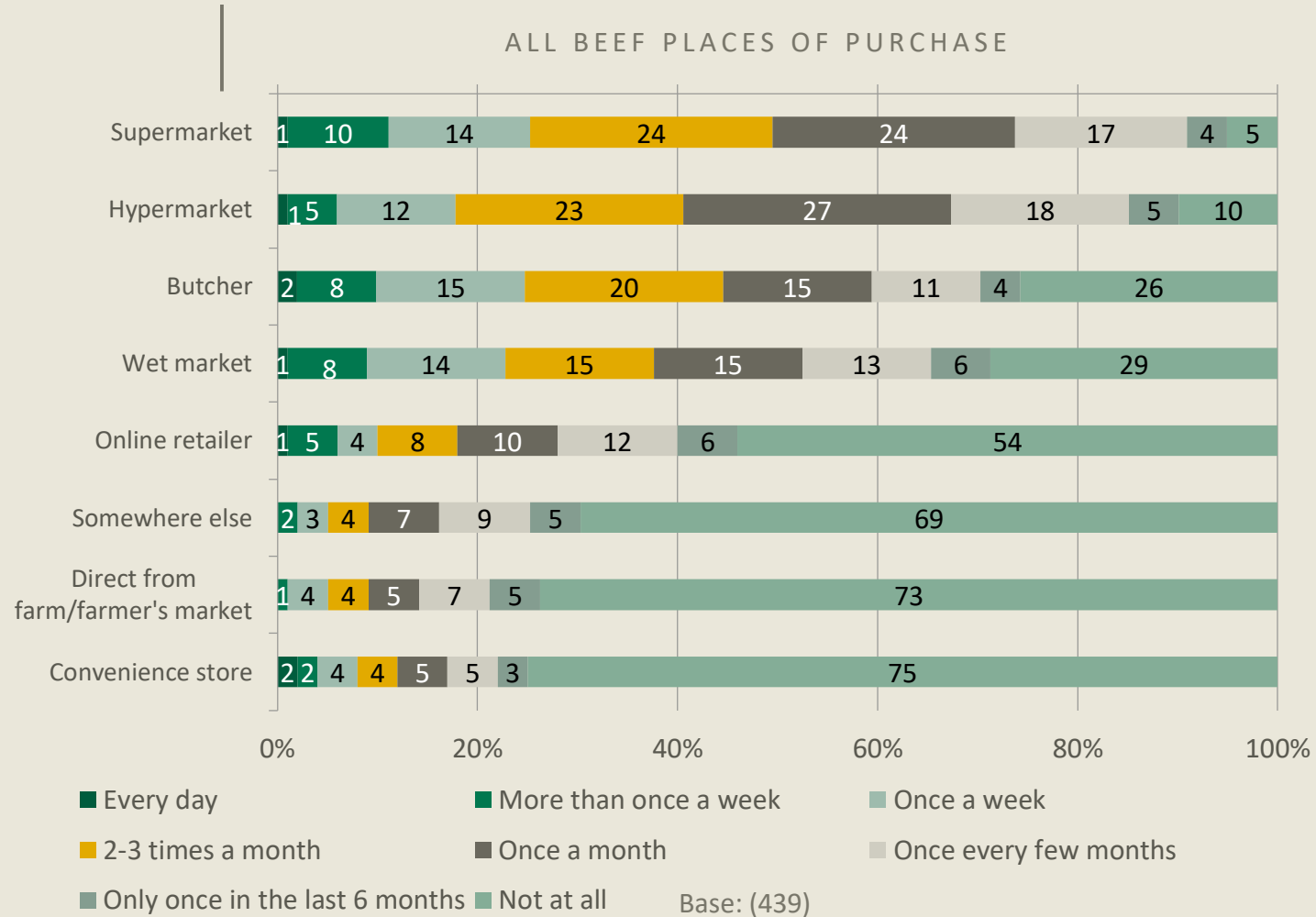
Now what?

POINT OF PURCHASE + CLAIMS





Taiwan consumers most commonly purchase beef from supermarkets and hypermarkets with 1 in 10 claiming to use an online retailer at least once a week.





For Taiwan consumers, safety and quality are the key on pack motivators (likely influence of the C19 pandemic experienced in 2020 as Natural is typically #1 Globally)

BEEF CLAIMS AND THEMES IMPORTANCE – ON PACK OR AT SHELF – ranked by Relative Importance



The most important area to Taiwan BEEF buyers is being safe, followed by claims around the core themes of beef origin, natural and being fresh. Claims around these areas are most likely to motivate consumers to choose BEEF



BEEF DEEP DIVE - SO WHAT?

1

Safety & Quality should lead

On pack claims that drive beef consumption are about safety and quality assurance.



Do we have clear safety and quality credentials we can callout to in a simple direct way on pack?

1

COO and provenance are key claims

Not only is COO important at a total level, versus the rest of the world the COO callout on pack is highly important with provenance #1 and COO #3



A clear opportunity to be reassuring and driving choice with a clear COO callout on pack (as long as it is driving our desired associations)

What do we see?

Now what?

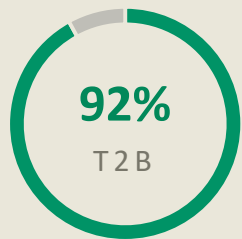
COVID-19 IMPACT



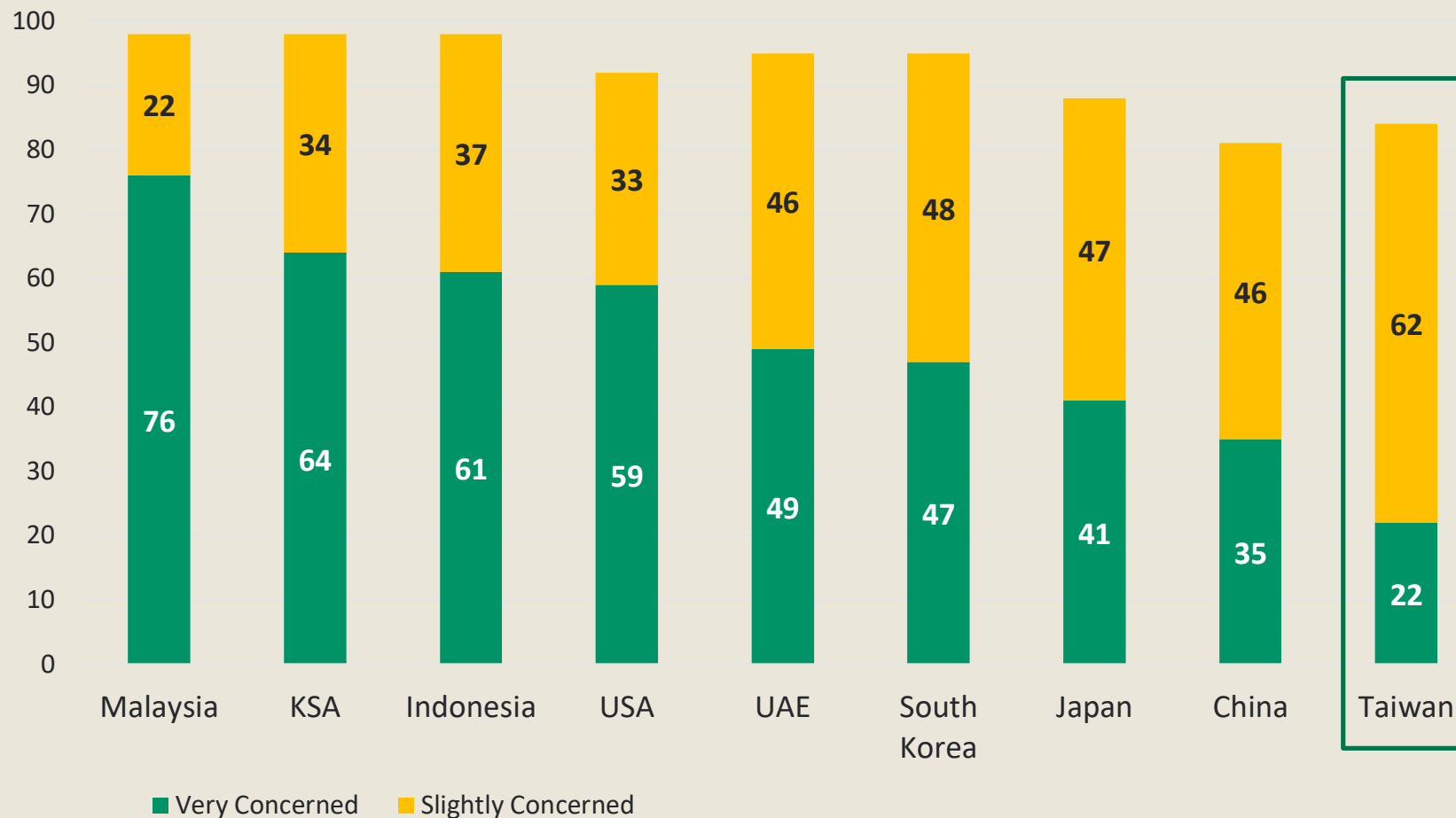


A majority of consumers are concerned about the C19 pandemic overall, but consumers are much less concerned in Asian countries, especially in Taiwan where only 2 out of 10 are very concerned about it.

COVID PANDEMIC CONCERN (%)



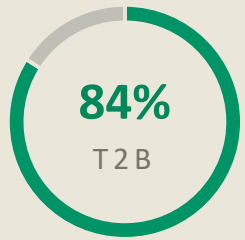
GLOBAL AVERAGE (T2B %)





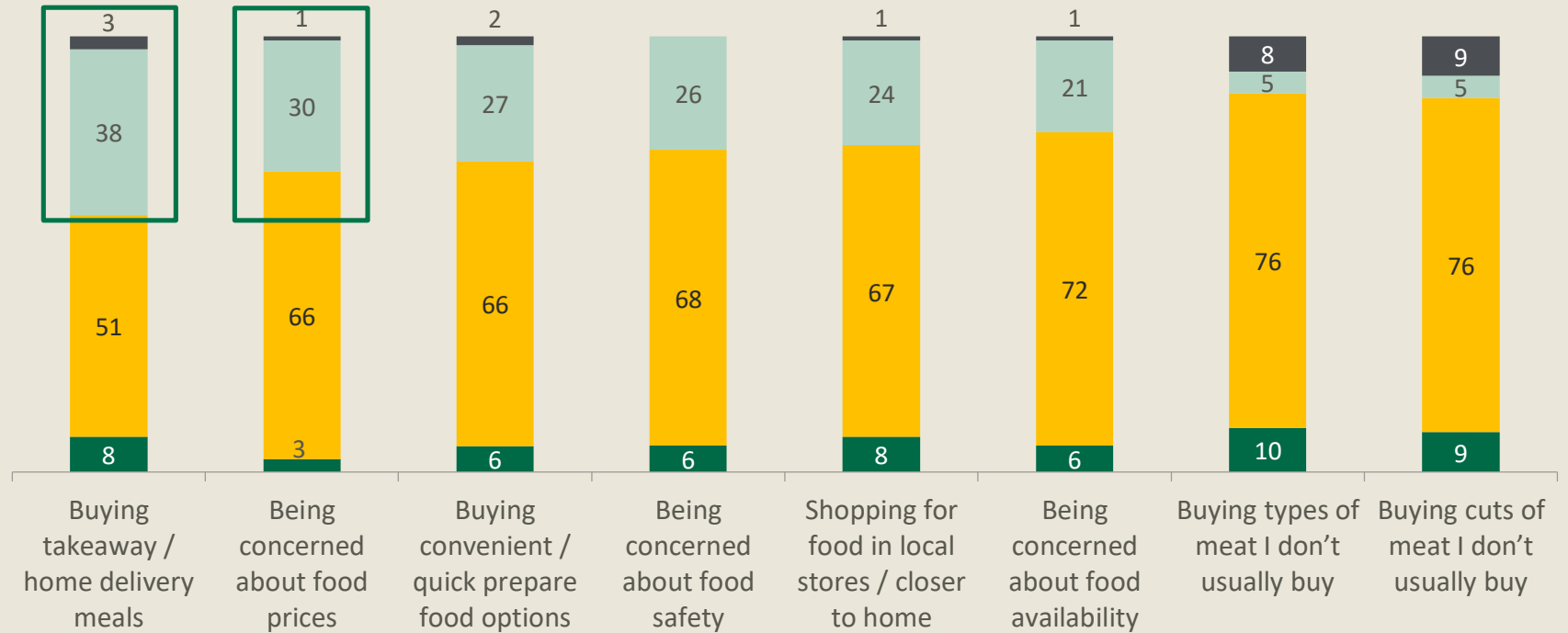
While slightly lower than we see around the world, the majority of Taiwan consumers are concerned about the C19 pandemic*. Just over 1 in 4 consumers are concerned about food prices/availability – with takeaway/home delivery and quick food options on the rise.

SHOPPING HABITS CHANGES VS BEFORE THE PANDEMIC (%)



CONCERNED ABOUT THE COVID-19 PANDEMIC

GLOBAL AVERAGE: 92%



*Taiwan is widely considered as one of the most effective responders to C19 pandemic

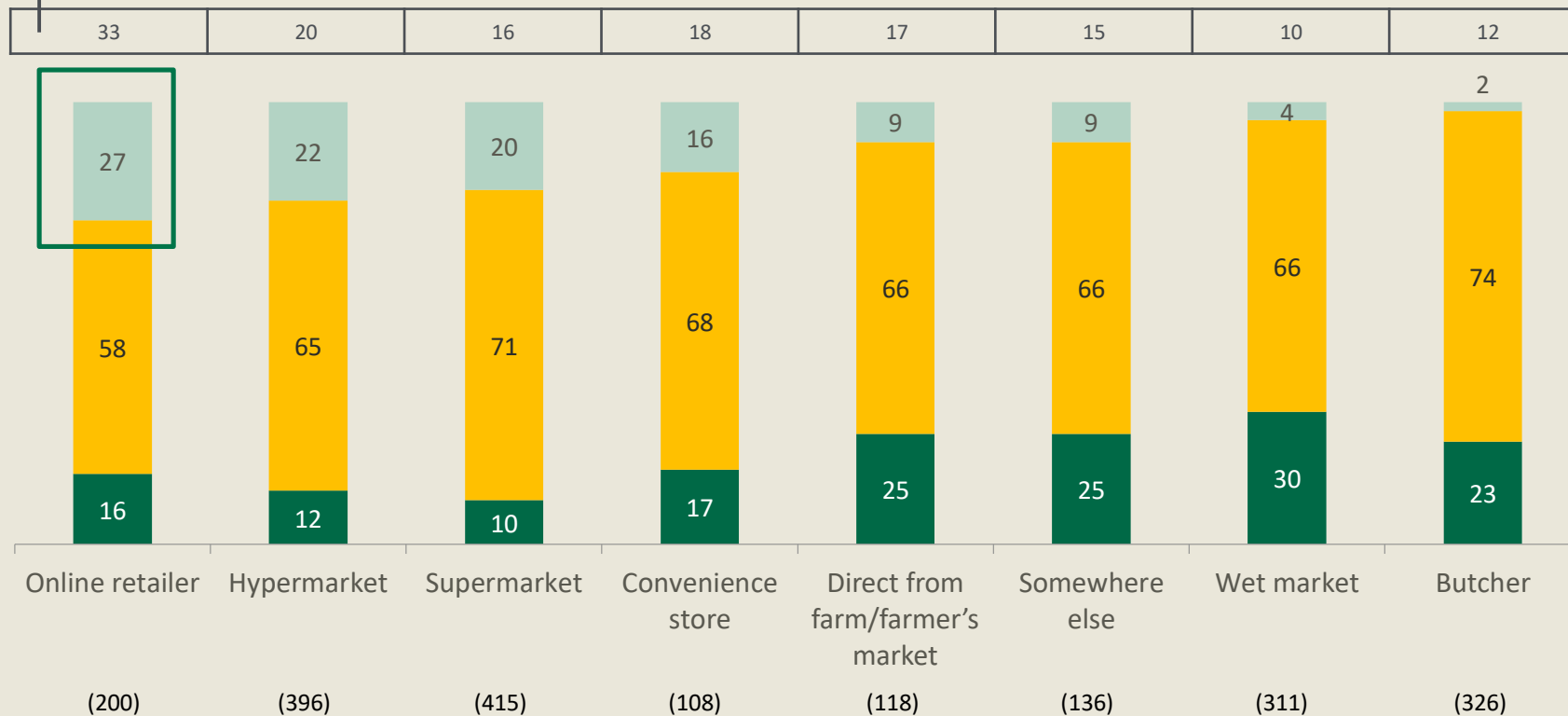
Much less Much more
About the same Don't do this



Online retailers are the channel to see the largest increase in usage. Markets and Butchers have seen almost no increase (with between 1 in 3 or 4 saying they are using them less).

GLOBAL AVERAGE: much more

SHOPPING CHANNELS CHANGES VS BEFORE THE PANDEMIC (%)



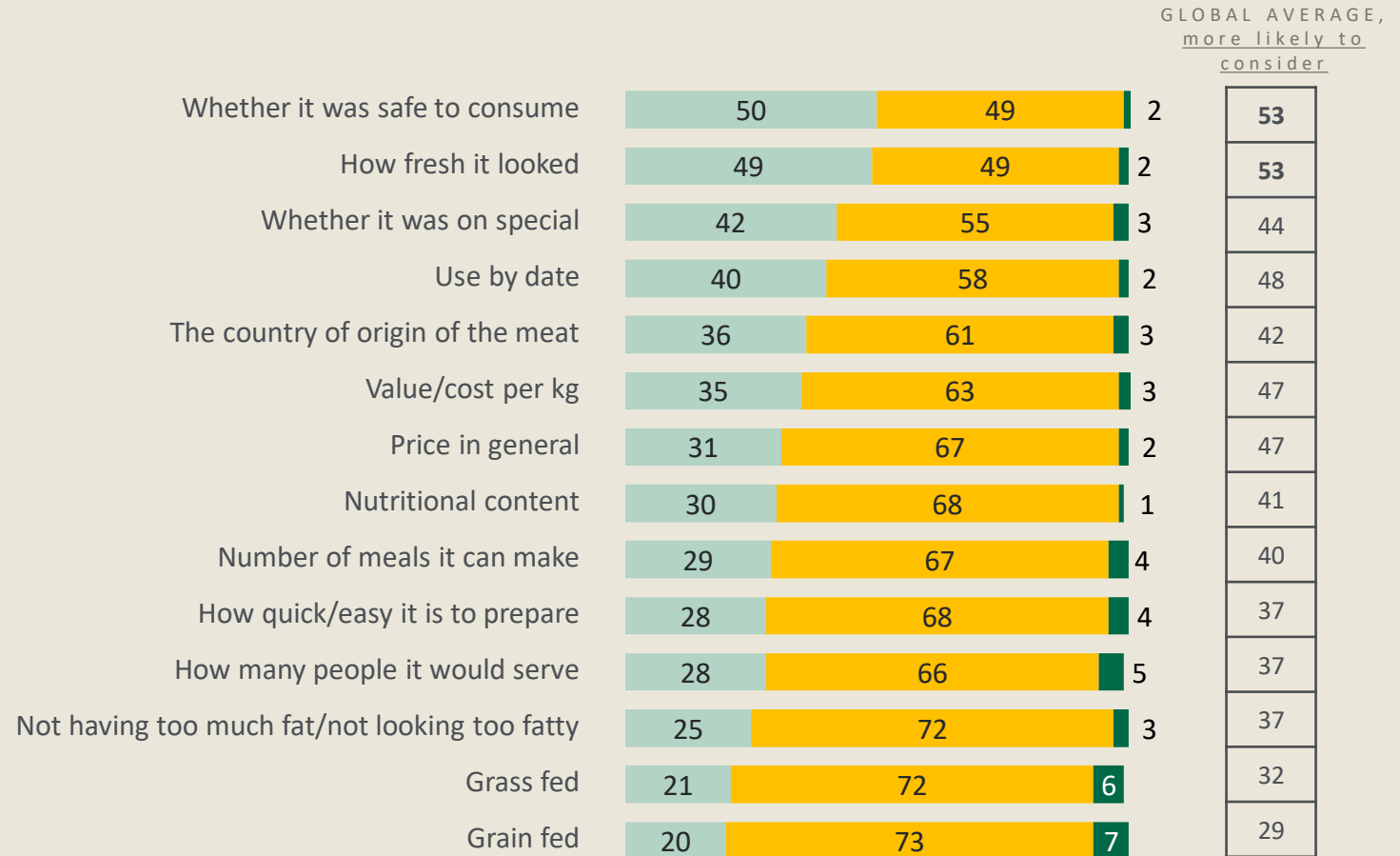


In the context of the pandemic and concerns of food prices/availability – Taiwan consumers take into account food safety, origin, freshness & value when buying red meat to a greater extent (links to on pack motivators like safety certifications seen earlier)



How has the importance of the following factors changed when buying red meat during Covid-19 outbreak, compared to before the outbreak?

More likely to consider
 No change
 Less likely to consider





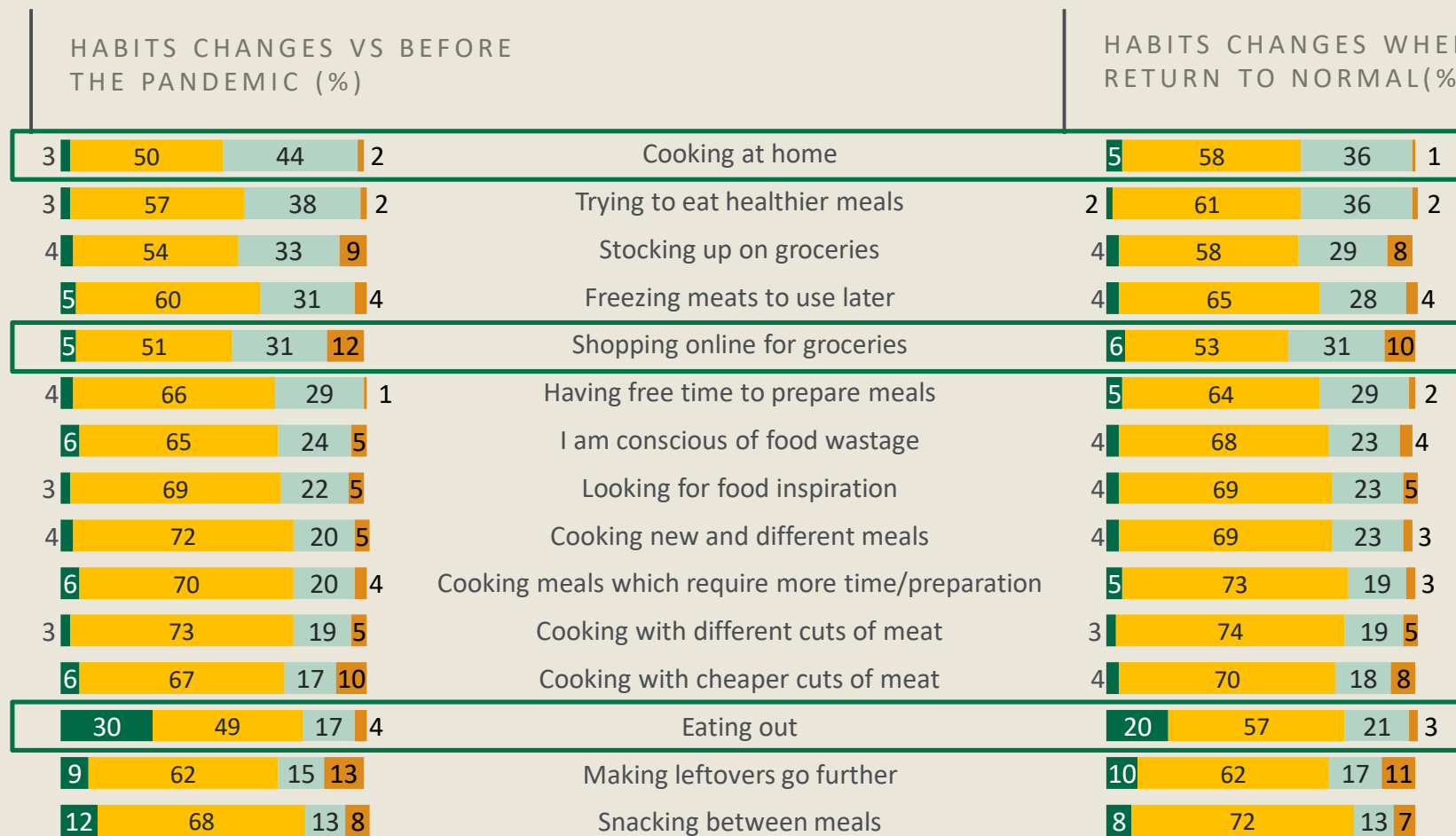
Taiwan consumers adapted to restrictions, cooking more at home and eating out less. Trends such as this are expected to reduce when the market returns to normal – however, those shopping online for groceries expect to maintain this behaviour moving forwards.



How has the importance of the following factors changed when buying red meat during Covid-19 outbreak, compared to before the outbreak?

Much less
 Much more

 About the same
 Don't do this



BEEF DEEP DIVE - SO WHAT?

1

Lower concern vs. the rest of the world

Taiwan has the lowest level of general concern in light of COVID19 with their effective response to and management of the crisis.



2

And different behaviours

With less general concern, the specific concerns are different. In other markets prices and food safety are much higher.



3

But safety (and freshness) still important

But Taiwanese are still focused on whether it is safe to eat and whether it looks fresh when they are thinking about what to buy.



What do we see?

Now what?

Traditional channels/routes to consumers remain, with some increases in use of food delivery services and shopping for meat online.

How can Australian beef build its presence in growing online channels while maintaining presence in larger, existing channels e.g. supermarket/hypermarket?

How can we showcase Australian beef to be the safe choice?

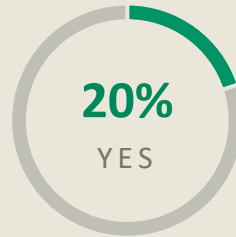


**TRUE
AUSSIE**

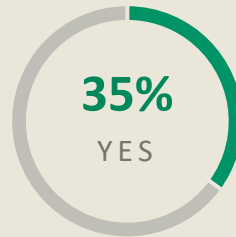


20% Taiwan consumers claim awareness of the term True Aussie – however, this grows to 35% when prompted with the logo.

TRUE AUSSIE AWARENESS



AWARE OF TRUE AUSSIE?



AWARE OF LOGO 

BEEF DEEP DIVE - SO WHAT?

1

Logo awareness with some way to go,

Awareness of the logo at around 1 in 3, which is below the global average.



Platform to build on but some work to be done in growing awareness of the logo and understanding of what it represents.

2

...but endorsement strong.

But for stronger levels of association vs. other COO brand logos.



The strong endorsement means we can focus brand associations, but need to keep an eye on NZ beef + Lamb which has a relative strength in 'ideal home' attributes.

What do we see?

Now what?

MLA GLOBAL

CONSUMER TRACKER

TAIWAN
2020



APPENDIX



Detailed Appendix – what's in it?

2020

- Frequency of HH shopping, meal planning, fresh meat purchases
- Attribute importance when selecting between proteins and when justifying premium price
- Proteins associations to meat type
- COO propellers
- Drivers to meaning, difference, power & premium
- Power & Premium Brand image absolutes & profile by COO
- Profiling – beef consumers – repertoire
- True Aussie % Endorsements